



Fifth conference on

# TRANSIT STATE OF GOOD REPAIR - WEST

September 15-16, 2026 | Marines' Memorial Club & Hotel, San Francisco

Hosted by:

Global **Mass Transit**

Sponsors and Supporting Partners:

**Amey**



*Engineered Solutions*

**ARUP**



**InfraUS**

**interloc**  
maximo. mobility. cloud.



# Background

The US transit system's repair needs have never been more urgent. The latest Federal Transit Administration (FTA) and Volpe National Transportation Systems Center analysis estimates the national SGR backlog at \$140.2 billion, up sharply from \$101.4 billion in 2018. Rising inflation, aging infrastructure, the expansion of guideway assets, and improved inventory accuracy have widened the funding gap. The report also highlights critical vulnerabilities, including systems assets - signals, train control, communications - where over 21 per cent are in poor condition, as well as accelerating deterioration across heavy rail and commuter rail fleets. These issues threaten reliability, safety, and long-term sustainability for the millions who depend on transit every day.

Alongside these infrastructure pressures, transit agencies face internal challenges in implementing effective asset management. Agencies also struggle with gaps in data quality, data integration, analytics capabilities, workforce readiness, and cross-departmental coordination. Many agencies are still maturing in their adoption of risk-based planning, condition-based maintenance, performance management, and lifecycle costing. As agencies work to modernize fleets - particularly with electrification, digital systems, and new technologies - the need for stronger organizational capacity, robust asset data, predictive tools, and enterprise-wide alignment has never been more urgent.

After receiving a tremendous response for the 14th annual conference on 'Transit State of Good Repair' in Washington, D.C. in March 2026 and the fourth conference on 'Transit State of Good Repair - West' in September 2025, Global Mass Transit is pleased to announce its fifth annual conference on 'Transit State of Good Repair - West', which will be held on September 15-16, 2026 in Marines' Memorial Club & Hotel, San Francisco.

## Mission

The Transit State of Good Repair Conference is the leading annual forum for transit agencies, transportation departments, policymakers, and industry experts to discuss strategies for maintaining, modernizing, and future-proofing public transportation assets. Now in its 5th year, the event brings together government officials, transit executives, asset management leaders, engineers, consultants, and solution providers committed to improving safety, reliability, and lifecycle performance of transit systems.

The mission of the conference is to evaluate transit SGR needs and requirements, highlight the funding available, and discuss best practices, effective strategies and case studies. It will also cover topics such as preventive and predictive maintenance, lifecycle management, emerging technologies for asset inspection and monitoring, digital tools such as AI, sensors and digital twins, the critical role of data capture, analytics, and risk-based prioritization in managing assets efficiently, and organizational capacity building.

## Key topics to be discussed

- National backlog, Federal and grant-funding landscape
- SGR experience so far, case studies and best practices
- Latest standards and guidance available for TAM and SGR
- TAM plan updates due October 2026
- Recent successes and challenges related to TAM
- Capital planning and investment prioritization
- Aligning long-term capital plans with agency budgets
- Changing maintenance needs: rail vs. bus vs. commuter systems
- Impact of inflation, cost pressures and supply chains
- Project management strategies and systems engineering for SGR
- Practical experiences from large, mid-sized, and small agencies
- Lifecycle analysis, whole lifecycle costs and strategies
- Preventive and predictive maintenance
- Role of data and analytics and new technologies
- Tools for improving data capture, validation, and system integration
- Use of sensors, IoT, AI, digital twins, and automated diagnostics
- Integrating data systems across departments
- Predicting failures and reducing lifecycle costs
- Tools and technologies for inspection and diagnostics
- Mid-life overhauls, component management, and rolling stock refurbishment strategies
- SGR of buses and infrastructure
- Fleet modernization and electrification considerations
- Reliability-based maintenance and warranty management
- Workforce planning for maintenance and engineering
- Leveraging training, remote support, and augmented reality

## Why Attend the 2026 Conference?

- Collaborate with leaders: Engage with top transit agencies, policymakers, and innovators from across the nation.
- Explore game-changing solutions: Discover the latest tools, technologies, and strategies driving sustainable and resilient transit systems.
- Shape the future: As the new administration comes in, join to contribute to critical discussions on funding requirements, maximizing the impact of this funding and achieving long-term infrastructure goals.
- Network and learn: Exchange ideas with professionals who, like you, are committed to making transit systems safer, more reliable, and future-ready.

# Transit State of Good Repair - West 2026

September 15–16, 2026 | Marines' Memorial Club & Hotel, San Francisco.

---

## Day 1 – Tuesday, September 15 (08:00 –17:00 PT)

**08:15 – 09:15 | Registration, Networking Coffee & Visit to Sponsor Booths**

---

**09:15 – 09:30 | Welcome Remarks**

---

**09:30 – 10:10 | Opening Keynote Session: Caltrain's Approach to State of Good Repair, Modernization and Safety**

*Caltrain is undertaking a significant program of infrastructure renewal and modernization while continuing to provide safe and reliable service across an operating commuter rail system.*

*This opening keynote session will examine how Caltrain is addressing aging assets, prioritising capital investments and integrating safety into its engineering and modernization programs. It will also explore the practical challenges of balancing immediate maintenance requirements with long-term system renewal, technological change and evolving service needs.*

*Drawing on Caltrain's experience, the session will offer practical insights into how transit agencies can strengthen state-of-good-repair planning, coordinate capital delivery across the organization and build safer, more resilient rail systems.*

### **Discussion areas:**

- Caltrain's principal state-of-good-repair and modernization priorities
- Prioritising investments across rolling stock, facilities, guideways and railway systems
- Integrating safety into engineering, maintenance and capital-delivery decisions
- Balancing daily operations with infrastructure renewal
- Managing aging assets, inflation and increasing project costs
- Coordinating engineering, capital delivery, operations and maintenance teams
- Using asset-condition data and technology to support investment decisions
- Building workforce capacity and organizational readiness
- Lessons from Caltrain's modernization program for other transit agencies

### **Remarks by and Q&A with:**

- **Sherry Bullock**, Deputy Executive Director, Engineering, Capital & Modernization, **Caltrain**
  - **Moderator**: To be confirmed
- 

**10:10 – 10:40 | Session 2: Emerging Trends and Challenges in Transit Asset Management**

*Transit agencies are managing increasingly complex asset portfolios while facing aging infrastructure, funding constraints, workforce shortages and growing expectations for safety, reliability and accountability.*

*At the same time, developments in data analytics, artificial intelligence, digital twins, predictive maintenance and integrated asset-management platforms are creating new possibilities. However, adopting these technologies requires more than purchasing new systems. Agencies must address fragmented data, legacy technology, cybersecurity risks, internal capabilities and organizational readiness.*

# Transit State of Good Repair - West 2026

September 15–16, 2026 | Marines' Memorial Club & Hotel, San Francisco.

---

***This session will examine the trends reshaping transit asset management and the practical challenges agencies face as they move towards more integrated, data-driven and proactive approaches to state of good repair.***

## **Discussion areas:**

- Emerging trends shaping transit asset management and state of good repair
- Moving from reactive maintenance to predictive and condition-based approaches
- Using AI, analytics, sensors and digital twins to improve asset decisions
- Integrating information across maintenance, operations, engineering and capital planning
- Improving asset-data quality, governance and accessibility
- Modernising legacy systems without disrupting current operations
- Managing cybersecurity, interoperability and technology-integration risks
- Building the workforce capabilities required for digital asset management
- Moving technology initiatives from pilots to scalable implementation
- Measuring the operational and financial value of digital investments

## **Presentation by and Q&A with:**

- **Keyur Shah**, Director, Digital Advisory, HDR
  - **Moderator: Jane Huang**, Senior Construction Manager, GFT
- 

## **10:40 – 11:15 | Networking Break, Tea/Coffee & Visit to Sponsor Booths**

---

### **11:15 – 11:45 | Session 3: From Reactive to Predictive Maintenance—A Practical Roadmap for Legacy Transit Systems**

***Transit agencies must maintain aging assets while managing limited resources, growing maintenance backlogs and increasingly demanding state-of-good-repair requirements. Predictive maintenance offers an opportunity to improve asset reliability and make better use of maintenance resources—but technology alone cannot deliver this transition.***

***This session will present a practical roadmap for moving from reactive and time-based maintenance towards condition-based and predictive approaches. It will examine the foundations agencies need to establish first, including reliable maintenance data, consistent work-order practices, asset criticality frameworks, workforce engagement and leadership support. The speakers will also explore how agencies can evaluate their maintenance maturity, select achievable pilot projects and gradually scale predictive-maintenance practices across the organization.***

## **Discussion areas:**

- Assessing an agency's current maintenance maturity
- Moving from reactive and time-based maintenance to condition-based strategies
- Improving maintenance-data quality and work-order discipline
- Identifying and prioritising critical asset classes
- Selecting suitable assets and use cases for initial pilot projects
- Combining technology adoption with process and organizational change
- Engaging maintenance teams and building leadership alignment
- Using failure and condition data to reduce recurring asset failures
- Improving asset availability, reliability and maintenance planning
- Connecting maintenance insights with lifecycle planning and risk-based capital investment
- Scaling successful pilots into sustainable agency-wide practices

# Transit State of Good Repair - West 2026

September 15–16, 2026 | Marines' Memorial Club & Hotel, San Francisco.

---

## ***Presentations by and Q&A with:***

- **Ron Navas**, Vice President of Reliability Engineering, **CodeRed Business Solutions Inc**
  - **Taryn Hide**, USA Market Lead, **Amey Consulting**
  - **Moderator**: To be confirmed
- 

## **11:45 – 13:00 | Session 4: Lifecycle Costing, Resilience & Long-Range Capital Planning**

***Transit agencies must make long-term investment decisions in an environment shaped by aging assets, rising costs, constrained revenues, climate risks and changing service requirements. Effective capital planning must therefore look beyond the immediate cost of replacing an asset and consider its performance, resilience and value throughout its lifecycle.***

***This session will examine how agencies can use forecasting, risk assessment and lifecycle analysis to prioritize investments across infrastructure, fleets and facilities. Speakers will share perspectives on managing market uncertainty, delivering major infrastructure programs, modernising bus fleets and incorporating climate resilience into long-range capital plans. The session will also consider how AI, digital twins and dynamic risk modeling can support more predictive investment decisions.***

### ***Discussion areas:***

- **Translating Long-Range Capital Priorities into Infrastructure Delivery**: Multi-year forecasting and scenario planning; balancing expansion with state-of-good-repair requirements; managing risk, cost escalation and market conditions; and aligning procurement and project-delivery strategies with long-term capital priorities by **BART**
- **Capital Planning for a Safer, More Sustainable Bus Fleet**: Prioritising fleet electrification and measures to reduce bus-operator exposure to assaults; adapting services to rising costs and revenue constraints; and resizing the fleet to support changing service outcomes by **Los Angeles Department of Transportation (LADOT)**
- **Integrating Climate Risk and Resilience into Lifecycle Capital Planning**: Treating climate risk as a lifecycle cost; prioritising resilience alongside asset replacement; and using AI, digital twins and dynamic risk modeling to support predictive capital planning and investment decisions by **Arup**
- **Using Fleet Performance Data to Plan VTA's Transition to a Green Electric Fleet**: Assessing revenue fleet size, Useful Life Benchmark performance and spare ratios; using fleet-status data to determine replacement priorities; and aligning vehicle renewal with VTA's long-term transition to an electric fleet by **VTA**

## ***Presentations by and Q&A with:***

- **Joy Sharma**, Interim Assistant General Manager, Office of Infrastructure Delivery, **Bay Area Rapid Transit (BART)**
  - **David Somers**, Division Manager, Transit Grants, Budget, and Procurement, **Los Angeles Department of Transportation (LADOT)**
  - **Alexa Braun**, Principal, Global Management Consulting Leader and Americas Management Consulting Leader, **Arup**
  - **David Mulenga**, Senior Transportation Planner - Asset Management Program, **Santa Clara Valley Transportation Authority (VTA)**
  - **Moderator**: **Keyur Shah**, Director, Digital Advisory, **HDR**
-

# Transit State of Good Repair - West 2026

September 15–16, 2026 | Marines' Memorial Club & Hotel, San Francisco.

---

## 13:00 – 14:00 | Networking Lunch & Visit to Sponsor Booths

---

### 14:00 – 15:00 | Session 5: From Asset Data to Infrastructure Intelligence

*Transit agencies are collecting increasing volumes of information through asset-management systems, connected vehicles, sensors, inspections and maintenance activities. The challenge is turning this information into reliable, integrated and actionable intelligence.*

*This session will explore how agencies can connect information across the asset lifecycle, use AI-enabled tools to improve condition monitoring and embed data into everyday maintenance and capital-planning decisions. Speakers will share practical approaches to moving from fragmented systems and periodic inspections towards continuous infrastructure awareness, more coordinated workflows and proactive asset management.*

#### **Discussion areas:**

- **Asset Lifecycle Intelligence at Scale:** Connecting the design, build, operate and protect phases of the asset lifecycle; addressing the risks created by gaps between these phases; and aligning asset strategy, capital delivery, maintenance and operations to create safer, more reliable and efficient 24/7 transportation networks by **Octave**
- **From Periodic Inspections to Continuous Infrastructure Intelligence:** Combining connected vehicles, mobile sensors, computer vision, artificial intelligence and cloud-based workflows to turn everyday vehicle movements into actionable infrastructure data; operationalising AI-enabled detection; and applying practical lessons from real-world deployments to data-informed asset maintenance by **Parsons**
- **Using AI-Enabled Desktop and Mobile Tools to Improve Asset-Management Implementation:** Drawing on recent client experience to demonstrate how desktop and mobile technologies can support implementation; connect office and field workflows; improve access to asset information; and help agencies translate asset-management strategies into day-to-day practice by **Interloc Solutions**

#### **Presentations by and Q&A with:**

- **Zen Zochniak**, Senior Industry Consultant, **Octave**
  - **Richard Miesemer**, Digital Solutions Sales Director, **Parsons**
  - **Gretchen Gallagher**, EVP, Business Development & Marketing, **Interloc Solutions**
  - **Moderator:** To be confirmed
- 

### 15:00 – 15:30 | Session 6: Workforce Capacity, Skills & Readiness for the Future

*Maintaining transit assets depends not only on funding, systems and technology, but also on whether employees across the organization understand their role in a state of good repair. Agencies need skilled employees who can maintain increasingly complex assets, adapt to new technologies and connect their everyday work with broader safety and reliability goals.*

#### **Discussion areas:**

- Building an organization-wide understanding of SGR

# Transit State of Good Repair - West 2026

September 15–16, 2026 | Marines' Memorial Club & Hotel, San Francisco.

---

- Helping employees recognise how their work affects asset condition and performance
- Connecting workforce education with safety, reliability and maintenance outcomes
- Developing technical skills for current and emerging asset requirements
- Creating apprenticeship and structured workforce-development pathways
- Preserving institutional knowledge as experienced employees retire
- Using virtual reality and immersive tools for practical, safety-critical training
- Aligning workforce planning with asset-management and operational priorities
- Measuring the effect of learning programs on workforce and asset performance

## ***Presentations by and Q&A with:***

- **Dan McNeill**, Senior Division Director, Operations Training, **Metra Commuter Rail**
  - **Eric J. Bales Jr.**, Senior Division Director, Supply Chain & Asset Management, **Metra Commuter Rail**
  - **Moderator: Karen Philbrick**, Executive Director, **Mineta Transportation Institute, San Jose State University**
- 

## **15:30 – 16:15 | Closing Keynote Panel: Turning State of Good Repair Strategy into Agency-Wide Action**

***SGR programs succeed when agencies connect long-range planning with engineering, capital delivery, maintenance and daily operations. This requires more than identifying a backlog or introducing new technology. It requires clear priorities, sustained investment, cross-departmental ownership and the organizational capacity to translate plans into action.***

***Bringing together regional planning and rail-program delivery perspectives, this closing keynote panel will explore how agencies can strengthen coordination, manage complex investment priorities and build a culture in which SGR becomes a shared responsibility.***

## ***Discussion areas:***

- Translating long-range plans into deliverable SGR programs
- Prioritising investment across safety, reliability, renewal and expansion
- Reducing maintenance backlogs: agency experiences and lessons
- Establishing a culture that supports sustained investment in SGR
- Using asset information and condition data to determine priorities
- Introducing new technologies without disrupting existing operations
- Building organizational and workforce readiness for transformation
- Strengthening coordination across planning, engineering, operations and maintenance
- Managing partnerships and aligning internal and external stakeholders
- Making transit asset management an agency-wide responsibility

## ***Panel discussion amongst and Q&A with:***

- **Parag Agrawal**, Chief Mobility and Development Officer and Senior Director, **Mid-Ohio Regional Planning Commission**

# Transit State of Good Repair - West 2026

September 15–16, 2026 | Marines' Memorial Club & Hotel, San Francisco.

---

- **Usman Husaini**, Engineering Group Manager – Rail, **Santa Clara Valley Transportation Authority (VTA)**
  - **Moderator: Karen Philbrick**, Executive Director, **Mineta Transportation Institute, San Jose State University**
- 

**16:30 | Closing Remarks and End of Day 1**

# Transit State of Good Repair - West 2026

September 15–16, 2026 | Marines' Memorial Club & Hotel, San Francisco.

---

## Day 2 – Wednesday, September 16 (08:00 – 14:00 PT)

### 08:15 – 09:15 | Networking Breakfast, Tea/Coffee & Visit to Sponsor Booths

---

#### 09:15 – 09:55 | Opening Keynote: Maintaining Today's Transit System While Preparing for Tomorrow

*Transit agencies must renew aging infrastructure without interrupting the daily service that passengers depend on. In a complex, 24/7 operating environment, access to assets, limited maintenance windows, workforce availability and safety requirements continually compete for attention.*

*At the same time, agencies must prepare for new technologies while continuing to operate and maintain legacy systems—often for many years. This transition depends as much on skilled people, institutional knowledge and organizational readiness as it does on investment in physical assets.*

*Drawing on SFMTA's experience, this Day 2 opening keynote will examine how agencies can balance immediate maintenance demands with long-term system renewal and prepare their infrastructure and workforce for the next generation of transit systems.*

#### **Discussion areas:**

- Maintaining and renewing aging infrastructure while protecting daily service
- Managing limited maintenance windows, access and safety requirements
- Balancing immediate repairs with long-term renewal priorities
- Operating legacy systems while planning and introducing their replacements
- Preserving technical and institutional knowledge during technology transitions
- Preparing employees to inspect, troubleshoot, repair and operate new systems
- Strengthening skilled trades and specialist technical capabilities
- Developing succession-planning, training and knowledge-transfer programs
- Treating workforce capability as a fundamental element of state of good repair
- Improving coordination across maintenance, engineering, operations and capital delivery

#### **Presentation by and Q&A with:**

- **John Becker**, Deputy Chief Maintenance Officer, **San Francisco Municipal Transportation Agency (SFMTA)**
  - **Moderator:** To be confirmed
- 

#### 09:55 – 10:40 | Session 9: From Trusted Data to Real-Time Infrastructure Intelligence

*Transit agencies and infrastructure owners increasingly depend on data to understand asset conditions, anticipate risks and prioritise investment. However, collecting more data does not automatically lead to better decisions. Agencies need clear governance, reliable system integration and practical ways to convert large volumes of information into actionable insights.*

# Transit State of Good Repair - West 2026

September 15–16, 2026 | Marines' Memorial Club & Hotel, San Francisco.

---

*This session will examine data at two interconnected levels: building trusted enterprise-wide data foundations for transit asset management and using automated monitoring systems to generate real-time intelligence during complex infrastructure projects.*

## **Discussion areas:**

- **Building Trusted Data Foundations for Proactive Asset Management:** Establishing data governance and clear ownership; integrating information across enterprise, operations, maintenance and planning systems; and using cloud platforms, business intelligence and emerging technologies to support preventive decisions, investment prioritization and state-of-good-repair outcomes by **AC Transit**
- **How an Automated Monitoring System Helped Manage 10 Miles of Tunneling and Four Subway-Station Excavations in Los Angeles:** Using an integrated wireless Automated Data Acquisition System to aggregate information from 23,000 geotechnical sensors; selecting a scalable, low-maintenance and resilient monitoring architecture; and providing real-time data across concurrent tunneling and underground-station construction activities by **Analysis & Solutions Consultants**

## **Presentations by and Q&A with:**

- **Manjit K. Sooch**, Director of Innovation and Technology, **Alameda-Contra Costa Transit District (AC Transit)**
- **Dots Oyenuga, Ph.D., P.E.**, Principal, **Analysis & Solutions Consultants**
- **Moderator: Keyur Shah**, Director, Digital Advisory, **HDR**

---

## **10:40 – 11:15 | Networking Break, Tea/Coffee & Visit to Sponsor Booths**

---

## **11:15–11:45 | Special Keynote: Planning Maintenance for America's First High-Speed Rail System**

*Building a high-speed railway requires agencies to think about maintenance long before passenger operations begin. Asset strategies, maintenance systems, workforce capabilities and organizational responsibilities must be developed alongside the infrastructure itself.*

*In this special keynote, Antonio will introduce his new role as Chief of Infrastructure Maintenance and discuss how the California High-Speed Rail Authority is preparing to maintain the country's first high-speed rail system. The presentation will examine the opportunity to build maintenance considerations into the railway from the outset, rather than adapting legacy practices after operations have begun.*

## **Discussion areas:**

- Establishing an infrastructure-maintenance function for a new high-speed railway
- Developing asset-management and maintenance strategies before operations begin
- Defining inspection, preventive-maintenance and renewal requirements
- Planning for track, structures, power, signaling and associated systems
- Building asset inventories, maintenance standards and performance measures
- Using data, monitoring systems and predictive maintenance from the outset
- Developing the specialist workforce required for high-speed rail maintenance

# Transit State of Good Repair - West 2026

September 15–16, 2026 | Marines' Memorial Club & Hotel, San Francisco.

---

## ***Presentation by and Q&A with:***

- **Antonio Buelna**, Chief of Infrastructure Maintenance, **California High-Speed Rail Authority**
  - **Moderator**: To be confirmed
- 

## **11:45 – 12:30 | Session 11: From Asset Prioritization to SGR Project Delivery**

*Transit agencies cannot make effective SGR decisions without a clear understanding of their assets, legacy systems and highest-risk problem areas. Once those needs have been identified, agencies must establish priorities, develop realistic capital programs and select appropriate delivery and procurement strategies.*

*This session will follow that progression—from understanding the system and identifying risks to prioritizing investments and delivering state-of-good-repair projects.*

### ***Discussion areas:***

- **From Prioritization to Delivery**: Developing and Implementing Metrolink's Five-Year SGR Plan — Ranking and prioritising capital projects; developing a five-year SGR program; selecting procurement strategies; and applying lessons from recently completed projects by **Metrolink**
- **State of Good Repair: The Program Quietly Deciding Your Future**: Auditing and documenting legacy systems to replace assumptions with reliable insight; using asset data and stakeholder input to identify problem areas and operational friction; prioritizing improvements that reduce the greatest risks and deliver the greatest value; and identifying opportunities for early, high-impact results, by **RSE Corporation**

## ***Presentations by and Q&A with:***

- **Aaron Azevedo**, Director, State of Good Repair, **Metrolink**
  - **Mike Steffen II**, Senior Vice President, Rail and Transit Systems, **RSE Corporation**
  - **Moderator**:
- 

## **12:30 – 13:00 | Closing Keynote: The Only Constant Is Change—Building Organizational and Operational Excellence at VTA**

*Transit agencies are delivering complex capital programs while navigating economic uncertainty, changing political priorities and growing expectations from employees and customers. Infrastructure investment alone is not enough: agencies must also develop the organizational capacity, culture and internal alignment required to manage sustained change.*

*Drawing on VTA's experience, this closing keynote will examine how an agency can deliver major infrastructure programs while pursuing enterprise-wide transformation. It will explore the role of VTA's Office of Change Management, the importance of employee-led change and how a stronger sense of community, customer and employee ownership can help an organization remain focused on outcomes.*

### ***Discussion areas:***

# Transit State of Good Repair - West 2026

September 15–16, 2026 | Marines' Memorial Club & Hotel, San Francisco.

---

- Delivering major capital programs during economic and political uncertainty
- Managing infrastructure investment and organizational change simultaneously
- Establishing an Office of Change Management within a transit agency
- Building an employee-led approach to transformation
- Strengthening collaboration and ownership across departments
- Keeping employees and customers central to organizational change
- Maintaining an outcome-focused culture during periods of uncertainty
- Creating the organizational capacity required for long-term transformation
- Lessons from VTA's organizational and operational change journey

## ***Presentation by and Q&A with:***

- **Sam Sargent**, Director, Strategy and Transformation, **Santa Clara Valley Transportation Authority (VTA)**
  - **Moderator:** To be confirmed
- 

## **13:00 – 14:00 | Closing Remarks, Lunch & Close of Conference**

---

# KEY SPEAKERS AT THE PREVIOUS EDITIONS INCLUDED:

Bruce Abanathie, Principal  
Transportation Planner/TAM Program  
Manager, **Santa Clara VTA**

Keith Abate, Senior Director, Business  
Development, **Perpetuum**

Raphael Alfred, Director, Technology  
and Bus Operations, Office of Bus  
Maintenance, **WMATA**

David Allen, EAM Product  
Manager, **Trapeze**

Holly Arnold, Administrator, Maryland  
Department of Transportation  
Maryland Transit Administration  
(MDOT MTA), **Maryland Department  
of Transportation Maryland Transit  
Administration**

Patrick Astredo, Deputy Executive  
Officer, Enterprise Information  
Management, **LA Metro**

Scott Baker, Senior Consulting  
Manager, Strategic Planning Services,  
Transportation Planning, **AECOM**

Josh Baker, Chief Executive Officer and  
General Manager, **Alexandria DASH**

Thierno Balde, Director of Preventive  
Maintenance and Repairs, **Indianapolis  
Public Transportation (IndyGo)**

Satpal Bamrah, Solutions  
Engineering, **Trapeze Group**

Marius Basson, CEO, **Aladon**

Steve Beard, Sr. Sales Program  
Services, **Infor**

Jeff Bennett, Director of Business  
Development, Passenger & Emerging  
Technologies, **Transportation Technology  
Center, Inc.**

Todd Blaylock, Vice President, East  
Coast- North America, **Network Rail  
Consulting**

Jeff Boothe, Principal, **Boothe Transit  
Consulting, LLC**

Bill Boston, Sales Engineer, **Trapeze  
Group**

Alexa Braun, Principal, **Arup**

Marcelo Bravo, Industry Solutions  
Manager, Rail, **Trapeze Group**

Linda Brown, Chief Sales  
Officer, **AddOns, Inc.**

Emily M. Burns, Asset Management  
Strategic Advisor, **Seattle Department of  
Transportation**

Andrea Burnside, Chief Performance  
Officer, **WMATA**

David Burrows, Sr. Project  
Manager, **Gannett Fleming, Inc.**

Joe Calabrese, CEO, General Manager/  
Secretary-Treasurer, **Greater Cleveland  
RTA**

Jerry Cardillo, Senior Product Manager,  
Rail and Transit, **Bentley Systems**

Mario L Castellanos, US Chief  
Operations Officer and Vice-  
President, **CNIguard**

Joe Christie, Deputy PM, **RTD Denver**

Mildred M. Chua, Senior Vice President,  
Asset Management & Business  
Transformation, **CodeRed Business  
Solutions, Inc.**

Jack Clark, Executive  
Director, **Transportation Learning Center**

Benjamin Claus, Manager of Power  
and LRT RailSystems, **Port Authority of  
Allegheny County**

Greg Cook, Acting Director of Mobility  
Services, **MARTA**

Connor Cox, Global Industry Lead,  
Transportation, **Copperleaf**

Louis (Lou) Cripps, Senior Manager,  
Asset Management, **RTD Denver**

Spencer Czajkowski, Managing  
Consultant – Track Engineering, **Network  
Rail Consulting**

Jenna Davis, Infrastructure Maintenance  
Associate Director, **Network Rail  
Consulting UK**

Simon Davidoff, VP Business  
Development, Digital Transit, **Siemens**

**Mobility, Inc.**

Stephanie Dawson, COO, **The Port  
Authority of NY & NJ**

Joe Denny, Co-founder & Chief  
Technology Officer, **TekTracking**

Sheri Dixon, Director of  
Revenue, **Hampton Roads Transit**

Robert Dunham, Deputy Chief,  
Operations and Maintenance, **WMATA**

Tim Elsberry, VP of Customer Success  
and Asset Management, **Railroad  
Software**

Gary Erenrich, Deputy Director for  
Transportation Policy, **Montgomery County**

Kelley Ernsdorff, Product Director  
EAM, **Trapeze Group**

Eunice Escobar, Program Manager  
Asset Management Oversight  
Programming and Compliance, **RTA  
Chicago**

Inez P Evans Benson, Deputy Director  
of Transit and Rail and Vice Chair of  
Leadership, **WSP / APTA**

Johann Falckenberg, President, **Windhoff  
Bahn- und Anlagentechnik GmbH**

Morteza Farajian, Director of P3, **Virginia  
DOT**

Llewellyn Fonseca, Project  
Manager, Infrastructure Program  
Management, **TransLink**

Carl Fredlund, Director of Product  
Management, **MobilityData IO**

Gretchen G. Gallagher, EVP, Business  
Development & Marketing, **Interloc  
Solutions**

John Giorgis, Director of Strategic  
Planning and Analysis, **FTA**

Marco Gonzalez, Senior Engineer, **PATH**  
Kevin Green, Managing Principal, **eVision  
Partners, Inc.**

Joe Grey, Director, Transit Asset  
Management, **WMATA**

Dennis Griffey, Vehicle and Facilities