



AASHTO ANNUAL MEETING—Draft Agenda
November 15-18, 2026
Kentucky International Convention Center | Louisville, KY

NOTE: All meetings and meals will take place at the Kentucky International Convention Center, except for the Wednesday, November 18 meetings, which will be held at the Louisville Marriott Downtown.

Sunday, November 15, 2026

7:00am – 6:00pm **Conference Registration**—Upper Pre-function South (Upper Concourse)

7:00am – 4:00pm **The Expo Open**—Hall A (Upper Concourse)

7:00am – 8:30am **Networking Breakfast in The Expo**—Hall A (Upper Concourse)

8:00am – 10:00am **RUC America Board of Directors Annual Meeting (*Invitation Only*)**—
Ballroom A (Main Concourse)

8:00am – Noon **AASHTO Innovation Management (AIM) Steering Committee**—
Ballroom B (Main Concourse)

The AIM Steering Committee will discuss ongoing program activities and evaluate and select innovative technology projects to highlight DOT and transportation sector activities from across the country for the 2027 Innovation Showcase.

Chair: Lisa Wilson, Deputy Director for Engineering and Operations, Utah DOT

Vice Chair: Kevin Pete, Director-Research & Technology Implementation Division, Texas DOT

9:45am – 10:15am **Networking Break in The Expo**—Hall A (Upper Concourse)

Noon – 1:00pm **Networking Lunch in The Expo**—Hall A (Upper Concourse)

1:00pm – 5:00pm **Committee on Funding and Finance**—Ballroom A (Main Concourse)

The Committee on Funding and Finance will discuss the latest developments in federal and state transportation funding. The meeting will include an update from the Federal Highway Administration Chief Financial Officer's office, presentations on state transportation revenue initiatives, a roundtable discussion on current funding and finance topics chosen by committee members, and committee business.

Chair: Tim Gatz, Executive Director, Oklahoma DOT
Vice Chair: Doug Vaughn, Chief Financial Officer, Washington State DOT

1:00pm – 5:00pm

Council on Highways and Streets (Part 1)—Ballroom C (Main Concourse)

The Council on Highways and Streets meets semi-annually to discuss current and emerging engineering, program management, and policy issues related to the nation's highway and street network. Topics at this meeting include updates on AASHTO technical committee activities, FHWA initiatives, and a state roundtable discussion on innovative and emerging topics.

Chair: Joel Jundt, Secretary, South Dakota DOT
Vice Chair: Joyce Taylor, Deputy Director, Maine DOT

3:00pm – 3:30pm

Networking Break in The Expo—Hall A (Upper Concourse)

5:00pm – 6:00pm

Experts at the Expo Reception—Hall A (Upper Concourse) | *Sponsored by Amazon*

6:00pm – 7:30pm

Welcome Reception—Marriott Ballroom VII-X (Second Level) | *Sponsored by ACPA*

This reception will take place at the Louisville Marriott Downtown.

Monday, November 16, 2026

6:30am – 7:30am

Pilates/Yoga—Marriott Ballroom IX-X (Second Level)

This session will take place at the Louisville Marriott Downtown.

7:00am – 5:00pm

Conference Registration—Upper Pre-function South (Upper Concourse)

7:00am – 5:00pm

The Expo Open—Hall A (Upper Concourse)

7:00am – 8:30am

Networking Breakfast in The Expo—Hall A (Upper Concourse)

8:00am – Noon

Council on Highways and Streets (Part 2)—Ballroom C (Main Concourse)

8:00am – Noon

Multimodal Director Roundtable—Ballroom A (Main Concourse)

State DOT multimodal directors will share best practices on AI use cases within divisions of the state DOTs. In addition, directors will highlight the exciting new eVTOL Integration Pilot Program (eIPP) projects selected by the Federal Aviation Administration and that are advancing with state DOTs and selected partners across the U.S. This roundtable is an opportunity to have peer exchange on key topics to state DOT multimodal divisions.

Convener: Julie White, Deputy Secretary for Multimodal Transportation,
North Carolina DOT

10:00am – 10:30am **Networking Break in The Expo**—Hall A (Upper Concourse)

10:30am – Noon **Knowledge Session 1 in The Expo**

Metrics of Success for Workforce Development—Hall A (Upper Concourse) | *Presented by McKinsey*

Noon – 1:15pm **Networking Lunch in The Expo**—Hall A (Upper Concourse)

Noon – 1:15pm **NCHRP 20-24 Panel Lunch** (*Invitation Only*)—Ballroom D (Main Concourse)

1:30pm – 3:30pm **Transportation Policy Forum**—Ballroom C (Main Concourse)

TPF will review and discuss the federal legislative outlook on surface transportation reauthorization including navigating the short-term extension and pushing Congressional consideration and passage of a strong five-year bill. It will also discuss additional legislative and regulatory matters of interest to state DOTs.

Chair: Marc Williams; Vice President, AASHTO; Executive Director, Texas DOT

Vice Chair: Sondra Rosenberg, Deputy Director, Administration, Planning, and Performance, Nevada DOT

1:30pm – 3:30pm **National Operations Center of Excellence Strategic Advisory Committee** (*Invitation Only*)—Ballroom B (Main Concourse)

2:30pm – 3:00pm **Premier Sponsor Meeting** (*Invitation Only*)—Ballroom D (Main Concourse)

3:00pm – 3:30pm **Partner Forum for Premier and Capitol Sponsors** (*Invitation Only*)—Ballroom D (Main Concourse)

3:00pm – 3:30pm **Networking Break in The Expo**—Hall A (Upper Concourse)

3:30pm – 5:00pm **Knowledge Session 2 in The Expo**

Leadership in Speed Management for Safety—Hall A (Upper Concourse) | *Presented by WSP*

Transportation leaders will share their agencies' experiences with planning and delivering data-driven technology-based speed management strategies that contribute to safe mobility goals. This session will provide the panel and participants with an opportunity to discuss successes and lessons learned while exploring emerging data sources and artificial intelligence for use in managing speeds in corridors, work zones, and

other projects.

3:30pm – 5:30pm	Agency Administration Managing Committee —Ballroom A (Main Concourse) Chair: Carlos Braceras, Commissioner, Utah DOT Vice Chair: Jayna Morse, Director of Finance and Administration, Vermont Agency of Transportation
3:30pm – 5:30pm	Executive Committee (<i>Invitation Only</i>)—Boardroom A (Main Concourse)
5:30pm – 7:00pm	Reception 1 —Marriott Ballroom I-IV
6:30pm – 8:00pm	Reception 2 —Marriott Ballroom VI
7:00pm – 9:00pm	Reception 3 —Marriott Ballroom V
7:30pm – 9:00pm	Reception 4 – Marriott Ballroom VII

Tuesday, November 17, 2026

6:30am – 7:30am	Pilates/Yoga —Marriott Ballroom IX-X This session will take place at the Louisville Marriott Downtown.
7:30am – 5:00pm	Conference Registration —Upper Pre-function South (Upper Concourse)
8:00am – 9:30am	Networking Breakfast in The Expo —Hall A (Upper Concourse)
9:30am – Noon	General Session Featuring Welcome Remarks and Keynote Address —Ballroom AB (Main Concourse) <i>Sponsored by HNTB</i>

Awards Program:

This session will also include the presentation of the following awards: Alfred E. Johnson Achievement Award, Francis B. Francois Award for Innovation, Thomas H. MacDonald Memorial Award, and the Grand Prize and People's Choice honors in the America's Transportation Awards competition.

Noon – 1:15pm	AASHTO President's Transportation Awards Lunch Program Ballroom C (Main Concourse) <i>Sponsored by Bentley Systems, Incorporated</i> The AASHTO President's Transportation Awards recognize outstanding individuals and transportation departments for their achievements and contributions to the transportation community. Each year, AASHTO celebrates those who demonstrate excellence, innovation, and leadership in advancing transportation across the country. Please join us for the 2026 President's Transportation Awards Luncheon as we recognize this year's
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honorees and celebrate their accomplishments. The luncheon is proudly sponsored by Bentley.

1:30pm – 3:00pm

Knowledge Session 3 in The Expo

Collaboration Between the Public and Private Sector to Deliver Successful Mega Projects—Hall A (Upper Concourse) | *Presented by HDR*

In delivering complex mega projects, state DOTs, supported by effective private-sector collaboration, are adapting delivery models, responding to changing conditions, and delivering lasting improvements, keeping safety, mobility, and long-term corridor performance at the center of decision-making. Successful delivery of mega projects reflects a deliberate focus on program-level governance, risk management, and integration across planning, design, construction, and communications. State DOTs have moved beyond managing isolated projects to leading coordinated corridor programs—sequencing investments, managing multiple delivery packages, and maintaining alignment with funding realities, stakeholder expectations, and environmental commitments over long-time horizons. This session will explore how effective collaboration between public agencies and private-sector partners drives the successful delivery of complex mega projects. Through real-world experiences and lessons learned, this session will highlight proven strategies, critical decisions, and leadership practices and provide practical insights that agencies and industry partners can apply to deliver safe, efficient, and innovative transportation projects.

1:30pm – 3:30pm

Strategic Management Committee (*Invitation Only*)—Boardroom A (Main Concourse)

1:30pm – 5:00pm

Special Committee on Freight—Ballroom D (Main Concourse)

Chair: Caroline Mays, Director, Planning and Modal Programs, Texas DOT

Vice Chair: Andrew Andrusko, Freight and Railroad Planning Director, Minnesota DOT

3:00pm – 3:30pm

Networking Break in The Expo—Hall A (Upper Concourse)

3:30pm – 5:00pm

Knowledge Session 4 in The Expo

Navigating the Next Wave: AV and AI's Impact on the Transportation System—Hall A (Upper Concourse) | *Presented by AECOM*

As Automated Vehicles and Artificial Intelligence continue moving toward wider deployment, agentic AI is increasingly shaping how transportation agencies manage operations, safety, and infrastructure. This session highlights practical state DOT experiences in applying AI to support AV integration, traffic management, incident detection, predictive analytics,

and connected vehicle environments. Panelists will discuss how human in the loop approaches and responsible AI practices are being incorporated to ensure safety, transparency, and accountability as autonomous and AI enabled systems mature. The session will also explore policy considerations, stakeholder coordination, and effective practices that enable scalable and equitable deployment of AI and AV technologies.

3:45pm – 5:45pm

AASHTO-ACEC Roundtable—Ballroom C (Main Concourse)

Representatives from state DOTs and the engineering and design services industry will lead a roundtable discussion on issues and opportunities of shared interest to public and private sector transportation organizations.

5:45pm – 7:00pm

Past President's Reception (*Invitation Only*)—Bluegrass (Second Level)
This reception will take place at the Louisville Marriott Downtown

7:00pm – 9:30pm

Host Night Event—*TBD* | *Sponsored by HNTB*

Wednesday, November 18, 2026 (Sessions will take place at the Louisville Marriott Downtown)

7:30am – 10:00am

Conference Registration—Marriott Ballroom Foyer (Second Level)

8:00am – 9:30am

Networking Breakfast—Marriott Ballroom V-VI (Second Level)

8:00am – 9:30am

Regional Breakfast Meetings

Mid America Association of State Transportation Officials—MAASTO—Marriott Ballroom I-II (Second Level)
Northeast Association of State Transportation Officials—NASTO—Marriott Ballroom III-IV (Second Level)
Southern Association of State Highway and Transportation Officials—SASHTO—Marriott Ballroom IX-X (Second Level)
Western Association of State Highway and Transportation Officials—WASHTO—Marriott Ballroom VII-VIII (Second Level)

10:00am – 5:00pm

Board of Directors Meeting—Kentucky Ballroom (First Level)

Noon – 1:00pm

Transportation Research Board Lunch (*Invitation Only*)—Marriott Ballroom VII-VIII (Second Level)

Noon – 1:00pm

Networking Lunch—Marriott Ballroom V-VI (Second Level)

2:30pm – 3:00pm

Networking Break—Kentucky Ballroom Foyer (First Level)

6:00pm – 9:00pm

Board of Directors Reception and Dinner (*Invitation Only*)—Frazier Kentucky History Museum | *Sponsored by Michael Baker International*

This is an invitation-only event intended for each Member of the Board of Directors (or their designee) and a guest.