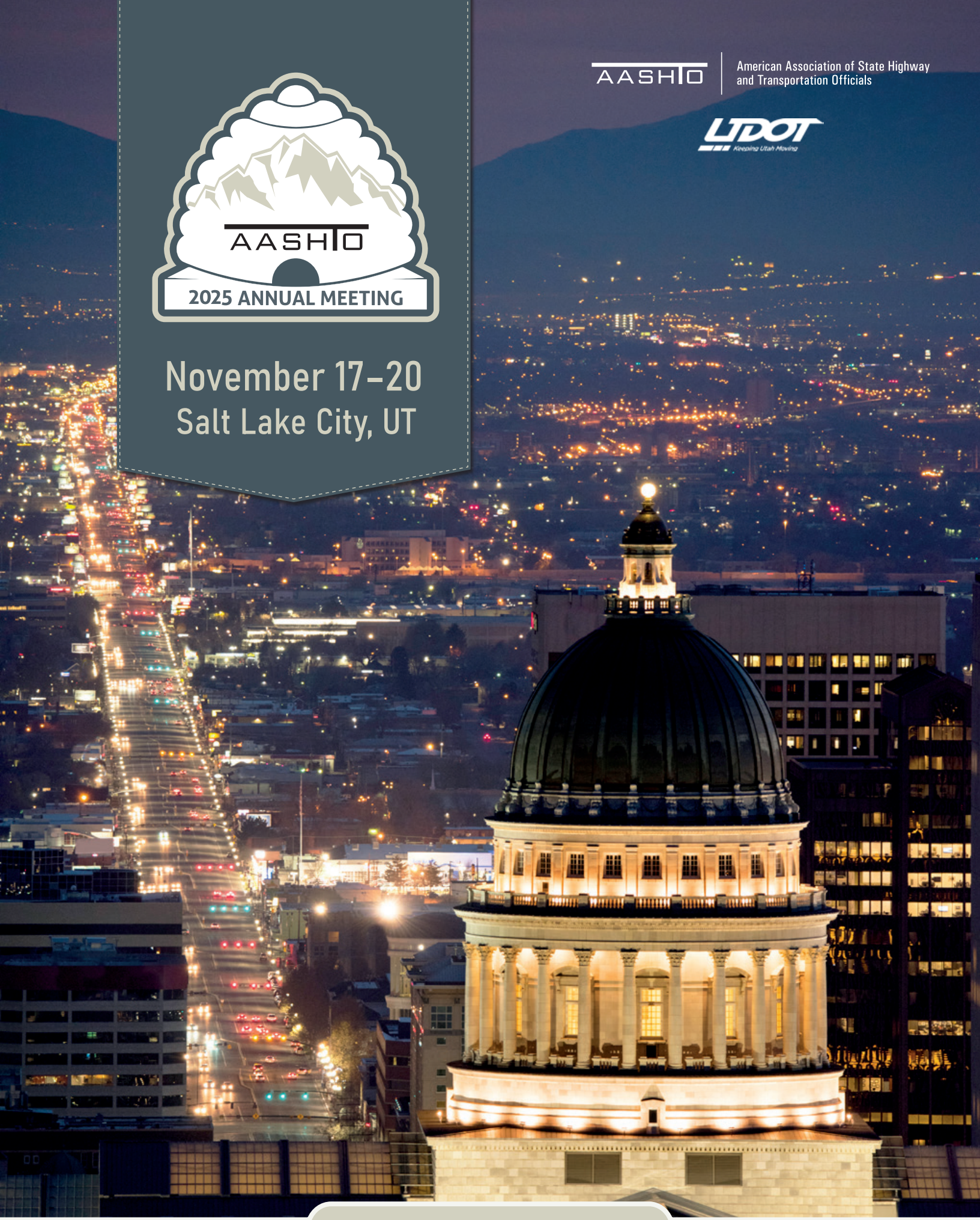


transportation.org

Dear Delegate,

It's my privilege to welcome you to the 2025 AASHTO Annual Meeting in Salt Lake City. This is going to be an exciting week filled with programming, learning, and information sharing with colleagues and peers throughout the country. From knowledge sessions to networking events, I hope you make the most of your time here.

With reauthorization of the next federal surface transportation bill coming up next year, this is one of the most critical times for our industry. Historic improvements are being made to roads, bridges, rails, and multimodal systems as a result of the 2021 Infrastructure Investment and Jobs Act. We have the wind at our backs, as state DOTs have proven the IIJA was a worthwhile, meaningful investment for the country. We cannot lose this momentum. It is incumbent on all of us to continue highlighting the positive impact the IIJA has had on our communities. None of what we do can be accomplished alone or without significant federal support. Let's be sure to let our elected officials know state DOTs are getting it done!



During the AASHTO Annual Meeting, you'll have opportunities to attend various knowledge sessions on topics such as multistate collaboration, driving economic growth through land-use planning, the use of nontraditional data sources to improve safety at different stages of the roadway lifecycle, and building a resilient transportation system. You'll also have ample time to connect or reconnect with your colleagues. I encourage us all to lean on and support one another during this pivotal moment. These relationships are vital to the work we do.

Through the Annual Awards, we'll be highlighting some of the best projects, initiatives, teams, and individuals that state DOTs have to offer. Congrats to all those who won regional competitions and are now competing for additional rewards and recognition.

This week, the AASHTO Board of Directors will elect leadership for 2025–2026. As my tenure as AASHTO president winds down, I am incredibly proud of your efforts delivering on the emphasis areas I laid out a year ago. Together, we worked on centering safety in everything we do, and it's made a difference. Thank you for your continuous work ensuring that our communities, users, and workers remain safe as we address the crisis plaguing roadways around the country. We've accomplished a lot together over the past year and I look forward to seeing these continued successes.

I know everyone is incredibly busy, and finding the time to attend meetings like this isn't always the easiest task. Thank you for recognizing the importance of this meeting and prioritizing being here. Please enjoy the 2025 AASHTO Annual Meeting.

Sincerely,

Garrett T. Eucalitto
Commissioner, Connecticut Department of Transportation
President, AASHTO

Dear Transportation Leaders,

On behalf of the great state of Utah, it is my honor to welcome you to Salt Lake City for the 2025 AASHTO Annual Meeting. We are thrilled to host this gathering of distinguished transportation professionals, public servants, and industry partners from across the nation.



Utah is a state built by visionaries—by people who dared to dream big and build boldly. That spirit continues today as we work together to shape a future of opportunity, mobility, and prosperity for every Utahn. Our theme, "Built Here," reflects not only our rich history of innovation and resilience but also our commitment to solving modern challenges with creativity and collaboration.

As you convene to discuss the future of transportation, I invite you to explore Utah's approach to infrastructure and mobility. Through the Utah Department of Transportation's Quality of Life Framework—Better Mobility, Good Health, Connected Communities, and a Strong Economy—we are creating systems that serve people, not just vehicles. Whether it's pioneering Zero Fatalities initiatives, expanding multimodal options, or preserving critical infrastructure, Utah is proud to be among national leaders in transportation excellence.

This year's meeting comes at a pivotal time. Our population is growing rapidly, and with it, the demand for smarter, more sustainable transportation solutions. We are investing in energy innovation, streamlining permitting processes, and expanding housing and transit access to ensure that Utah remains a place where the American Dream thrives.

I encourage you to take full advantage of the sessions, tours, and networking opportunities throughout the week. May your time here be productive, inspiring, and filled with the kind of collaboration that moves our country forward.

Thank you for your dedication to keeping America moving. Welcome to Utah—we're glad you're here.

Sincerely,

Spencer J. Cox

Spencer J. Cox
Governor of Utah

Dear AASHTO Colleagues and Friends,

It is my honor and pleasure to welcome you to Salt Lake City for the 2025 AASHTO Annual Meeting. Utah is proud to be known as "the crossroads of the West." Our state's legacy is rooted in connecting people and places—from the driving of the Golden Spike in Promontory to our stewardship of the vital north-south I-15 and east-west I-80 corridors.



Today, UDOT manages a transportation system that traverses landscapes as diverse as red rock canyons, desert plains, and the majestic Rocky Mountains. And as the seventh most urbanized state—with 80 percent of our state's transportation living in a 90-mile corridor along the Wasatch Front—our urban network is growing more comprehensive all the time as UDOT works with our partners to bolster trail and transit options.

As is the case in so many states, our population and their needs are evolving, and we must transform our approach to meet the demands of the present and future. Through it all, our mission remains clear: to enhance quality of life through transportation and innovation. You'll see Utah's commitment to safety, innovation, and community in action. Our Quality of Life Framework guides everything we do, ensuring that our work supports better mobility, good health, connected communities, and a strong economy for all Utahns.

This year's meeting is an opportunity to share ideas, strengthen partnerships, and celebrate the progress we've made together. We've prepared a program filled with insightful sessions, technical tours, and opportunities to experience the beauty and diversity of our state.

I moved here with four friends to ski for a year after college. That was 45 years ago. It's been one pretty amazing ski season! I hope you fall in love with Utah, too. You don't have to move here, but I hope you'll stay a while to enjoy all we have to offer, and we can't wait to see you when you come back soon.

Sincerely,

Carlos M. Braceras

Carlos M. Braceras, P.E.
Executive Director
Utah Department of Transportation



GENERAL INFORMATION

Manage your schedule. Meet up with friends.
Use the AASHTO meeting app to stay connected!

WI-FI INFORMATION:

Network: ProductEvaluation&AuditSolutions
Password: AASHTOIDR *(case sensitive)*

MEALS

Breakfast, lunch, and breaks will be provided to all registered attendees and registered guests attending the Meeting. Please check the agenda for times and locations for all meal functions.

MOBILE APP

Don't get caught with outdated information! Use the 2025 AASHTO Annual Meeting App to: build your personalized meeting schedule, navigate offsite events, connect with other attendees, and receive up-to-date meeting information. For help with the mobile app, stop by the conference registration desk.

Download the app from the Apple or Google Play Store. Search for "AASHTO Meetings". When you open the app for the first time, you will need to enter your email address and name. You'll either receive an email or text message containing a verification code*. Read it, then return to the app, enter the code, and tap the arrow.

After entering the verification code, you'll be logged in and taken to the event's Home page, or back to the Profile tab. If you're logging in on multiple devices, you'll receive a new verification code for each. The verification code will expire after 24 hours.

The app works on the following operating systems: iOS 17 and higher or Android 12 and higher. Kindle Fire and other devices that use the Amazon App Store are not supported.

HANDOUTS

AASHTO recognizes the importance of protecting the environment and "green" meeting practices. Handouts for some sessions will be available in the meeting app. You must be logged into the app to access handouts.

CONNECT WITH US!

Now is the time to pursue new contacts, deepen existing relationships, and strengthen your network face-to-face. Make the most of our social media channels throughout the conference to share your experience and hear the buzz from others! Use the hashtag **#aashtoAM** to tag your photos and to join and track conversations related to the meeting.

CONFERENCE BADGE

To be more environmentally friendly, badges will not be pre-printed. When you arrive onsite, you will be able to make changes and print your badge in real-time. This badge must be worn at all times during the meeting for entrance into sessions, meal functions, and events. Conference badges may not be transferred to non-registered people.

WHO CAN HELP?

Volunteers from the Utah DOT team will be highly visible throughout the meeting wearing blue puffer vests. Visit the Utah DOT team at their information table located in the Grand Ballroom Office North and South. Volunteers are available to answer questions about the schedule, meeting room locations, and things to do around Salt Lake City. Don't hesitate to ask for help!

SPECIAL ASSISTANCE

AASHTO is committed to making the entire conference accessible to all individuals, including those with disabilities. For further information regarding special needs or if you have previously requested assistance, please stop by the AASHTO registration desk.

IN CASE OF EMERGENCY

Should you need to report an emergency, or require first aid services, go to the nearest in-house phone and contact the Hotel Operator. The operator will dispatch security to the location. If you have a life-or-death situation, call 911. For non-life-threatening situations, you may contact Hotel Security at 801-258-6986. In case of evacuation, please follow the directions of hotel staff.
**Must dial "9" for outside hotel calls.
Ex: 9-911, or Ext. 9-1-801-799-4231**
AEDs are located at the hotel front desk, security office, and Grand Spa. See the meeting app for more information.

Closest (approx. 1 mile) 24-hour medical facilities:

Holy Cross Hospital
1050 E South Temple, Salt Lake City

University of Utah Hospital
On U of U campus

St. Mark's Hospital
1200 E 3900 S, Salt Lake City

LOST AND FOUND

Bring only what you will need for each day of the conference. Any items not claimed by the end of the meeting will be given directly to the hotel front desk/security staff.

PHOTOGRAPHY AND MEDIA

By entering, and by your presence here at this event, you consent to be photographed, filmed, and/or otherwise recorded, and for the footage/recording to be used in all media. You understand that all photography, filming, and/or recording will be done in reliance on this consent given by you by entering this area. If you do not agree to the foregoing, please do not enter this area.



AASHTO GOES PURPLE!
#AASHTOGoesPurple!

AASHTO goes Purple for **Alzheimer's Awareness!**
The week of November 17th AASHTO recognizes Alzheimer's Awareness. Please find your purple ribbon lapel pin at registration, or bring your own purple to wear on Wednesday, November 19th to recognize this important cause.

2025 AASHTO Meeting Agenda

All meetings held at the Grand America Hotel unless otherwise noted
All sessions are in Mountain Standard Time (MST)

Monday, November 17th		PDH	Session Attended
7:00 a.m.–6:00 p.m.	**Conference Registration** —*Grand Ballroom Office North & South*		
7:00 a.m.–4:00 p.m.	**The Expo Open** —*Grand Ballroom BC*		
7:00 a.m.–8:30 a.m.	**Networking Breakfast at The Expo** —*Grand Ballroom BC*		
8:00 a.m.–10:00 a.m.	**RUC America Board of Directors Annual Meeting** *(Invitation Only)*—*Grand Salon*		
8:00 a.m.–Noon	**Council on Active Transportation (Part 1)** —*Grand Ballroom A* The Council on Active Transportation will discuss AASHTO's reauthorization policy proposals, maintaining active transportation infrastructure, advancing statewide trail networks, and strategies to support safe and accessible mobility across all stages of life, including older adults. **Chair: Nancy Daubenberger,** Commissioner, Minnesota DOT **Vice Chair: Andrew Heath,** Deputy Commissioner, Georgia DOT	2.0	☐
8:00 a.m.–Noon	**AASHTO Innovation Management (AIM) Steering Committee** —*Grand Ballroom D* The AIM Steering Committee will discuss ongoing program activities and evaluate and select innovative technology projects to highlight DOT and transportation sector activities from across the country for the 2026 Innovation Showcase. **Chair: Shanté Hastings,** Secretary, Delaware DOT **Vice Chair: Dara Wheeler,** Chief Data and Artificial Intelligence Officer, California DOT	1.0	☐
9:45 a.m.–10:15 a.m.	**Networking Break at The Expo** —*Grand Ballroom BC*		
9:55 a.m.–10:10 a.m.	**Rapid Fire Session 1** at The Expo —*Grand Ballroom BC* | ***Presented by 4M Analytics*** **Streamline Project Planning Using AI for Utility Mapping**	0.25	☐
10:00 a.m.–Noon	**Council on Highways and Streets (Part 1)** —*Imperial Ballroom* The Council on Highways and Streets meets semi-annually to discuss current and emerging engineering, program management, and policy issues related to the nation's highway and street network. Topics at this meeting include updates on the latest congressional and federal activities and a council member roundtable discussion on current hot topics. **Chair: Joel Jundt;** Secretary, South Dakota DOT **Vice Chair: Joyce Taylor,** Deputy Commissioner, Maine DOT	1.0	☐

Program Sponsored by WSP

Monday, November 17th		PDH	Session Attended
Noon–1:00 p.m.	**Networking Lunch at The Expo** — *Grand Ballroom BC*		
12:40 p.m.–12:55 p.m.	**Rapid Fire Session 2** at The Expo — *Grand Ballroom BC* | *Presented by Access Sciences* **Connecting the DOTs: Navigating the Digital Highway with Accessibility and Efficiency**	0.25	☐
1:00 p.m.–3:00 p.m.	**Joint Meeting of the Council on Active Transportation and the Council on Highways and Streets** — *Imperial Ballroom* The joint meeting will include updates on jointly balloted publications, including the Green Book, and opportunities for open discussion on related guides. Members will also participate in round-table discussions on collaborative efforts to advance safe systems approaches and other topics of mutual interest. **CAT Chair: Nancy Daubenberger,** Commissioner, Minnesota DOT **CAT Vice Chair: Andrew Heath,** Deputy Commissioner, Georgia DOT **CHS Chair: Joel Jundt,** Secretary, South Dakota DOT **CHS Vice Chair: Joyce Taylor,** Deputy Commissioner, Maine DOT	1.0	☐
1:00 p.m.–5:00 p.m.	**Multimodal Director Roundtable** — *Grand Ballroom D* State DOT multimodal directors are invited to a peer exchange to discuss the rapidly changing ways in which state DOTs are looking at the movement of both people and goods. This roundtable is to share best practices on key topics to state DOT multimodal divisions. **Convener: Julie White,** Deputy Secretary for Multimodal Transportation, North Carolina DOT		
3:00 p.m.–3:30 p.m.	**Networking Break at The Expo** — *Grand Ballroom BC*		
3:10 p.m.–3:25 p.m.	**Rapid Fire Session 3** at The Expo — *Grand Ballroom BC* | *Presented by Flock Safety* **Partnership in Progress: DOTs and Public Safety**	0.25	☐
3:30 p.m.–5:00 p.m.	**Council on Highways and Streets (Part 2)** — *Imperial Ballroom*	1.0	☐
3:30 p.m.–5:00 p.m.	**Council on Active Transportation (Part 2)** — *Grand Ballroom A*	1.0	☐
5:00 p.m.–6:00 p.m.	amazon **Experts at The Expo Reception** — *Grand Ballroom BC* | *Sponsored by Amazon*		
6:00 p.m.–7:30 p.m.	ACPA **Welcome Reception** — *Imperial Ballroom Foyer* | *Sponsored by ACPA*		

Tuesday, November 18th		PDH	Session Attended
6:30 a.m.–7:30 a.m.	**Fitness Activity** —*Envoy* **Meet us on the Mat!** You asked and we listened! Get your heart rate going with a high-intensity, cardio-infused Pilates class designed to fire up your entire body. Pilates Burn blends traditional Pilates principles with dynamic, heart-pumping movement. Expect high-energy intervals, core-focused exercises, and powerful bursts that build endurance, boost cardiovascular fitness, and leave you feeling strong, sweaty, and unstoppable. Perfect for those craving a full-body burn with an endorphin rush. Mats will be provided. This Pilates class will be beginner-friendly, and all will feel the burn.		
7:00 a.m.–5:00 p.m.	**Conference Registration** —*Grand Ballroom Office North & South*		
7:00 a.m.–3:30 p.m.	**The Expo Open** —*Grand Ballroom BC*		
7:00 a.m.–8:30 a.m.	**Networking Breakfast at The Expo** —*Grand Ballroom BC*		
8:00 a.m.–9:00 a.m.	**Premier Sponsor Meeting** *(Invitation Only)* —*Grand Salon*		
8:00 a.m.–Noon	**Council on Highways and Streets (Part 3)** —*Imperial Ballroom*	2.0	☐
8:00 a.m.–Noon	**Agency Administration Managing Committee** —*Grand Ballroom D* Join state DOT leaders for a series of interactive roundtable discussions on some of the most pressing issues facing state DOTs. Sessions will explore how artificial intelligence is shaping agency policy and operations; strategies for supporting employee health, wellbeing, and workplace safety; and innovative approaches to community engagement. The Committee will also hear updates on small business enterprise innovations. **Chair: Carlos Braceras,** Executive Director, Utah DOT **Vice Chair: Jayna Morse,** Director of Finance and Admin., Vermont Agency of Transportation	1.0	☐
8:00 a.m.–Noon	**Committee on Funding and Finance** —*Savoy* The Committee on Funding and Finance will discuss the latest developments in federal and state transportation funding. The meeting will include an update from the Federal Highway Administration Chief Financial Officer's office, a presentation on surface transportation reauthorization revenue scenarios, a roundtable discussion on current funding and finance topics chosen by committee members, and committee business. **Chair: Tim Gatz,** Executive Director, Oklahoma DOT **Vice Chair: Doug Vaughn,** Chief Financial Officer, Washington State DOT	2.0	☐
10:00 a.m.–10:30 a.m.	**Networking Break at The Expo** —*Grand Ballroom BC*		
10:10 a.m.–10:25 a.m.	**Rapid Fire Session 4** at The Expo —*Grand Ballroom BC* | *Presented by Atom AI* **Empowering Transportation Agencies with Practical AI**	0.25	☐

Tuesday, November 18th		PDH	Session Attended
10:30 a.m. –Noon	**KNOWLEDGE SESSION**		
AECOM 1	**From Corridors to a National Network: Multistate Collaboration in Action** *—Grand Ballroom A* | *Presented by AECOM* The movement of people and goods does not stop at state lines, and neither should our approach to planning, operations, and technology deployment. State DOTs are increasingly working together through corridor initiatives such as I-80, I-35, and I-10 to address shared challenges, from truck parking to emergency response and road closures to digital infrastructure. These multistate partnerships demonstrate how coordinated investments, data sharing, and interoperable strategies can improve safety, mobility, and resiliency across regions. This session will highlight current multistate corridor projects, explore lessons learned in coordination and governance, and discuss how these initiatives are converging toward a truly national transportation network. Participants will hear directly from state leaders about strategies to overcome institutional barriers, align priorities, and deliver greater value through collaboration. **Moderator: Alanna Strohecker,** Senior Vice President, AECOM **Panelists: Tracy Larkin Thomason,** Director, Nevada DOT **Scott Marler,** Director, Iowa DOT **Marc Williams,** Executive Director, Texas DOT	1.0	☐
Noon– 1:15 p.m.	**Networking Lunch at The Expo** *—Grand Ballroom BC*		
Noon– 1:15 p.m.	**NCHRP 20-24 Panel Lunch** *(Invitation Only)—Grand Salon*		
12:35 p.m.– 12:50 p.m.	**Rapid Fire Session 5** at The Expo *—Grand Ballroom BC* | *Presented by Ernst and Young* **Moving Beyond Compliance: Utilizing Strategic Finance to Inform Better Decisions**	0.25	☐
12:55 p.m.– 1:10 p.m.	**Rapid Fire Session 6** at The Expo *—Grand Ballroom BC* | *Presented by Samsara* **How Nebraska DOT Builds Resilience with Technology**	0.25	☐
1:30 p.m.– 3:30 p.m.	**Transportation Policy Forum** *—Imperial Ballroom* As AASHTO's primary policymaking body, the Transportation Policy Forum will discuss legislative, regulatory, and topical policy issues of interest to state DOTs. These include effectively conveying the Association's formal surface transportation policy priorities to Congress and the Administration and discussing the development of the next water resources bill, among others. **Chair: Russell McMurry,** Vice President, AASHTO; Commissioner, Georgia DOT **Vice Chair: Sondra Rosenberg,** Deputy Director, Administration, Planning, and Performance, Nevada DOT	1.0	☐
2:00 p.m.– 3:00 p.m.	**Partner Forum for Premier & Capitol Sponsors** *(Invitation Only)—Grand Salon*		
3:00 p.m.– 3:30 p.m.	**Networking Break at The Expo** *—Grand Ballroom BC*		

Tuesday, November 18th		PDH	Session Attended
3:00 p.m.–4:30 p.m.	**National Operations Center of Excellence Strategic Advisory Committee** *(Invitation Only)—Grand Ballroom D*		
3:30 p.m.–5:00 p.m.	**KNOWLEDGE SESSION**		
Bentley 2	**Driving Economic Growth Through Land-Use Planning**—*Grand Ballroom A* | *Presented by Bentley Systems, Incorporated* Join state transportation leaders and policy experts as they discuss how transportation investments drive economic development and shape land-use patterns. This session examines successful approaches to leveraging transportation infrastructure to foster regional growth and guide development decisions. Panelists will discuss how transportation projects contribute to economic growth, support freight movement, and contribute to community planning. Attendees will gain insights into coordinating transportation planning with economic development objectives and maximizing transportation investments. **Moderator: Sheilah Brous,** Sr. Director of North America Mobility, Bentley Systems, Incorporated **Panelists: Marie Therese Dominguez,** Commissioner, New York DOT **Jennifer Toth,** Director, Arizona DOT **Huiwei Shen,** Chief Planner, Florida DOT **Glenn Grimshaw,** Program Director-Infrastructure, National Governors Association	1.0	☐
5:30 p.m.–7:00 p.m.	HDR **Wine and Cheese Evening Reception**—*Hotel Lobby Lounge* | *Sponsored by HDR*		
6:30 p.m.–8:00 p.m.	ADS **Red Rock Reception**—*Grand Ballroom B* | *Sponsored by ADS, Inc.*		
7:30 p.m.–9:00 p.m.	Jacobs **Fire and Ice Evening Reception**—*Grand Salon* | *Sponsored by Jacobs*		
8:30 p.m.–10:00 p.m.	Bentley **Leather and Whiskey Reception**—*Oak Room & Earl's Lounge* | *Sponsored by Bentley Systems, Incorporated*		
Wednesday, November 19th		**PDH**	**Session Attended**
7:30 a.m.–5:00 p.m.	**Conference Registration**—*Grand Ballroom Office North & South*		
8:00 a.m.–9:30 a.m.	**Networking Breakfast**—*Imperial Ballroom*		



Want the latest information about AASHTO publications?

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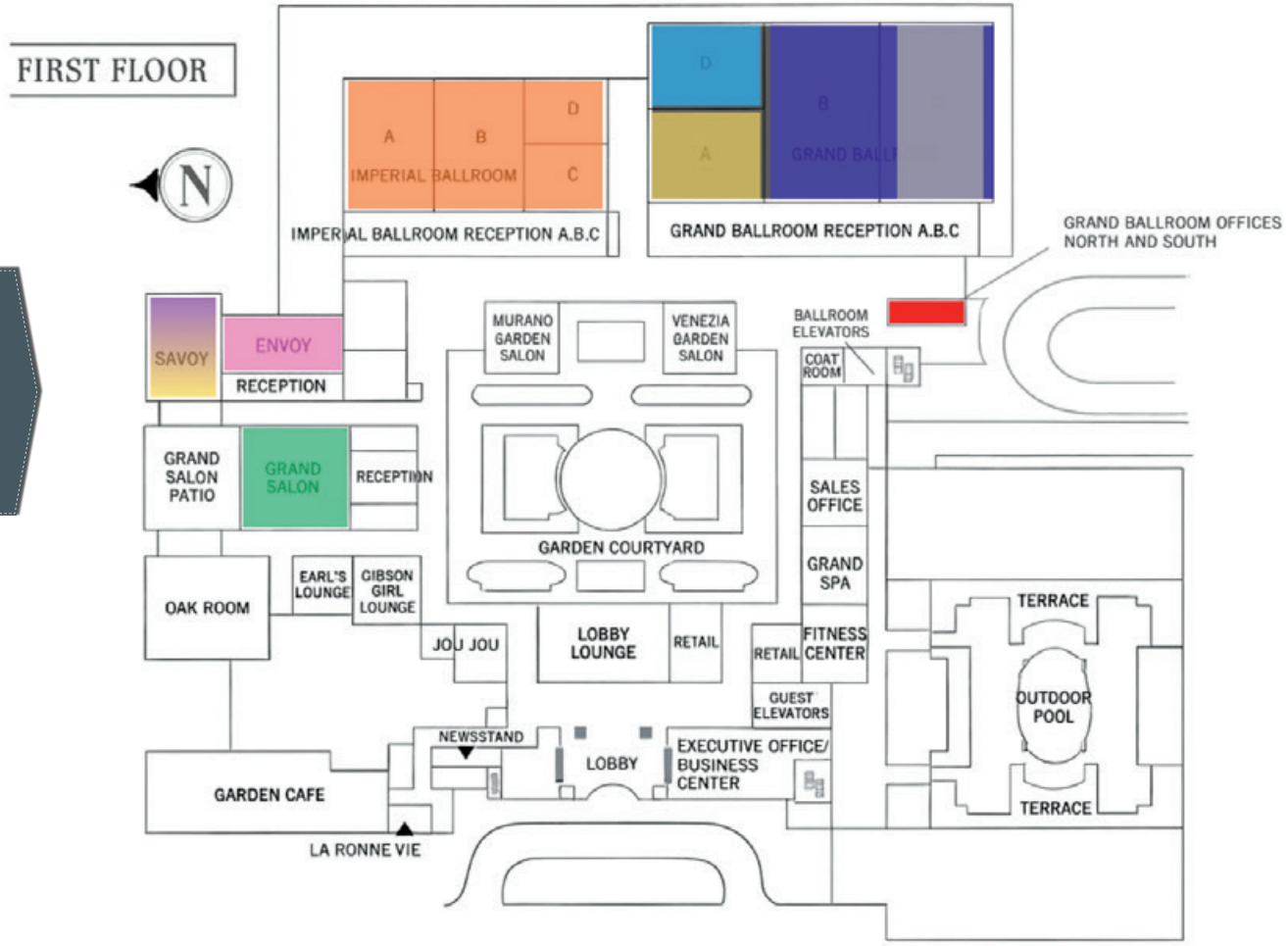
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Wednesday, November 19th		PDH	Session Attended
9:30 a.m. –Noon GFT	**General Session Featuring Welcome Remarks and Keynote Address** *—Grand Ballroom BC* | *Sponsored by GFT* ▪ **Welcome Remarks:** **Jim Tymon,** Executive Director, AASHTO **Garrett Eucalitto;** President, AASHTO; Commissioner, Connecticut DOT **Carlos Braceras,** Executive Director, Utah DOT ▪ **Keynote Address Featuring Michael P. Huerta,** former Administrator, Federal Aviation Administration, and Managing Director, Salt Lake Organizing Committee for the 2002 Olympic Winter Games Managing transportation for large-scale, planned special events involves complex logistical challenges, such as high traffic density, delays, and the need for innovative transportation solutions. Event organizers must adopt a multi-layered, transportation strategy that prioritizes safety, efficiency, scalability, and sustainability. Michael Huerta will focus his remarks on his experience as the managing director for the Salt Lake Organizing Committee for the 2002 Olympic Winter Games, preparing the city's transportation system for this massive, international event. Huerta was involved in the planning and construction of a variety of Olympic transportation facilities, as well as the development of a highly successful travel demand management system that ensured the transportation system operated safely and efficiently. His remarks will be followed by a panel of state DOT CEOs discussing their experiences in planning for large-scale, planned special events, like the Olympics, World Cup, or even smaller scale events that result in massive popula-tion increases over a short period of time. ▪ **Awards Program** This session will also include the presentation of the following awards: Alfred E. Johnson Achievement Award, Francis B. Francois Award for Innovation, Thomas H. MacDonald Memorial Award, and the Grand Prize and People's Choice honors in the America's Transportation Awards competition.		
Noon– 1:15 p.m. Bentley	**AASHTO President's Transportation Awards Lunch Program** *—Imperial Ballroom* | *Sponsored by Bentley Systems, Incorporated* The AASHTO President's Transportation Awards competition recognizes colleagues and peers who are achieving great things in the transportation field. Each year AASHTO honors individuals and transportation departments for their contributions to the transportation community through several awards. Please join us at lunch to honor their achievements.		
1:30 p.m.– 3:00 p.m.	**KNOWLEDGE SESSION**		
RS&H 3	**Centering State DOT Actions on Safety: Analysis Throughout the Roadway Lifecycle** *—Grand Ballroom A* | *Presented by RS&H* This knowledge session will address the use of nontraditional data sources and analysis methods to improve safety at different stages of the roadway lifecycle. Panelists will present example projects that demonstrate practical approaches to data-driven safety decisions using effective and efficient tools and methods. **Moderator: Brian Powers,** Senior Planner, RS&H **Panelists: James Markham,** Director-Crash Data & Analysis Section, Texas DOT **Jason Siwula,** Assist. State Highway Engineer for Project Delivery and Preservation, Kentucky TC **Greg Ciparelli,** Chief Data Officer, Connecticut DOT **Grey Slay,** Executive Director, Capital Region Transportation Planning Agency	1.0	☐

Wednesday, November 19th		PDH	Session Attended
1:30 p.m.–3:30 p.m.	**Strategic Management Committee** *(Invitation Only)—Envoy*		
1:30 p.m.–5:00 p.m.	**Special Committee on Freight** *—Grand Ballroom D* Join the Special Committee on Freight for important policy discussions affecting legislation, regulations, and other matters to facilitate the safe and reliable movement of goods. The Committee is charged with addressing issues that cover a broad array of AASHTO councils to promote multimodal freight infrastructure in AASHTO's policy deliberations, including AASHTO's current surface transportation reauthorization efforts. This session will provide a valuable opportunity to engage with external partners from across the multimodal freight industry on critical topics impacting safety, supply chains, and logistics! **Chair: Caroline Mays,** Director, Planning and Modal Programs, Texas DOT **Vice Chair: Andrew Andrusko,** Freight and Railroad Planning Director, Minnesota DOT	1.0	☐
1:30 p.m.–5:00 p.m.	**Committee on Planning** *—Grand Salon* The AASHTO Committee on Planning meets quarterly, with three of the four meetings taking place virtually and one in person. During these meetings, the committee discusses current practices in highway planning and emerging trends in the transportation sector as they relate to state DOT planning needs. Topics at this meeting will include a review of the Committee's action plan, technical updates on research projects and available tools, as well as a panel discussion on best practices working with MPOs. **Chair: Jennifer Toth,** Director, Arizona DOT **Vice Chair: Jessica Griffin,** Planning Division Director, New Mexico DOT	1.0	☐
3:00 p.m.–3:30 p.m.	**Networking Break** *—Imperial Ballroom Foyer*		
3:30 p.m.–5:00 p.m.	**KNOWLEDGE SESSION**		
Jacobs 4	**Building a Resilient Transportation System** *—Grand Ballroom A | Presented by Jacobs* This session will explore how state DOTs are educating constituents on how state agencies must build and sustain a resilient transportation system as well as how to use resiliency assessments and advanced modeling tools to identify vulnerabilities, prioritize investments, and enhance system durability through design. Topics for discussion will include effective communication techniques on educating the public about system resiliency, how resilience differs from traditional risk management, methods for quantifying and mapping transportation system risks, and strategies for integrating resilience into design, project development, and asset management. **Moderator: Melissa Savage,** Senior Policy Advisor, Jacobs **Panelists: Ed Hassinger,** Director, Missouri DOT **Matthew Laufer,** State Hydraulics Engineer, North Carolina DOT **Nathan Lee,** Director—Program Development, Utah DOT **Aimee Flannery,** Global Principal—Transportation Risk & Resilience, Jacobs	1.0	☐
3:30 p.m.–5:30 p.m.	**Executive Committee** *(Invitation Only)—Savoy*		

The *GRAND AMERICA Hotel*, Salt Lake City, Utah
Hotel Floor Plan



Grand Salon
RUC America BOD Meeting
Premier Sponsor Meeting (Invitation only)
NCHRP 20-24 Lunch (Invitation only)
Partner Forum for PS & CS (Invitation only)
Committee on Planning
Networking Breakfast
TRB Lunch (Invitation only)

Grand Ballroom A
Council on Active Transportation Pt. 1 & 2
Knowledge Session 1
Knowledge Session 2
Knowledge Session 3
Knowledge Session 4
MAASTO Regional Breakfast

Imperial Ballroom
Council on Highways & Streets Part 1, 2, 3
Joint Meeting CAT & CHS
Transportation Policy Forum
Board of Directors Meeting

Grand Ballroom D
AIM Steering Committee
Multimodal Director Roundtable
AAMC Meeting
NOCoE
Special Committee on Freight
NASTO Regional Breakfast

Grand Ballroom B/C
Networking Meals at the Expo
Experts in the Expo Reception

Grand Ballroom B
PTA Luncheon
WASHTO Regional Breakfast

Grand Ballroom C
General Session
AASHTO ACEC Rountable
SASHTO Regional Breakfast

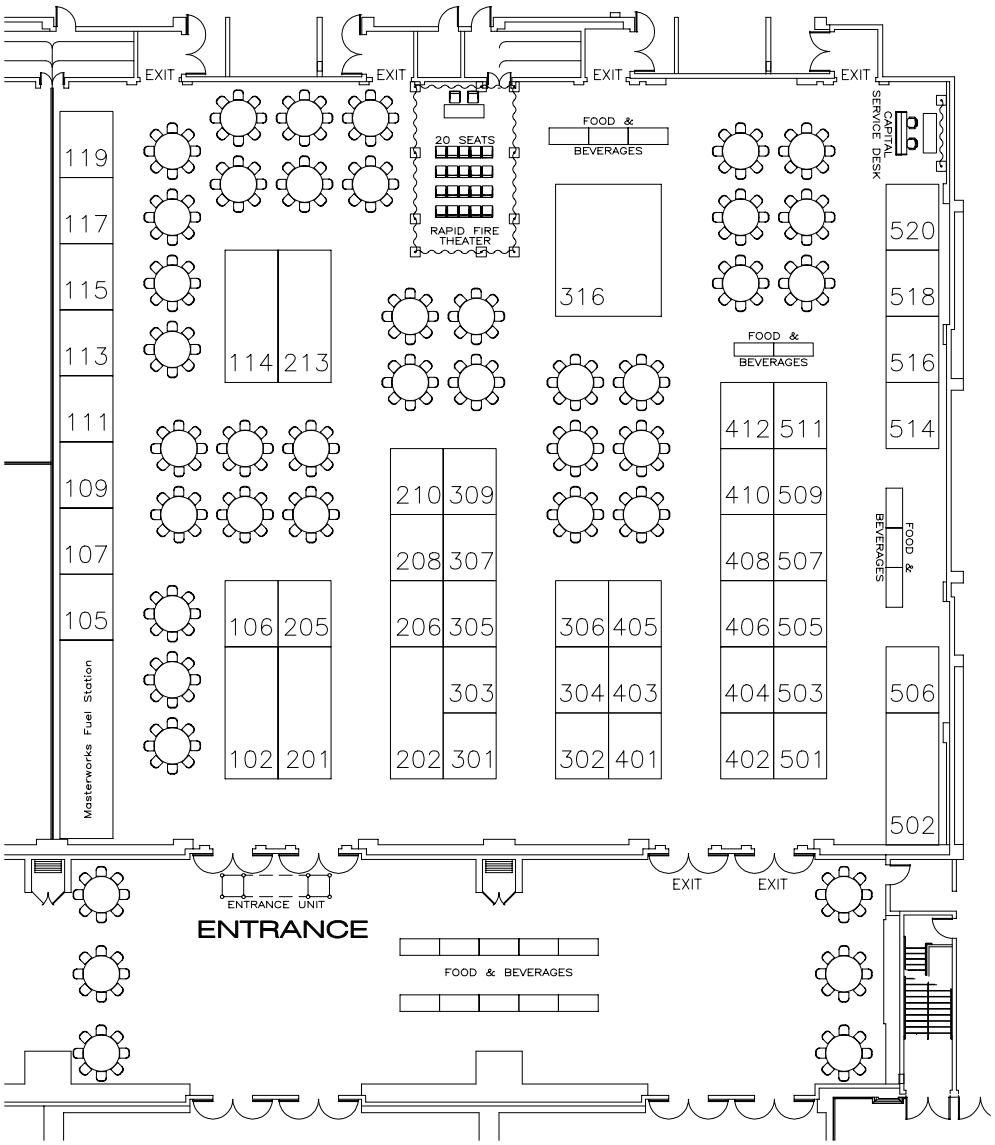
Grand Ballroom Office North & South
Conference Registration

Envoy
Fitness Activity – Pilates
Strategic Management Committee

Savoy
Executive Committee (Invitation Only)
Committee on Funding & Finance

Wednesday, November 19th		PDH	Session Attended
3:45 p.m.–5:45 p.m.	**AASHTO–ACEC Roundtable** —*Envoy* Representatives from the state DOTs and the engineering and design services industry will lead a roundtable discussion of topics of mutual interest to public- and private-sector transportation organizations.	1.0	☐
5:45 p.m.–7:00 p.m.	**Past Presidents' Reception** *(Invitation Only)*—*Gibson Lounge*		
7:00 p.m.–9:30 p.m.	HNTB **Host Night Event** —*Loveland Living Planet Aquarium* | *Sponsored by HNTB* Join us for a memorable evening surrounded by the wonders of the ocean. This is the perfect chance to reconnect with familiar faces and meet new colleagues in a lively and welcoming atmosphere. Delicious appetizers and beverages will be available. To enter the event, you will need to wear your meeting badge. Buses will depart from the South Porte Cochère (off the Grand Ballroom Foyer). **Taking Uber?** Be sure to use the full name of the venue and address: Loveland Living Planet Aquarium @ 123033 Lone Peak Parkway, Draper, UT.		
Thursday, November 20th		**PDH**	**Session Attended**
7:00 a.m.–10:00 a.m.	**Conference Registration** —*Grand Ballroom Office North & South*		
7:30 a.m.–9:30 a.m.	**Networking Breakfast** —*Grand Salon*		
8:00 a.m.–9:30 a.m.	**Regional Breakfast Meetings** – Mid America Association of State Transp. Officials—MAASTO —*Grand Ballroom A* – Northeast Association of State Transp. Officials—NASTO —*Grand Ballroom D* – Southern Association of State Highway and Transp. Officials—SASHTO —*Grand Ballroom C* – Western Association of State Highway and Transp. Officials—WASHTO —*Grand Ballroom B*		
10:00 a.m.–5:00 p.m.	**Board of Directors Meeting** —*Imperial Ballroom*	2.0	☐
Noon–1:00 p.m.	**Transportation Research Board Lunch** *(Invitation Only)*—*Grand Salon*		
Noon–1:00 p.m.	**Networking Lunch** —*Grand Ballroom A/D*		
5:00 p.m.–6:30 p.m.	HNTB **WTS Pinnacle Partner Reception** *(Invitation Only)*—*Grand Ballroom B* *Sponsored by HNTB*		
7:00 p.m.–9:00 p.m.	Michael Baker INTERNATIONAL **Board of Directors Reception and Dinner** *(Invitation Only)* —*This is the Place Heritage Park (The Garden Place)* | *Sponsored by Michael Baker Int.* This is an invitation-only event intended for each Member of the Board of Directors (or their designee) and a guest.		

The Expo Hall



4M Analytics 105
AASHTOWare 302
Access Sciences 208
Adopt A Highway Maintenance Corporation 412
American Traffic Safety Services Association (ATSSA) 505
ASPIRE NSF ERC at Utah State University 309
ATMAX-Equipment-Co 403
AtomAI Solutions Inc. 303
Aurigo 102
Autodesk Inc. 502
B2G 107
Bentley Systems, Inc. 316
Center for Sustainable Energy (CSE) 117
Citian 213
Cochrane USA 306
Cyclomedia Technology, Inc. 201
Decision Lens 307
Decision Optimization Technology (DOT-US) 305
Deloitte Consulting, LLP 114
Drivewyze by Fleetworthy 206
Emergency Safety Solutions 111
Ernst & Young 509
Evolution Edges 511
Flock Safety 401
GoFormz 406
GovSourcing 109
Gregory Highway 210
Hanson Professional Services Inc. . . . 501
Hexagon 516
Horrocks 106
Impact Technologies VI, LLC 115
Juvare 402
Lindsay Corporation 113
Lytx 503
McTrans Center 507
Moovop 404
Motive 518
Netradyne 119
Nite Beam Products 301
Numetric/AASHTOWare Safety . . . 410
OpenGov 405
Samsara 202
StreetLight, a Jacobs Company . . . 304
TAKELEAP-SeekRight North America 520
Texas Department of Transportation 408
Verkada 205
WTS International 514

AASHTO

AASHTO 2025 ANNUAL MEETING

November 17–20 | Salt Lake City, UT

PDHs TRACKING SHEET

- Sign the sign-in sheet for each session you attend.
- Check each session you attend at this meeting.
- Keep this form with your personal records.

Time	Session	PDHs	Attended
	Monday, November 17		
8:00 a.m.–Noon	☐ **Council on Active Transportation (Part 1)**	2.0	☐
8:00 a.m.–Noon	☐ **AASHTO Innovation Management (AIM) Steering Committee**	1.0	☐
9:55 a.m.–10:10 a.m.	☐ **Rapid Fire 1: Streamline Project Planning Using AI for Utility Mapping**	0.25	☐
10:00 a.m.–Noon	☐ **Council on Highways and Streets (Part 1)**	1.0	☐
12:40 p.m.–12:55 p.m.	☐ **Rapid Fire 2: Connecting the DOTs: Navigating the Digital Highway with Accessibility and Efficiency**	0.25	☐
1:00 p.m.–3:00 p.m.	☐ **Joint Meeting: Council on Active Transportation and Council on Highways and Streets**	1.0	☐
3:10 p.m.–3:25 p.m.	☐ **Rapid Fire 3: Partnership in Progress: DOTs and Public Safety**	0.25	☐
3:30 p.m.–5:00 p.m.	☐ **Council on Highways and Streets (Part 2)**	1.0	☐
3:30 p.m.–5:00 p.m.	☐ **Council on Active Transportation (Part 2)**	1.0	☐
	Tuesday, November 18		
8:00 a.m.–Noon	☐ **Council on Highways and Streets (Part 3)**	2.0	☐
8:00 a.m.–Noon	☐ **Agency Administration Managing Committee**	1.0	☐
8:00 a.m.–Noon	☐ **Committee on Funding and Finance**	2.0	☐
10:10 a.m.–10:25 a.m.	☐ **Rapid Fire 4: Empowering Transportation Agencies with Practical AI**	0.25	☐
10:30 a.m.–Noon	☐ **KS1—From Corridors to a National Network: Multistate Collaboration in Action**	1.0	☐
12:35 p.m.–12:50 p.m.	☐ **Rapid Fire 5: Moving Beyond Compliance: Strategic Finance to Inform Better Decisions**	0.25	☐
12:55 p.m.–1:10 p.m.	☐ **Rapid Fire 6: How Nebraska DOT Builds Resilience with Technology**	0.25	☐
1:30 p.m.–3:30 p.m.	☐ **Transportation Policy Forum**	1.0	☐
3:30 p.m.–5:00 p.m.	☐ **KS2—Driving Economic Growth Through Land-Use Planning**	1.0	☐
	Wednesday, November 19		
1:30 p.m.–3:00 p.m.	☐ **KS3—Centering State DOT Actions on Safety: Analysis Throughout the Roadway Lifecycle**	1.0	☐
1:30 p.m.–5:00 p.m.	☐ **Special Committee on Freight**	1.0	☐
1:30 p.m.–5:00 p.m.	☐ **Committee on Planning**	1.0	☐
3:30 p.m.–5:00 p.m.	☐ **KS4—Building a Resilient Transportation System**	1.0	☐
3:45 p.m.–5:45 p.m.	☐ **AASHTO–ACEC Roundtable**	1.0	☐
	Thursday, November 20		
10:00 a.m.–5:00 p.m.	☐ **Board of Directors Meeting**	2.0	☐
	Your Total PDHs Earned:		

Name:	Organization:	Email:

KEEP WITH YOUR RECORDS—DO NOT RETURN TO AASHTO. Thanks!

AASHTO would like to thank all of our Sponsors for their generous support of our 2025 Annual Meeting!

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AASHTO CODE OF CONDUCT

To foster a positive environment built upon a foundation of trust, respect, open communications, and ethical behavior, the American Association of State Highway and Transportation Officials (AASHTO) Board of Directors has issued a Code of Conduct that applies to AASHTO staff, Association members, and all AASHTO meeting and event attendees, for the duration of AASHTO events or when participating in other events representing AASHTO.

At all times, AASHTO staff, Association members, and meeting and event attendees, will be expected to abide by the Code of Conduct, specifically:

1. Contribute to a collegial, inclusive, positive, and respectful environment.
2. Consistently show respect to others and never take any inappropriate actions based on race, gender, age, religion, ethnicity, nationality, sexual orientation, gender expression, gender identity, marital status, political affiliation, presence of disabilities, or educational background.
3. Interact with others in a cooperative and respectful manner, never using insulting, harassing, or otherwise offensive language in their interactions. Disruptive, harassing, or inappropriate behavior toward other AASHTO staff, Association members, and meeting and event attendees, is unacceptable. Personal boundaries set by others must be observed. Harassment of any kind, including but not limited to, unwelcome sexual advances and other verbal or physical harassment will not be tolerated.
4. Obey all applicable laws and regulations of the relevant government authorities while acting on behalf of AASHTO; obey all applicable laws and regulations of the relevant government authorities while attending AASHTO meetings and events, and comply with all applicable safety guidelines.

Violations

Violations of this Code of Conduct should be reported promptly to AASHTO staff for investigation, or can be submitted to humanresources@aashto.org, or reported to the AASHTO Executive Director or AASHTO President if appropriate. To the extent possible, AASHTO will try to keep the reporting individual's concerns confidential; however confidentiality cannot be guaranteed, and the reporting individual's identity may need to be revealed as the claim is investigated. Anyone, regardless of position or title, AASHTO determines has engaged in conduct that violates this policy will be subject to corrective action depending on the nature of the violation. Retaliation for reporting perceived violations in good faith or for cooperating in the investigations of any claims will not be tolerated.

Approved by the AASHTO Board of Directors
October 9, 2019



AASHTO

2025 ANNUAL MEETING

SALT LAKE CITY, UTAH

transportation.org