



2nd Annual Conference on

FINANCING PUBLIC-PRIVATE PARTNERSHIPS IN INFRASTRUCTURE

Opportunities, Challenges, and the Way Forward

May 21, 2026 | Jay Conference Center, Midtown East, New York

Hosted by:

InfraUS

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Background and Mission

The US faces a significant challenge in modernizing its ageing infrastructure to meet the demands of a growing and evolving economy. The scale of required investment, however, exceeds the financial capacity of federal, state, and local governments acting alone. Public-private partnerships (P3s) offer a practical pathway forward by combining public-sector objectives with private-sector capital, expertise, and operational capability.

While enabling P3 legislation exists in more than 36 states, the US has yet to fully unlock the potential of P3s across greenfield, brownfield, and operational assets. At the same time, institutional investors—including pension funds, sovereign wealth funds, and insurance companies—continue to seek long-term, stable infrastructure investments and are deploying capital in P3 markets globally.

This raises critical questions: What continues to limit broader P3 adoption in the US? How can P3s be expanded beyond traditional sectors? What role will financing institutions, investors, and policy frameworks play in scaling viable projects?

To explore these questions, InfraUS will convene its 2nd Annual Conference on Financing Public-Private Partnerships in Infrastructure on May 21, 2026, in Jay Conference Center, Midtown East, New York.

The conference will examine the opportunities, challenges, and strategies shaping the next phase of P3 development in the US. It will bring together investors, lenders, developers, public-sector agencies, legal advisors, and other stakeholders to discuss practical approaches to advancing P3s and strengthening public-private collaboration in infrastructure delivery.

Who should attend?

- Financial institutions
- Key government and regulatory agencies
- Infrastructure developers/operators
- Infrastructure investors (pension funds, sovereign wealth funds, insurance funds, etc.)
- Law firms
- Management consultants
- EPC contractors

Key Topics

- The future of P3s in the United States
- How P3s are accelerating project delivery beyond traditional assets
- Experience so far, lessons learnt from successful projects
- Policy, regulation and Federal support
- State-level P3 frameworks and gaps
- Institutional, legal and regulatory barriers to scaling
- Risk allocation frameworks
- Financing structures and capital stacks
- Debt vs equity structuring in US P3s
- Role of private equity, infrastructure funds, and pension capital
- Successful projects such as aviation terminals, express lanes, transit, higher education, and freight projects
- P3 applications in non-traditional sectors
- Leveraging existing infrastructure assets to fund new projects
- Building a bankable P3 pipeline of projects

Outline Agenda

Conference on

FINANCING PUBLIC-PRIVATE PARTNERSHIPS IN INFRASTRUCTURE OPPORTUNITIES, CHALLENGES, AND THE WAY FORWARD

May 21, 2026 | Jay Conference Center, Midtown East, New York

8:15 – 9:00 AM | Registration, Reception & Morning Coffee

9:00 – 9:15 AM | Welcome Remarks | InfraUS

9:15 – 10:00 AM | The P3s Opportunity: Delivering America's Infrastructure Future

Presentation + Q&A exploring:

- The scale and scope of US infrastructure needs
- Key opportunities and challenges across major infrastructure sectors
- How P3s are accelerating project delivery beyond traditional assets
- The growing role of private-sector financing and diversified revenue streams
- Federal outlook toward P3s and alternative delivery

10:00 – 10:30 AM | Best Practices and Models for P3 Delivery: Public Sector Perspective

Presentation + Q&A on:

- What public agencies need to know before launching a P3
- Core structural elements of successful P3 projects
- What economically sustainable P3s look like in practice
- Drivers of long-term performance
- Accountability, performance, and public trust

10:30 – 11:00 AM | Coffee Break & Networking

11:00 AM – 12:00 PM | Meeting the Financing Challenge

Panel discussion focused on:

- Financing P3s amid tightening public budgets and evolving federal programs
- Role of infrastructure funds, pension capital, and institutional investors
- Private equity, federal credit programs (TIFIA, WIFIA), and grant funding
- Shifts in debt markets: taxable bonds, bank financing, and declining PAB usage

12:00 – 1:00 PM | Managing Legal, Regulatory, and Commercial Risk in P3s

Panel discussion covering:

- The legal, regulatory, and contractual complexities involved in P3s
- Risk allocation trends across traditional and emerging sectors
- Legislative landscapes, procurement processes, dispute resolution, and risk allocation strategies

1:00 – 2:00 PM | Lunch Break & Networking

2:00 – 2:30 PM | Non-Traditional P3 Applications

Presentations + discussion exploring:

- P3 applications in non-traditional sectors: housing, social infrastructure, and economic development
- What makes these models scalable and replicable
- Structuring projects with viable revenue models and public benefit

2:30 – 3:15 PM | P3 Development Experience: Case Studies and Lessons Learned

Presentations featuring:

- Successful projects such as aviation terminals, express lanes, transit, higher education, and freight projects
- Factors contributing to their success
- Lessons learned from these projects

3:15 – 4:00 PM | Closing Panel: Building a Sustainable P3 Pipeline

Closing panel on:

- Key takeaways for public agencies, investors, and developers
- Strategies for building and sustaining P3 project pipelines
- Institutional capacity and enablers for P3 programs

Note: This conference program provides a preliminary outline with draft agenda topics. Please note that session timings and topics are subject to change as we approach the conference date. Your input and thoughts on the agenda are warmly welcomed.

SPEAKERS

Speakers at the 2025 Financing Public-Private Partnerships in Infrastructure included *(in alphabetical order):*

Paolo Boado, Director, Legal Americas, **John Laing**

Jeremy M. Ebie, Founder and CEO, **Phoenix Infrastructure**

Jaclyn D. Hartman, Assistant Secretary of Transportation Investments, **Maryland DOT**

Christopher Hodgkins, Chairman, **Miami Access Tunnel**

Thomas M. Mulvihill, Managing Director and Group Head, Infrastructure & P3, **KeyBanc Capital Markets**

James Newland, Partner, **Dentons US LLP**

Timothy O'Brien, Senior Vice President of Ferries and Transportation, **Hornblower Group**

Manoj Patel, Chief Financial Officer, **The New Terminal One at JFK**

John Pickhaver, Head of Infrastructure & Energy Capital, Americas, **Macquarie Capital**

Helen Pinkston-Pope, P3 Commercial Advisory Administrator, **Georgia DOT**

Suhrita Sen, Founder and Principal, **Infrastructure Advisors LLC**

Susan Shaw, Vice President, **ATCS**

John P. Smolen, Partner, **Ballard Spahr LLP**

David Spector, Managing Director, Infrastructure, Capital Projects, **KPMG**

Lihy Teuerstein, CEO, **IDE Water Assets**

Thomas Ward, Global P3 Finance Lead/Mentor, **TW Consulting**

Umer Yaqub, Principal, **Taft Infrastructure Advisors**

Scott Zuchorski, Global Head of our Infrastructure and Project Finance, **Fitch Ratings**

PARTICIPATING ORGANIZATIONS

Participating organizations at the 2025 Financing Public-Private Partnerships in Infrastructure included: Aamani | AECOM | Alvarez & Marsal | Ashurst | ATCS | Ballard Spahr LLP | Bank of America | Bryant Miller Olive P.A. | Cleary Gottlieb Steen & Hamilton LLP | Dentons | Drexel Hamilton | Faegre Drinker Biddle & Reath LLP | Fengate Asset Management | Fitch Ratings | Foley & Lardner | Georgia DOT | Hawkins Delafield & Wood LLP | Hornblower Group | IDE Water Assets | Infrastructure Advisors LLC | John Laing | KeyBanc Capital Markets | KPMG | Macquarie Capital | Maryland DOT | Mercury Public Affairs | Miami Access Tunnel | Morgan Stearns Corporation | Nu-Alpha Advisors LLC | NYSERDA | Orrick, Herrington & Sutcliffe LLP | Phoenix Infrastructure | SHI International Corp. | Taft Infrastructure Advisors | The New Terminal One at JFK | Tikehau Capital | TW Consulting | WorldBusiness Capital

SPONSORSHIP (limited and available on a first-come-first-served basis)

The conference will provide an excellent opportunity for organisations to showcase their products and services.

Option 1 – Sponsor | USD 4,000

- Speaking slot / presentation (10–15 minutes)
- Branding across all conference marketing collateral and materials
- Branding across all conference communications
- Branding across paid promotional campaigns
- Social media promotion
- Table space at the venue
- Two delegate registrations (excluding the speaker)

Option 2 – Premium Sponsor | USD 7,500

- Speaking slot / presentation (10–15 minutes)
- Panel moderation opportunity
- Branding across all conference marketing collateral and materials
- Branding across all conference communications
- Branding across paid promotional campaigns
- Social media promotion
- Table space at the venue
- Five delegate registrations (excluding the speaker)

Exclusive Lanyard Sponsor | USD 7,000

- Named lanyard sponsor (lanyards to be provided by sponsor)
- Branding across all conference marketing collateral and materials
- Branding across all conference communications
- Branding across paid promotional campaigns
- Social media promotion
- Two delegate registrations

Exhibitor | USD 3,000

- Branding across all conference marketing collateral and materials
- Branding across all conference communications
- Branding across paid promotional campaigns
- Social media promotion
- Table space at the venue
- One delegate registration

Coffee Sponsor | USD 3,000

- Named coffee sponsor
- Branding across all conference marketing collateral and materials
- Branding across all conference communications
- Branding across paid promotional campaigns
- Social media promotion
- One delegate registration

Exclusive Wi-Fi Sponsor | USD 7,000

- Named Wi-Fi sponsor
- Branded tent cards placed on conference tables
- Branding across all conference marketing collateral and materials
- Branding across all conference communications
- Branding across paid promotional campaigns
- Social media promotion
- Two delegate registrations

ORGANIZERS

The mission of InfraUS is to provide information, analysis and insight on infrastructure sectors in the US through websites, research reports, and conferences. We intend to cover power grid, ports, airports, railways, public transit, broadband, water, construction, infrastructure finance, and public-private partnerships.

InfraUS is a new initiative, launched in 2025, by a company with more than two-and-a-half decades of successful B2B media experience focused on infrastructure sectors with global and regional content.

Its promoters have founded over a dozen publications/websites related to infrastructure across the world, including Global Transmission, Global Mass Transit, RE Global, AV America, Southeast Asia Infrastructure, and others. We produce:

- Over 100 successful conferences every year (over 25 in the US)
- Over 60 multi-client and custom research reports annually
- 8 monthly, 15 weekly, 1 bimonthly, 1 quarterly and 8 annual publications

For more information about InfraUS, please email us at info@infraus.org

FEES

Delegates	Price before April 09, 2026	Price before April 30, 2026	Standard Fee
One Delegate	USD 840	USD 1,020	USD 1,200
Two Delegates	USD 1,400	USD 1,700	USD 2,000
Three Delegates	USD 1,960	USD 2,380	USD 2,800
Four Delegates	USD 2,520	USD 3,060	USD 3,600
Special Category*	USD 350	USD 425	USD 500

**There is a special low fee for government agencies, regulatory authorities, academia and research institutions*

(Registration fee includes access to all sessions, copy of presentations, light breakfast, lunch, tea/coffee, and Wi-Fi access)

REGISTRATION FORM

☐ I would like to register for the conference

☐ Please send me more information

NAME/DESIGNATION COMPANY

MAILING ADDRESS

PHONE MOBILE

FAX EMAIL

PAYMENT OPTIONS

1. Credit Card: To make payments by credit card, please visit: <https://shorturl.at/syKy9>

All credit card payments will be subject to standard credit card charges

2. Wire Transfer:

Beneficiary: India Infrastructure Publishing Private Limited*
Bank Name: The Hongkong and Shanghai Banking Corporation Ltd
Bank Address: R-47, Greater Kailash – 1, New Delhi - 110048
Bank Account No: 094179587002
Swift Code: HSBCINBB

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TERMS AND CONDITIONS

Cancellations

- Cancellation requests received in writing 30 days before the date of the conference will be eligible for a full refund, minus a service charge/administration fee of USD 150. We regret that no refunds will be made for any cancellation requests received less than 30 days prior to the conference.
- Substitutions/name changes are welcome at no extra charge. Please send these in writing at least two days prior to the conference.

Disclaimer

- InfraUS shall assume no liability whatsoever in case the conference is postponed or cancelled due to a fortuitous event or unforeseen occurrence that renders its organization impractical, illegal or impossible. For purpose of this clause, a fortuitous event shall include, but not be limited to: war, fire, labor strike, extreme weather or other emergency. InfraUS's responsibility is limited to the return of registration fees only, and not any travel and accommodation costs.
- Please note that it may become necessary for reasons beyond the control of the organizers to make alterations to the content and timing of the program or speakers.