







15th Annual Conference on

TRANSIT STATE OF GOOD REPAIR

March 3-4, 2027

Ronald Reagan Building and International Trade Center, Washington, D.C.

Hosted by:

Global **Mass Transit**

Sponsors so far:

abtuslimited
Excellence in Railway and Marine Engineering since 1908

clear-vu lighting

eVision Partners, Inc.

interloc
maximo. mobility. cloud.

STELLAR

Trapeze™

Background

America's transit agencies face a defining challenge: renewing aging infrastructure while sustaining reliable service and preparing for the next generation of investment. The Federal Transit Administration (FTA) and Volpe Center's Transit State of Good Repair National Backlog Analysis, published in January 2025, estimated the national SGR backlog at **$140.2 billion in 2022 dollars**, compared with **$101.4 billion in 2018 dollars**. Inflation accounted for approximately **48 per cent of the increase**, alongside asset deterioration and changes in asset inventory data. These estimates underline the need to protect purchasing power and translate investment into measurable improvements in asset condition.

The challenges extend across fleets, infrastructure and essential operating systems. The same analysis estimated that **21.7 per cent of systems assets by value were in poor condition**, while **18.8 per cent of rail vehicles fell below the modelled SGR threshold**. Signals, communications, traction power, rolling stock and other critical assets require coordinated renewal strategies that address their interdependencies and the consequences of failure.

The federal funding landscape is also entering a consequential transition. FTA announced **$20.6 billion in FY 2026 funding** across its public transportation programs. With the Infrastructure Investment and Jobs Act's original FY 2022–2026 authorisation period complete and surface transportation authorizations extended through **December 11, 2026**, agencies must navigate the next funding framework while maintaining credible, affordable capital programs. The outlook for reauthorization, annual appropriations, formula funding and competitive grants will be central to SGR planning in 2027.

Asset management is entering a new implementation phase. Following the **October 1, 2026 TAM plan update deadline**, agencies must turn refreshed inventories, condition assessments and investment priorities into funded projects, maintenance programs and demonstrable performance improvements. Accountability is receiving greater attention: a December 2025 USDOT Inspector General audit identified weaknesses in FTA's verification of TAM performance progress for Capital Investment Grants applicants. FTA's October 2026 proposed CIG guidance includes enhanced verification using NTD submissions, TAM plans and SGR targets; these changes remain proposed as of October 28, 2026.

For agencies, the task goes beyond securing capital. Effective SGR delivery requires dependable asset information, realistic cost forecasts, sufficient maintenance and engineering capacity, and coordination across finance, operations, procurement and capital delivery. Agencies must evaluate when to rehabilitate or replace assets, how to manage obsolescence and supply risks, and where predictive maintenance and digital tools can deliver a justified return.

The 2027 Transit State of Good Repair Conference will examine these interconnected challenges and identify practical approaches to reducing deferred renewal, improving reliability and delivering greater value from transit investment.

The **15th Annual Conference** will be held on **March 3-4, 2027** at the **Ronald Reagan Building and International Trade Center** in **Washington, D.C.**

Mission

The mission of the conference is to assess national and agency-level SGR needs, examine the evolving funding and policy landscape, and share practical strategies for prioritizing and delivering investment. The program will focus on moving from updated TAM plans to implementation, strengthening the evidence behind investment decisions, and demonstrating improvements in asset condition, service reliability and lifecycle performance.

Through agency case studies, policy discussions and technical sessions, the conference will explore capital planning, risk-based prioritization, preventive and predictive maintenance, fleet replacement and life extension, infrastructure rehabilitation, and the integration of asset information systems. It will also examine the business case for sensors, automated inspection, AI and digital twins, alongside the workforce, governance and procurement capabilities required to use them effectively.

The Transit State of Good Repair Conference brings together transit agencies, transportation departments, federal and state officials, asset management professionals, engineers, consultants and technology providers to advance the maintenance, rehabilitation and renewal of public transportation assets.

Key topics to be discussed

- National SGR needs: interpreting backlog estimates, condition trends and asset data limitations
- Federal surface transportation reauthorization and the FY 2027 funding outlook
- Section 5337 SGR funding and other applicable federal funding pathways
- Rail Vehicle Replacement, bus and bus facilities funding, and current program priorities
- State and local funding, matching requirements and financial capacity
- Implementing updated TAM plans following the October 2026 refresh
- TAM performance targets, NTD reporting and evidence of progress
- The relationship between asset preservation, system expansion and CIG requirements
- Risk-based investment prioritization and asset criticality
- Aligning TAM plans, capital programs, budgets and maintenance resources
- Inflation, escalation, contingency and the cost of deferred renewal
- Lifecycle costing and rehabilitation-versus-replacement decisions
- Project readiness, procurement, packaging and delivery capacity
- Domestic sourcing requirements, supplier capacity and component obsolescence
- Asset inventories, condition assessment and confidence in asset data
- Integration of EAM, maintenance management, GIS, finance and operational systems
- Preventive, condition-based, predictive and reliability-centred maintenance
- Sensors, automated inspection, AI-assisted diagnostics and digital twins
- Measuring technology benefits, managing data ownership and protecting connected assets
- Rail vehicle replacement, overhaul, refurbishment and life extension
- Track, signals, communications, traction power and structures renewal
- Stations, maintenance facilities, accessibility assets and resilience
- Bus replacement, mixed-fleet maintenance and propulsion technology choices
- Charging and fueling infrastructure, battery lifecycle and warranty management
- Workforce capacity, technical skills, succession planning and organizational accountability

Why Attend the 2027 Conference?

- **Understand the next funding landscape:** Assess federal program developments, reauthorization priorities and the implications for agency capital planning, grant strategies and project pipelines.
- **Move from TAM plans to delivery:** Explore how to translate the 2026 plan refresh into funded investments, annual work programs and measurable improvements.
- **Strengthen investment decisions:** Learn how agencies combine condition, criticality, reliability, lifecycle costs and financial constraints to prioritise rehabilitation and replacement.
- **Examine practical technology applications:** Evaluate where better data, automated inspection and predictive tools can reduce failures, improve maintenance decisions and support investment planning.
- **Learn from agency experience:** Compare approaches to fleet renewal, infrastructure rehabilitation, procurement and delivery across large, mid-sized and smaller transit systems.
- **Build organizational capacity and partnerships:** Exchange ideas with peers across asset management, finance, maintenance, engineering and capital delivery, and connect with potential partners and solution providers.

AGENDA tentative

www.globalmasstransit.net

15th Annual Conference on

TRANSIT STATE OF GOOD REPAIR

March 3-4, 2027 | Ronald Reagan Building and International Trade Center, Washington, D.C.

Day 1: March 3, 2027 (8:00-17:00 PM ET, Networking Reception: 17:00-18:00)

08:00 – 09:00 | Registration, Networking Breakfast and Sponsor Exhibits
09:00 – 09:15 | Welcome and Opening Remarks

- Priorities for the 2027 conference
- Connecting asset condition, financial capacity and service performance
- The decisions agencies need to address over the next funding cycle

09:15 – 10:15 | Opening Leadership Panel on America's Transit Backlog — What Will It Take to Make Progress?

- What national estimates reveal and where agency-level evidence is needed
- Balancing urgent repairs, planned renewal and long-term modernization
- Protecting maintenance and asset preservation within constrained budgets
- Managing the consequences of deferred investment for service and cost
- Setting realistic measures of progress and communicating them to decision-makers
- Building an organization capable of delivering sustained SGR improvements

10:15 – 11:00 | Networking Break, Tea/Coffee and Sponsor Exhibits
11:00 – 11:30 | Session 2: Federal Policy and Funding Briefing — The SGR Investment Landscape in 2027

- Surface transportation reauthorisation, extensions and annual appropriations: the position at the time of the conference
- Section 5337 and complementary funding pathways for eligible renewal projects
- Rail Vehicle Replacement and bus program developments
- Distinguishing authorizations, appropriations, apportionments, selections and grant obligations
- Local match, financial readiness and the timing of project commitments
- Implications of current federal priorities for agency investment strategies

11:30 – 12:15 | Session 3: After the 2026 TAM Refresh — Turning Plans into Annual Decisions

- Lessons from updating inventories, condition assessments and investment priorities
- Translating TAM priorities into budgets, maintenance programs and capital projects
- Accountable Executive oversight and cross-departmental responsibilities
- Maintaining consistency between TAM plans, NTD reporting and performance targets
- Demonstrating progress and preparing evidence for oversight reviews
- Current CIG requirements and the status of proposed changes to TAM progress verification

12:15 – 12:45 | Session 4: Risk-Based Capital Planning — Choosing What Gets Funded First

- Combining asset condition with criticality, failure consequences and service impacts
- Assessing rehabilitation, replacement and life-extension options
- Building constrained and unconstrained investment scenarios
- Incorporating inflation, uncertainty and the cost of deferral
- Balancing preservation needs with expansion and modernisation commitments
- Explaining prioritization decisions to boards, funders and the public
- Using AI and advanced analytics to model investment scenarios and optimize renewal programs

12:45 – 13:45 | Networking Lunch and Sponsor Exhibits
13:45 – 14:45 | Session 5: Asset Data That Supports Better Decisions

- Establishing asset hierarchies, consistent identifiers and clear data ownership
- Strengthening condition assessments beyond visual inspections and summary scores through measured asset health, reliability and performance data
- Connecting EAM, maintenance management, GIS, finance and operational systems
- Capturing installation dates, component changes, warranties and maintenance histories
- Using failure and work-order data to improve investment forecasts
- Building practical information systems for agencies with limited resources
- Mobile inspection and work-order tools that help frontline teams capture accurate asset data and trigger maintenance actions

14:45 – 15:45 | Session 6: Predictive Maintenance and Inspection — Building a Credible Business Case

- Moving from fixed maintenance intervals to condition-based and predictive interventions where justified by asset risk and evidence
- Identifying applications with sufficient data and actionable failure indicators
- Using sensors, remote condition monitoring, automated inspection and AI-assisted diagnostics to assess asset health and estimate remaining useful life
- Connecting alerts to maintenance workflows, staffing and spare parts decisions
- Evaluating digital twins against clearly defined operational needs
- Measuring avoided failures, inspection effort and total implementation costs
- Addressing cybersecurity, data access and vendor dependence

15:45 – 16:45 | Day 1 Closing Panel: Agency Perspectives on Demonstrating SGR Results

- Linking completed work to changes in condition, failures and service restrictions
- Distinguishing expenditure and project completion from asset performance outcomes
- Designing concise dashboards for executives and boards
- Lessons participants can apply to their next annual planning cycle
- The future of SGR measurement: supplementing condition scores with objective evidence of asset health, reliability and service performance

16:45 – 17:00 | Closing Remarks and End of Day 1
17:00 – 18:00 | Networking Reception

Note: This conference program provides a preliminary outline with draft agenda topics. Please note that session timings and topics are subject to change as we approach the conference date. Your input and thoughts on the agenda are warmly welcomed.

AGENDA tentative

www.globalmasstransit.net

15th Annual Conference on

TRANSIT STATE OF GOOD REPAIR

March 3-4, 2027 | Ronald Reagan Building and International Trade Center, Washington, D.C.

Day 2: March 4, 2027 (8:00-14:00 Eastern Time)

08:00–09:00 | Networking Breakfast and Sponsor Exhibits

09:00–09:30 | Session 8: From Funding to Delivery — Making SGR Projects Ready to Proceed

- Developing realistic scopes, cost estimates and schedules from asset condition and risk
- Using analytics to bundle renewal work and coordinate access, outages and procurement
- Understanding delivery costs: overhead, consultant roles and overlapping project management responsibilities
- Using specialist external expertise with clear responsibilities and accountability
- Developing outcome- and performance-based specifications, with appropriate safety and technical requirements
- Allocating risk to the parties best positioned to manage it and aligning commercial incentives with lifecycle performance

09:30–10:00 | Session 9: Rail Fleet Renewal — Replacement, Overhaul and Life Extension

- Lessons from recent rail vehicle replacement investments
- Assessing fleet condition, reliability and the limits of continued life extension
- Planning overhauls of propulsion, braking, doors, HVAC and onboard electronics
- Coordinating new vehicle specifications with existing infrastructure and maintenance capabilities
- Managing procurement schedules, acceptance testing and fleet transition risks
- Securing technical documentation, spares, training and long-term supplier support

10:00–10:30 | Session 10: Bus Fleet SGR — Reliability, Replacement and Propulsion Choices

- Using condition, availability and maintenance cost data to inform replacement
- Evaluating diesel, CNG, hybrid and zero-emission options against agency requirements
- Reflecting current funding eligibility and selection priorities in procurement strategies
- Assessing charging or fueling infrastructure, utility coordination and depot readiness
- Planning battery replacement, warranty support and component lifecycle costs
- Managing mixed fleets, spare ratios and service continuity during transition
- Applying lessons to smaller fleets, cutaways and paratransit vehicles

10:30–11:00 | Networking Break, Tea/Coffee and Sponsor Exhibits

11:00–11:45 | Session 11: Renewing Rail Infrastructure, Stations and Critical Systems

- Prioritizing track, structures, signals, communications and traction power renewal
- Managing interfaces between legacy equipment and modern control systems
- Planning work windows, outages and temporary operating arrangements
- Integrating inspection findings with maintenance and capital renewal programs
- Incorporating accessibility assets, station equipment and maintenance facilities
- Addressing flooding, heat, drainage and other environmental stresses within renewal projects

11:45–12:15 | Leadership Panel: Workforce Capacity and Accountability for SGR

- Matching capital ambitions with maintenance, engineering and delivery capacity
- Building skills in diagnostics, asset data, high-voltage systems and modern rail equipment
- Preserving institutional knowledge and strengthening succession planning
- Using training, apprenticeships and partnerships to address capability gaps
- Agreeing practical actions for the next 12 months
- Assigning ownership and tracking progress across the organization

12:15–13:00 | Closing Keynote: Case Studies in Successful SGR and TAM Implementation

- Rail modernization and reinvestment programs
- Asset information system deployment
- Risk-based capital planning
- Data governance and standards adoption

13:00–14:00 | Networking Lunch and Close of Conference

Note: This conference program provides a preliminary outline with draft agenda topics. Please note that session timings and topics are subject to change as we approach the conference date. Your input and thoughts on the agenda are warmly welcomed.

KEY SPEAKERS AT THE PREVIOUS EDITIONS INCLUDED:

Bruce Abanathie, Principal Transportation Planner/TAM Program Manager, Santa Clara VTA

Keith Abate, Senior Director, Business Development, Perpetuum

Raphael Alfred, Director, Technology and Bus Operations, Office of Bus Maintenance, WMATA

Stephanie Amoaning-Yankson, Business Transformation Consultant, AECOM

John C. Andoh, Mass Transit Administrator & General Manager, County of Hawai'i Mass Transit Agency

Holly Arnold, Administrator, Maryland Department of Transportation Maryland Transit Administration (MDOT MTA)

Patrick Astredo, Deputy Executive Officer, Enterprise Information Management, LA Metro

Scott Baker, Senior Consulting Manager, Strategic Planning Services, Transportation Planning, AECOM

Marius Basson, CEO, Aladon

Steve Beard, Sr. Sales Program Services, Infor

Jeff Bennett, Director of Business Development, Passenger & Emerging Technologies, Transportation Technology Center, Inc.

Todd Blaylock, Vice President, East Coast-North America, Network Rail Consulting

Jeff Boothe, Principal, Boothe Transit Consulting, LLC

Bill Boston, Sales Engineer, Trapeze Group

Marcelo Bravo, Industry Solutions Manager, Rail, Trapeze Group

Linda Brown, Chief Sales Officer, AddOns, Inc.

Satpal Bamrah, Solutions Engineering, Trapeze Group

Emily M. Burns, Asset Management Strategic Advisor, Seattle Department of Transportation

Andrea Burnside, Chief Performance Officer, WMATA

David Burrows, Sr. Project Manager, Gannett Fleming, Inc.

Joe Calabrese, CEO, General Manager/ Secretary-Treasurer, Greater Cleveland RTA

Jerry Cardillo, Senior Product Manager, Rail and Transit, Bentley Systems

Mario L Castellanos, US Chief Operations Officer and Vice-President, CNIguard

Joe Christie, Deputy PM, RTD Denver

Jack Clark, Executive Director, Transportation Learning Center

Benjamin Claus, Manager of Power and LRT RailSystems, Port Authority of Allegheny County

Connor Cox, Global Industry Lead Transportation, Copperleaf

Greg Cook, Acting Director of Mobility Services, MARTA

Louis (Lou) Cripps, Senior Manager, Asset Management, RTD, Denver

Jenna Davis, Infrastructure Maintenance Associate Director, Network Rail Consulting UK

Simon Davidoff, VP Business Development, Digital Transit, Siemens Mobility, Inc.

Stephanie Dawson, COO, The Port Authority of NY & NJ

David Derossette, Deputy Director of Asset Management, MBTA

Jim Derwinski, Executive Director/CEO, Metra

Sheri Dixon, Director of Revenue, Hampton Roads Transit

Robert Dunham, Deputy Chief, Operations and Maintenance, WMATA

Tim Elsberry, Vice President of Business Development, Railroad Software

Gary Erenrich, Deputy Director for Transportation Policy, Montgomery County

Kelley Ernsdorff, Product Director EAM, Trapeze Group

Larisa Escalle, Rail and Transit Lead Northern California, GHD

Eunice Escobar, Program Manager Asset Management Oversight Programming and Compliance, RTA Chicago

Morteza Farajian, Director of P3, Virgini DOT

Llewellyn Fonseca, Project Manager, Infrastructure Program Management, TransLink

Carl Fredlund, Director of Product Management, MobilityData IO

Wayne Galante, Principal Management Consultant, ZPro Solutions

Gretchen Gallagher, EVP, Business Development & Marketing, Interloc Solutions

Billy Gannom, Business Systems Manager, Transit Asset Management Office, WMATA

John Giorgis, Director of Strategic Planning and Analysis, FTA

Kevin Green, PMP, ITIL Foundation, eVision Partners, Inc

Joe Grey, Director, Transit Asset Management, WMATA

Dennis Griffey, Vehicle and Facilities Maintenance Director, Kitsap Transit

Scott D. Grott, Chief of MetroLink Operations, Metro Transit

Gary C. Guggolz, Senior Analyst, United States Government Accountability Office

Robert Guptill, Manager of Systems Integration, MBTA

John Hamory Holt, Director, Performance Improvement, WMATA

Robert Hanczor, CEO, Piper Networks

Rick Harcum, Director, Office of Performance, WMATA

Philip Heaney, Software Product Manager, Camlin Rail

Vernon Hartsock, Deputy Chief/Chief Engineer, Maryland Transit Administration

Chris Heald, Vice President- Director of National Rail and operations Practice, WSP

Robert Henderson, Rail and Transit Consultant, Bentley Systems

Patricia G. Hendren, Executive Director, I-95 Corridor Coalition

Dan Hibbert, Division Chief, Ride On, Montgomery County

Gy Harness, Associate Director, Railroad Infrastructure Engineer, Network Rail Consulting

Daniel Hofer, Manager, Capital Assets & Project Controls, Utah Transit Authority

Kyley Holmstrom, Director of Sales, Protran Technology

Jordan Holt, Director, Office of Performance, WMATA

Greg Hoile, Transportation Industry Lead, Cohesive Americas, Cohesive

Eric Hosey, Chief Operating Officer, Southern California Regional Rail Authority

Michael Hubbell, VP for Maintenance, Dallas Area Rapid Transit

David Huffaker, Chief Development Officer, Port Authority of Allegheny County

Allan Immel, Turnkey Business Development lead for North America, Hitachi Rail

Rhonda Jalbert, Development Director, Valley Regional Transit

David Johnson, Manager, Transit Asset Management, WMATA

Jayme Johnson, Director, Change Management, Rail Operations Control Center, WMATA

Greg Jones, Senior Construction Manager Turnkey Systems & Services Philip Lighting, Philips

Valery Kang, Account Manager, ViriCiti

Sam Kaur, Department Manager Revenue and Grants, Orange County Transportation Authority

Zachary Karson, Manager, Rebel Group

Harpal Kapoor, Director of Vehicle Engineering, CH2M Hill

John Kitchens, Senior Analyst, Business Planning & Asset Management, TriMet

Wendy King, PTMISEA Program Manager, Caltrans

Brett Koenig, Industry Solution Manager - Enterprise Asset Management, Trapeze

Robert Kumapley, Chief of Enterprise Asset Management Division, The Port Authority of New York & New Jersey

Todd Lang, Director of Transportation Planning, Baltimore Metropolitan Council

Rick Laver, Strategic Consulting - TAM, Jacobs

Daniel Lax, Founder & CEO, Clear-Vu Lighting

Joseph Leader, Chief Operating Officer, WMATA

Daniel (Dan) Lee, Office of Sustainability Capital Planning and Program Management, WMATA

Alan Lehto, Director, Business Planning & Asset Management, TriMet

Paul Lewis, Vice President of Policy and Finance, Eno Center for Transportation

Cris B. Liban, Deputy Executive Director, Environmental Compliance and Services, LA Metro

Ellen Linnenkamp, Vice President, Strukton Rail North America Inc

Denise Longley, Deputy Executive Officer, Enterprise Transit Asset Management - Risk, Safety and Asset Management, LA Metro

Marie P. Louis, Data Science Specialist, WMATA

Marie Marasovich, Senior Manager TAM, Chicago Transit Authority

Laura Mason, Chief, Maintenance of Way Engineering/ Director of SafeTrack, WMATA

Ryan McAlpine, MDOT MTA Sustainability Program Coordinator, Maryland Transit Administration

Kevin McCann, Chief Operating Officer, Metra

Shelbrea McCleese, Asset Management Engineer Program Manager, MDOT MTA

Liam McQuat, Director, Asset Management and Maintenance, Network Rail Consulting

Dr Daniel Mesnick, Senior Director Rail and Transit, Atkins

Alexi Miller, Director - Transit Asset Management, Houston METRO

Andrew Mitchem, Associate Vice President, Network Rail Consulting

Rumi Mohammad, Senior Solutions Architect, Willowglen Systems

Tomika Monterville, Planner Manager, Central Florida Regional Transportation Authority (LYNX)

Candace Moore, Implementation Consultant [EAM], Trapeze group

Curtis Moses, Safety, Security, Risk Management Director, Santa Cruz Metropolitan Transit District (Santa Cruz METRO)

Kevin Muhs, Deputy Director, Southeastern, Wisconsin Regional Planning Commission

David Mulenga, Senior Transportation Planner Asset Management Program, Santa Clara Valley Transportation Authority (VTA)

Charlotte Muller, Operations, Service & Maintenance Sales and Business Development lead for North America, Hitachi Rail

Kady Muteba, Project Manager IV, Dallas Area Rapid Transit (DART)

Susan Mwangi, Transit Asset Management & Inventory, Capital metro

Mark Ness, Assistant Director of Maintenance, Duluth Transit Authority

Gretchen Newcomb, Director, Community & Partnerships, North America & Australasia, MobilityData IO

Anne O'Neil, Systems Engineering Consultant, O'Neil Consulting

Tom O'Brien, Director of Business Development, KLD Labs

Andrew B. Off, Director, SRPG, WMATA

Rotimi W. Ogunsuyi, Transit Asset Manager, FTA

Frank Palmeri, Director - Reliability Centered Maintenance Planning, WMATA

Thomas Palmerlee, Associate Division Director - Data and IT, TRB

Alberto Parjus, Deputy Director, Finance and Administration, Transportation & Public Works, Miami-Dade County

Satyen Patel, National Asset Management Lead, Cambridge Systematics

Tom Pendergast, President and CEO, Metropolitan Transportation Authority

Robert L. Peskin, Senior Consulting Manager, AECOM

Robin Phillips, Executive Director, National Rural Transit Assistance Program (RTAP)

Kevin Price, VP of EAM Segment – Portfolio, Strategy & Enablement (PSE) | Technical Product Evangelist, Hexagon PPM

Kevin Quinn, CEO and Administrator, Maryland Transit Administration

Manjeet Ranu, Chief Capital Programs, Expansion & Innovation, Metropolitan Atlanta Rapid Transit Authority (MARTA)

Brent Riffel, Maintenance Training Coordinator, Pierce Transit

William Robert, Vice President, Spy Pond Partners

Alex Rosales, Business Development Engineer, AmePower

David Rose, Vice President, Management Consulting, Gannett Fleming

Caitlin Rose McKinley, Senior Capital Program Manager, Zero-Emission Vehicles, WMATA

John Santamaria, VP/CMO - Division of Car Equipment, Department of Subways, New York City Transit

Scott Sauer, COO, SEPTA

Maggie Schilling, NTD Program Manager, FTA

Gabriel Schmitzer, Senior Project Engineer, HARSCO RAIL

Dianne Schwager, Senior Program Officer, TCRP, Transportation Research Board

Jesse Seder, Assistant Chief Officer for Central Maintenance Facilities, MTA New York City Transit

Chris Senesi, Transportation Asset Management Leader, HDR

Keyur Shah, Services Practice Lead, HDR

Sapna Shah, Superintendent, Reliability Based Maintenance, Department of Buses, New York City Transit

Ellyn Shannon, Associate Director, Permanent Citizens Advisory Committee to the MTA

Samantha Silverberg, Deputy WH Infrastructure Coordinator, Executive Office of the President The White House

Mitch Skyer, Senior VP of Business Development, FASTER Asset Solution

Andrew Smith, Senior Product Manager, Bentley Systems

Mshadoni Smith, TAM Program Manager, FTA, Office of Budget and Policy

Danielle Spila, Director of PennDOT's Bureau of Public Transportation, Bureau of Public Transportation, PennDOT

Dave Springstead, Director of Engineering & Development, MARTA

Stephen Spulick, Vice President Supply Chain Management, WMATA

Steve Stark, Senior Director, Asset Management and Operations Support, MTA New York City Transit

Douglas Stevenson, Associate Partner, Public Sector Asset Management Solutions, IBM Global Business Services

Kyle Stockley, Transit Asset Administrator, UTA

Jeremy Strauss, Manager, Sustainable Transit Branch, District Department of Transportation (DDOT)

Mike Swehla, Vehicle Maintenance Assistant Manager, Community Transit

Bonnie Tam, Program Executive, Enterprise Asset Management, Metrolinx

Andy Taylor, Director, Strategic Initiatives, Cubic Transportation Systems

Pamela V. Thrasher, State of Good Repair Supervisor, Utah Transit Authority

John Toone, Systems Engineer, King County Metro Transit Division/DOT

Adrienne Torres, Director of Planning & Scheduling, GRTC Transit System

Jamie Torres-Springer, President, MTA Construction & Development, NY MTA

Heip Tran, TAM Program Manager, WSDOT

Scott Tripple, Manager, Track Projects, Pandrol

Robert J. Tuccillo, Associate Administrator for Budget and Policy, FTA

Michael Tyler, Vice President, Rail Services, Siemens Mobility

James Van Schoick, Project Manager, Enterprise GIS Implementation, New York City Transit

David A. Varner, Director of Bus Maintenance, Maryland Transit Administration

LaTeeka Washington, Senior Director Capital Facility and Improvement Projects, Indianapolis Public Transportation Corporation (IndyGo)

Gerard Warrens, Distinguished Architect, Oracle

Jennifer Weeks, Director of Strategic Planning, WMATA

John L. Wimmer, Principal Consultant Professional Services - Enterprise Software, ABB

Lisa Woodruff, Director, Operations Control Center, WMATA

Jason Yanni, Senior Director Product Management& Innovation, Central Ohio Transit Authority

Ian Wang, Management Consultant - Electrification & Plant Maintenance Engineer, Network Rail Consulting

Laura Zale, TAM Program Manager, Southeastern Pennsylvania Transportation Authority (SEPTA)

PARTICIPATING ORGANIZATIONS

The 14th edition of the Transit State of Good Repair conference received a fantastic response and was attended by more than 210 participants from nearly 105 organizations. The key organizations included:

in alphabetical order): AECOM | Alexandria Transit Company (DASH) | Aldridge Electric | Alstom | Amey Consulting | Amsted Rail | Amtrak | Arcadis | Arup | AssetIntel | Balfour Beatty | Bohr Electronics | British Consulate General | Charlotte Area Transit System | Cisco | City of Charlotte | Clear-Vu Lighting | CodeRed Business Solutions | Costrak Consulting LLC | DisConnex Rail Development Services | Eddyfi Senceive | eVision Partners | Frauscher Sensor Technology USA | FTS Rail | GFT | Greater Richmond Transit Company (GRTC) | HDR | HNTB | IBM Consulting | IFS Copperleaf | Imperial College London | InfraVis | INIT | INS – Industrial Networking Solutions | Interloc Solutions | Jacobs | KB Signaling | King County | KPMG | Washington Metropolitan Area Transit Authority (WMATA) | Kitsap Transit | Knorr Bremse | KUMICM | Maryland Transit Administration | Massachusetts Bay Transportation Authority (MBTA) | MassDOT Aeronautics | McDonough Bolyard Peck | Memphis Area Transit Authority | Metra Commuter Rail | Mitsubishi Electric Power Products, Inc. (MEPPI) | Monterey-Salinas Transit District | Morgner| MTA Construction & Development (NY MTA) | MTA Metro-North Railroad | Nearmap | Net Consulting Group | Network Rail Consulting | Octave | OHLA USA | Omni Strategy | Parsons | PGH Wong Engineering | Port Authority of New York & New Jersey (PANY NJ) | RailPros | RAM Professional Services | Reason Foundation | Remac USA | RIPTA | Salcef USA | Skoda Group | Sound Transit | South Carolina DOT | Spare | SPAL Automotive | Spy Pond Partners | Stellar Services | Suburban Mobility Authority for Regional Transportation (SMART) | Suburban Propane | SYSTRA | TCS Transportation | Telepresenz | Televic Rail NV | Texas DOT | Toledo Area Regional Transit Authority | Transdev Rail | Trapeze Group | TRC Companies | Unified Industries Incorporated | UnionPay International (USA) LLC | University of Arizona | Virginia Railway Express | Volanno | Wabtec | Waynova | WMATA | WeGo | Windhoff Rail Technology | Wi-Tronix | WRA | WSP | ZPro Solutions | Etc.

ORGANISERS

Global Mass Transit is a leading provider of information and analysis on the global mass transit industry. We publish a monthly market intelligence report (Global Mass Transit Report), a weekly newsletter (Global Mass Transit Weekly) and operate the www.globalmasstransit.net (website).

We publish multi-client research studies and undertake custom research assignments. Global Mass Transit tracks developments in over 100 countries across all regions to ensure reliable and actionable research. Some of our leading research reports are Europe Bus Market Outlook Report 2022-2031, Asia Pacific Bus Market Outlook Report 2021-2030, Global Transit Ticketing & Fare Collection Report, Global Upcoming Light Rail Projects Report & Database 2022-2036, Global Upcoming Metro Rail Projects Report and Database 2022-2036, etc.

Global Mass Transit also organises conferences on topical and crucial issues with focused sessions and discussions featuring speakers with vast experience and expertise in North America, Europe, Asia Pacific, the Middle East and Africa.

Global Mass Transit regularly organizes conferences on Transit State of Good Repair. The latest editions of the 'Transit State of Good Repair' series are listed below:

- Fourth conference on Transit State of Good Repair - West, South San Francisco Conference Center, September 24-25, 2025
- Second Conference on Transit State of Good Repair - South, Dallas Marriott Suites Medical/Market Center, July 23-24, 2025
- Thirteenth Conference on Transit State of Good Repair, Ronald Reagan Building and International Trade Center, Washington, DC, March 5-6, 2025

Some of our other conferences includeTransit State of Good Repair in the US, Mobility-as-a-Service in the US, Autonomous Vehicles and Public Transport in the US, Mobility-on-Demand in Transit in the US, Transit Ticketing & Fare Collection APAC, Transit Ticketing & Fare Collection MENA, Rail Asset Management Europe and Rail Asset Management APAC. These conferences received a strong response from speakers and delegates alike.

SPONSORSHIP (limited and available on a first-come-first-served basis)

The conference will provide an excellent opportunity for organisations to showcase their products and services.

Option 1 – USD 10,000

15% 'early-bird' discount until December 18: USD 8,500

- Speaking slot/ Presentation of 10-15 mins
- Branding on all marketing collaterals/ materials
- Branding on all communication of the conference
- Branding on all event paid promotional campaigns
- Social media posts
- Table space at the venue
- 2 delegate registrations (excluding the speaker)

Option 2 – USD 15,000

15% 'early-bird' discount until December 18: USD 12,750

- Speaking slot/ Presentation of 10-15 mins
- Moderating a panel discussion
- Branding on all marketing collaterals/ materials
- Branding on all communication of the conference
- Branding on all event paid promotional campaigns
- Social media posts
- Table space at the venue
- 5 delegate registrations (excluding the speaker)

Lanyard Sponsor – USD 12,000

15% 'early-bird' discount until December 18: USD 10,200

- Named Lanyard Sponsor
- Branding on all marketing collaterals/ materials
- Branding on all communication of the conference
- Branding on all event paid promotional campaigns
- Social media posts
- 2 delegate registrations
- Lanyards to be provided by company

Exhibitor Package – USD 8,000

15% 'early-bird' discount until December 18: USD 6,800

- Branding on all marketing collaterals/ materials
- Branding on all communication of the conference
- Branding on all event paid promotional campaigns
- Verbal recognition at the sponsored event
- Social media posts
- Table space at the venue
- 1 delegate registration

Coffee Sponsor – USD 7,500

15% 'early-bird' discount until December 18: USD 6,375

- Company logo will be displayed on the event website and the registration page
- Company logo displayed at the coffee area
- Company logo will be displayed in the opening and closing slides
- Special mailer to our database announcing your participation
- Sponsor company and logo mentioned in each promotional mailer
- Mentions in social media posts
- Mention in opening and closing remarks
- 1 delegate registration

Exclusive Wifi-USD 5,000

15% 'early-bird' discount until December 18: USD 4,250

- Named Wifi Sponsor
- Tent cards with branding (to be placed on tables)
- Branding on all marketing collaterals/ materials
- Branding on all communication of the conference
- Branding on all event paid promotional campaigns
- Verbal recognition at the sponsored event
- Social media posts
- 2 delegate registrations

Lunch Sponsor – USD 5,000

15% 'early-bird' discount until December 18: USD 4,250

- Named Lunch Sponsor
- Branding on all marketing collaterals/ materials
- Branding on all communication of the conference
- Branding on all event paid promotional campaigns
- Verbal recognition at the sponsored event
- Social media posts
- 1 delegate registration

FEES

Delegates	Price before Jan 22, 2027	Price before Feb 12, 2027	Standard Fee
One Delegate	USD 1,050	USD 1,275	USD 1,500
Two Delegates	USD 1,680	USD 2,040	USD 2,400
Three Delegates	USD 2,310	USD 2,805	USD 3,300
Four Delegates	USD 2,940	USD 3,570	USD 4,200
Low Fee*	USD 400	USD 450	USD 500
Student Category Fee		USD 300	

**There is a special low fee for transit agencies, operators, government agencies, local governments, regulatory authorities, academia and research institutions, not-for-profit organizations*

(Registration fee includes access to all sessions, copy of presentations light breakfast, lunch and tea/coffee)

Note: The registration includes lunch, breakfast, tea/coffee, and Wi-Fi internet access, on both days of the conference.

REGISTRATION FORM

☐ I would like to register for the conference ☐ Please send me more information

NAME/DESIGNATION ..... COMPANY .....

MAILING ADDRESS .....

.....

PHONE ..... MOBILE .....

FAX ..... EMAIL.....

PAYMENT OPTIONS

1. Credit Card: To make payments by credit card, please visit: **https://bit.ly/4z0Ulhx**
All credit card payments will be subject to standard credit card charges

2. Wire Transfer:

Beneficiary:	India Infrastructure Publishing Private Limited*
Bank Name:	The Hongkong and Shanghai Banking Corporation Ltd
Bank Address:	R-47, Greater Kailash – 1, New Delhi - 110048
Bank Account No:	094179587002
Swift Code:	HSBCINBB

**Global Mass Transit is a division of India Infrastructure Publishing Private Limited.*

CONTACT US

For registration and sponsorship opportunities:
Surbhi Rakheja, Global Mass Transit
Email: surbhi.rakheja@globalmasstransit.net
Mobile: +1 (916) 994 7726

For speaker participation opportunities:
Namrta Bangia, Global Mass Transit
Email: namrta.bangia@globalmasstransit.net
Mobile: +1 (571) 416 6827

To register, email us to:
registration@globalmasstransit.net or
visit us at www.globalmasstransit.net

TERMS AND CONDITIONS

Cancellations

- Cancellation requests received in writing 30 days before the date of the conference will be eligible for a full refund, minus a service charge/administration fee of GBP 150. We regret that no refunds will be made for any cancellation requests received less than 30 days prior to the conference.
- Substitutions/Name changes are welcome at no extra charge. Please send these in writing at least two days prior to the conference.

Disclaimer

- Global Mass Transit shall assume no liability whatsoever in case the conference is postponed or cancelled due to a fortuitous event or unforeseen occurrence that renders its organization impractical, illegal or impossible. For purpose of this clause, a fortuitous event shall include, but not be limited to: war, fire, labor strike, extreme weather or other emergency. Global Mass Transit's responsibility is limited to the return of registration fees only, and not any travel and accommodation costs.
- Please note that it may become necessary for reasons beyond the control of the organizers to make alterations to the content and timing of the program or speakers.