

2026
DEFENSE HEALTH INFORMATION
TECHNOLOGY SYMPOSIUM

AUGUST 11-13, 2026
HYATT REGENCY NEW ORLEANS
NEW ORLEANS, LA

Strategic, Technology, Analytics, Resources, & Reporting Solutions (STARRS)

Navigating the STARRS – From Data to Decision Making



Speaker Introduction



Branch Chief
Nestor E. Seda
Investment
Management (IMB)
DHA, J-6, PRMD



Budget Analyst
Jacob Felty
Investment
Management (IMB)
DHA, J-6, PRMD



Section Chief
Edward Frazier
Financial Report &
Analytical Solutions
DHA, J-6, PRMD

Agenda

- The Big Picture
 - Enterprise Rationalization & Data Centralization
 - Corporate Challenges
- STARRS Dashboards
 - Homepage
 - Ektropy Spend Plan
 - Unit Manning Document (UMD)
- Technological Approaches
 - MED365 Power BI / Dataverse
 - Maximing Cloud Platforms
 - Future State
- Questions & Answers



The graphic features the STARRS logo at the top, which consists of a stylized star with a blue swoosh and the word "STARRS" in bold blue letters. Below the logo, the word "Dashboards" is written in a smaller font. A horizontal line with a small star in the center separates this from the main heading "Leveraging Technology to Deliver Decision Advantage". Below this heading is a paragraph: "STARRS transforms enterprise data into actionable insights that enable leaders to make faster, more informed decisions and drive mission success." Another horizontal line with a star in the center leads to the section "VALUE TO LEADERSHIP". This section contains four icons in a row, each with a title and a brief description: 1. An eye icon for "Better Visibility Across the Organization". 2. A stopwatch icon for "Faster Executive Decisions When It Matters". 3. A shield with a checkmark icon for "Increased Accountability With Trusted Information". 4. A bar chart icon for "Improved Mission Readiness Stronger Outcomes, Greater Impact".

STARRS
Dashboards

Leveraging Technology to Deliver Decision Advantage

STARRS transforms enterprise data into actionable insights that enable leaders to make faster, more informed decisions and drive mission success.

VALUE TO LEADERSHIP

- Better Visibility**
Across the Organization
- Faster Executive Decisions**
When It Matters
- Increased Accountability**
With Trusted Information
- Improved Mission Readiness**
Stronger Outcomes, Greater Impact

Strategic: Aligned with corporate strategies

Technology: Utilizing current technologies

Analytics: Integrated information

Resources: Focused on resourcing objectives

Reporting: Corporate & tailored

Solution: Efficient & cost effective

Learning Objectives

1. Establish foundational knowledge of the STARRS interface and integrate use into daily business life-cycle of the organization.
2. Interpret resource data sets (financial, human capital, clinical support) and correlation to support financial and strategic decision making.
3. Generate actionable executive summaries and operational briefings for leadership that synthesize complex, multi-domain data into clear operational recommendations.



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The Big Picture

Mr. Nestor E. Seda



Rationalization



DoW outlines a unified, enterprise-wide effort to accelerate system rationalization, reduce duplication, and modernize business operations. The strategy mandates aggressive retirement and consolidation timelines, requiring Components and OSW-level Functional Sponsors to develop functionally driven rationalization plans.

Less is More

- Minimize information overload
- Less systems less duplication
- One Stop Shop

War Data Platform (WDP)



DoW directs enterprise-wide mandates to modernize data integration, accelerate artificial intelligence adoption, and strengthen auditability across the Department.

Expand standardized data access, rationalize legacy applications, and enable agentic AI while supporting audit remediation and financial statement integrity.

Central Source of Truth

- DHA central repository + WDP
- Standard integration & business rules

Auditability



DoW establishes auditability as a priority directive, requiring the restructuring of Advana and the War Data Platform to accelerate clean audit outcomes, expand authoritative data integration, and support Audit Remediation Teams in achieving FY27 Defense Working Capital Fund and FY28 agency-wide clean audit opinions.

Credible Answers

- Centralized integrated data → informed decision making → audit readiness

A future state of consolidated, integrated, and cost-effective data solutions that advances the Director's strategic priorities:

- Delivering Warfighter Medical Readiness
- Delivering Medical Warrior Currency
- Delivering Joint Warfighting Capabilities
- Delivering the Healthcare Enterprise Beneficiaries Deserve.

*Bringing true value
& return on investment
while maximizing limited
resources!*

The Big Picture



STARRS Dashboards



Technological Approaches



★ Money & People



Financial Challenges

- Fragmented PPBE process
- Manual time-consuming processes
- Forecasting & planning
- Personality driven budgeting
- Funds flow process
- Unfunded requirements
- Uninformed execution
- Line of Accounting disconnects



Human Capital Challenges

- Multiple disconnected systems of record
- Fragmented datasets
- Manual time-consuming processes
- Limited visibility
- Staffing shortages
- Unit Manpower Document (UMD)
- Limited funding
- Skills & readiness gaps
- Organizational alignment
- Faces to spaces
- Tracking contractors



The Big Picture

STARRS Dashboards

Technological Approaches



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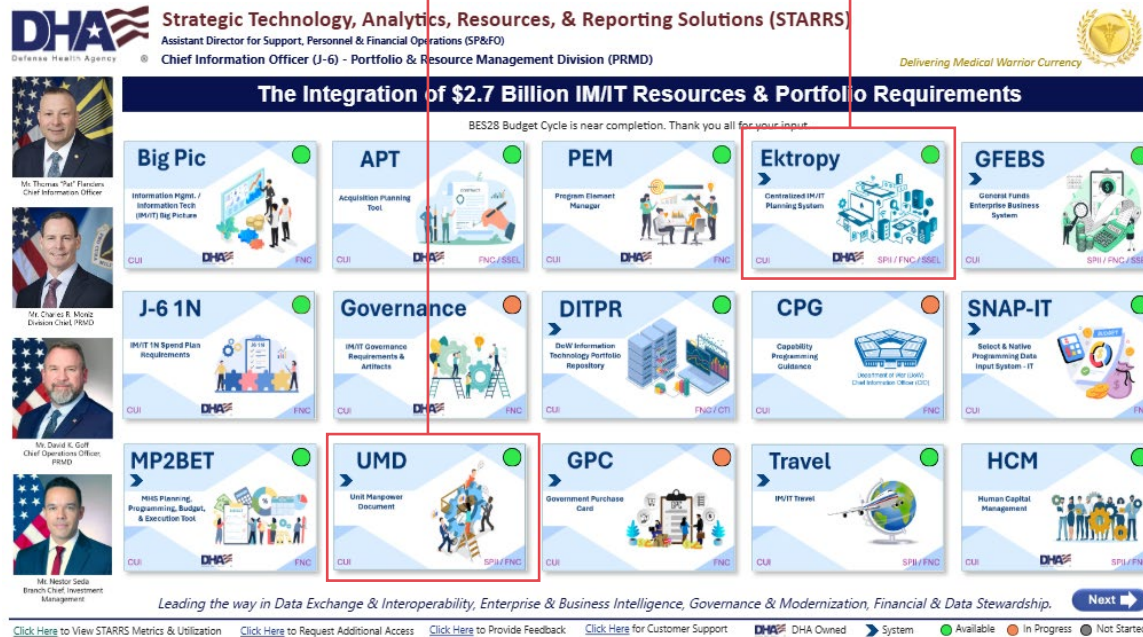
STARRS Dashboards

Mr. Jacob Felty



Today's focus

Ektropy Spend Plan & Unit Manpower Document



Strategic Technology, Analytics, Resources, & Reporting Solutions (STARRS)
Assistant Director for Support, Personnel & Financial Operations (SP&FO)
Chief Information Officer (J-6) - Portfolio & Resource Management Division (PRMD)

The Integration of \$2.7 Billion IM/IT Resources & Portfolio Requirements

BES28 Budget Cycle is near completion. Thank you all for your input.

Ektropy
Centralized IM/IT Planning System

UMD
Unit Manpower Document

Leading the way in Data Exchange & Interoperability, Enterprise & Business Intelligence, Governance & Modernization, Financial & Data Stewardship.

[Click Here to View STARRS Metrics & Utilization](#) [Click Here to Request Additional Access](#) [Click Here to Provide Feedback](#) [Click Here for Customer Support](#) **DHA** DHA Owned **System** **Available** **In Progress** **Not Started**



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Assistant Director for Support, Personnel & Financial Operations (SP&FO)
Chief Information Officer (J-6) - Portfolio & Resource Management Division (PRMD)

The Integration of \$2.7 Billion IM/IT Resources & Portfolio Requirements

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FMIS
Financial Management Information System

GSP
Global Service Provider

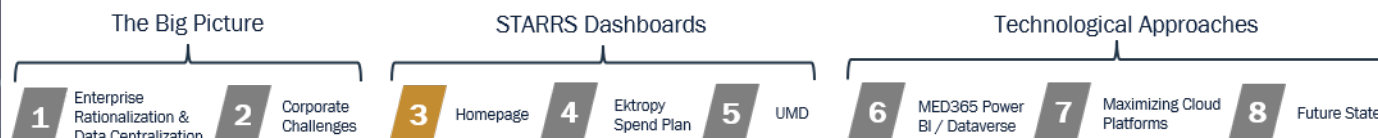
Alpha Roster
J6 Alpha Roster

RMIC
Risk Management & Internal Controls

Leading the way in Data Exchange & Interoperability, Enterprise & Business Intelligence, Governance & Modernization, Financial & Data Stewardship.

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<https://app.mil.powerbigov.us/groups/me/apps/24e29e44-0f3a-43ad-b3aa-c03ef6b97cde/reports/5b88f2ee-c330-4a1d-84f8-f70da6b449b4/5039ac3084a1da9d0108>



- Program and Acquisition Package level reporting
- Pay & Non-Pay
- Integration with FMIS DMIS naming convention
- Aggregated figures
- GSP tracking
- Funded and unfunded requirements

Spend Plan by Org Group

Org Group	2026	2027	2028	2029	2030
HQ	\$2,770,765	\$525,362	\$528,993	\$539,319	\$548,851
MTF	\$1,655,964,509	\$1,441,916,904	\$1,345,933,089	\$1,384,735,337	\$1,413,290,254
OLB	\$418,250,656	\$394,589,974	\$388,072,839	\$387,513,140	\$414,952,730
Unmapped	\$54,998,142	\$50,059,140	\$1,454,083	\$1,484,276	\$792,402
Total	\$2,134,753,498	\$1,892,098,279	\$1,736,222,004	\$1,774,509,731	\$1,829,827,650

Spend Plan by Fund

Fund	2026	2027	2028	2029	2030
DCFM	\$537,200,674	\$498,258,570	\$436,847,641	\$440,859,905	\$468,644,617
External	\$218,448,941	\$171,466,233	\$57,175,197	\$57,190,359	\$60,418,018
FOD	\$158,707,024	\$9,004,709	\$86,441,797	\$86,589,859	\$87,652,003
Unmapped	\$1,220,396,859	\$1,213,368,766	\$1,155,757,369	\$1,189,869,609	\$1,213,113,012
Total	\$2,134,753,498	\$1,892,098,279	\$1,736,222,004	\$1,774,509,731	\$1,829,827,650

Spend Plan by Appropriation, BAG, & PE

Appn	2026	2027	2028	2029	2030
JIF	\$4,247,719	\$1,352,385	\$1,379,211	\$1,406,573	\$711,699
OM	\$2,021,661				
PROC	\$1,923,955,661	\$1,789,696,147	\$1,641,115,825	\$1,675,857,767	\$1,727,744,850
RDTE	\$152,605,874	\$81,005,180	\$82,594,089	\$85,729,768	\$89,405,890
RDTE	\$51,922,583	\$20,044,568	\$11,132,879	\$11,515,623	\$11,965,211
Total	\$2,134,753,498	\$1,892,098,279	\$1,736,222,004	\$1,774,509,731	\$1,829,827,650

Spend Plan Details

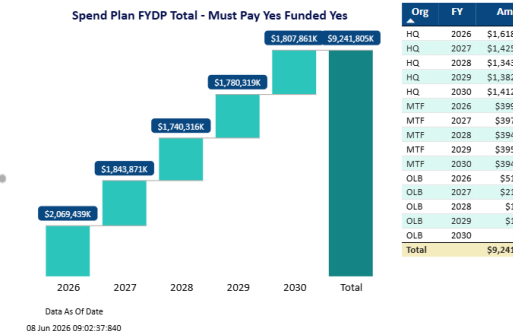
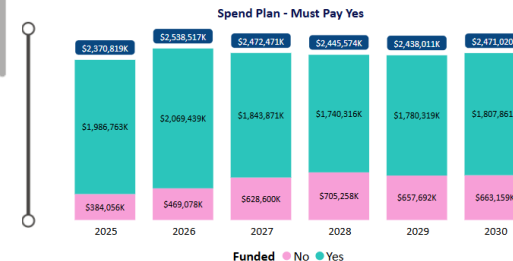
Tooltip	SPLI	Directorate	Division	FY	Amount	Plan Amount	Must Pay	Funded	Archived	PEM Group	PEM POC	Method of Funding	Appn	Appropriation	BLI	BAG	BAG
SPLI: DH...	DHA0BL00015559	DHA-J6	DHA-J6-SOD	2026	\$54,850	\$0	Yes	Yes	No	Business Systems	Neczial, Tina M	Not Funded	RDTE	RDTE	Does Not Apply	RDTE	RDTE
SPLI: DH...	DHA0BL00038608_2	DHA-J6	DHA-J6-SOD	2026	\$261,896	\$5,657,591	Yes	Yes	No	Medical Systems	Dulin, Marlenna	Baseline Funded	OM	O&M	Bag 4 - Informati...	104000	104
SPLI: DH...	DHA0BL00038914	DHA-J6	DHA-J6-SOD	2026	\$11,863	\$67,116	Yes	Yes	No	Medical Systems	Bronson, Sarah	Baseline Funded	OM	O&M	Bag 4 - Informati...	104000	104
SPLI: DH...	DHA0BL00039762	DHA-J6	DHA-J6-SOD	2026	\$8,762,843	\$14,113,005	Yes	Yes	No	Infrastructure Solutions	Puree, Jamie	Not Funded	PROC	PROC	Does Not Apply	PROC	PROC
SPLI: DH...	DHA0BL00039932	DHA-J6	DHA-J6-SOD	2026	\$739,041	\$0	Yes	Yes	No	Infrastructure Solutions	Puree, Jamie	Not Funded	PROC	PROC	Does Not Apply	PROC	PROC
SPLI: DH...	DHA0BL00039986	PECOHMS-T...	PECOHMS-TBD-TBD	2026	\$310,338	\$310,338	Yes	Yes	No	Unmapped	Unmapped	Not Funded	OM	O&M	Bag 4 - Informati...	104000	104
SPLI: DH...	DHA0BL00039987	PECOHMS-T...	PECOHMS-TBD-TBD	2026	\$5,392,140	\$5,392,140	Yes	Yes	No	Unmapped	Unmapped	Not Funded	OM	O&M	Bag 4 - Informati...	104000	104
SPLI: DH...	DHA0BL00040000	DHA-J6	DHA-J6-SOD	2026	\$1,286,118	\$1,286,118	Yes	Yes	No	Medical Systems	Dulin, Marlenna	Baseline Funded	OM	O&M	Bag 4 - Informati...	104000	104
SPLI: DH...					\$9,367,411,163	\$6,795,646,210											

Data As Of Date
27 Jul 2026 09:02:20:743

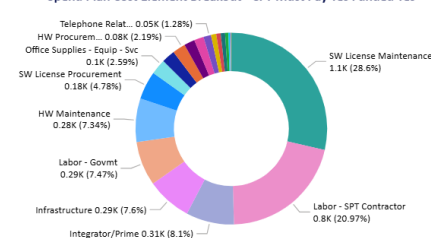
Spend Plan by Program Name

Program Name	2026	2027	2028	2029	2030
SOB Compliance					
AF AFMEDCOM					
AF Base Comms					
AF MOA					
AFMETS					
ALHTA					
ALMT					
AMMB					
ART					
ASIMS					
BOO					
BUIMS					
Business Analytics - ARMY					
CCQAS					
CD					
CIO Ops					
CIS					
Continuous Monitoring					
CSSP IPT					
DCOPS					
DOS					
DOS-DMUC					
DFO					
Total					

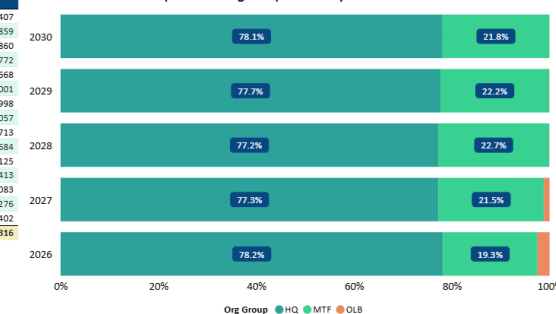
CUI



Spend Plan Cost Element Breakout - CFY Must Pay Yes Funded Yes



Spend Plan Org Group - Must Pay Yes Funded Yes



The Big Picture

STARRS Dashboards

Technological Approaches

- Enterprise Rationalization & Data Centralization
- Corporate Challenges
- Homepage
- Ektropy Spend Plan
- UMD
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- Future State

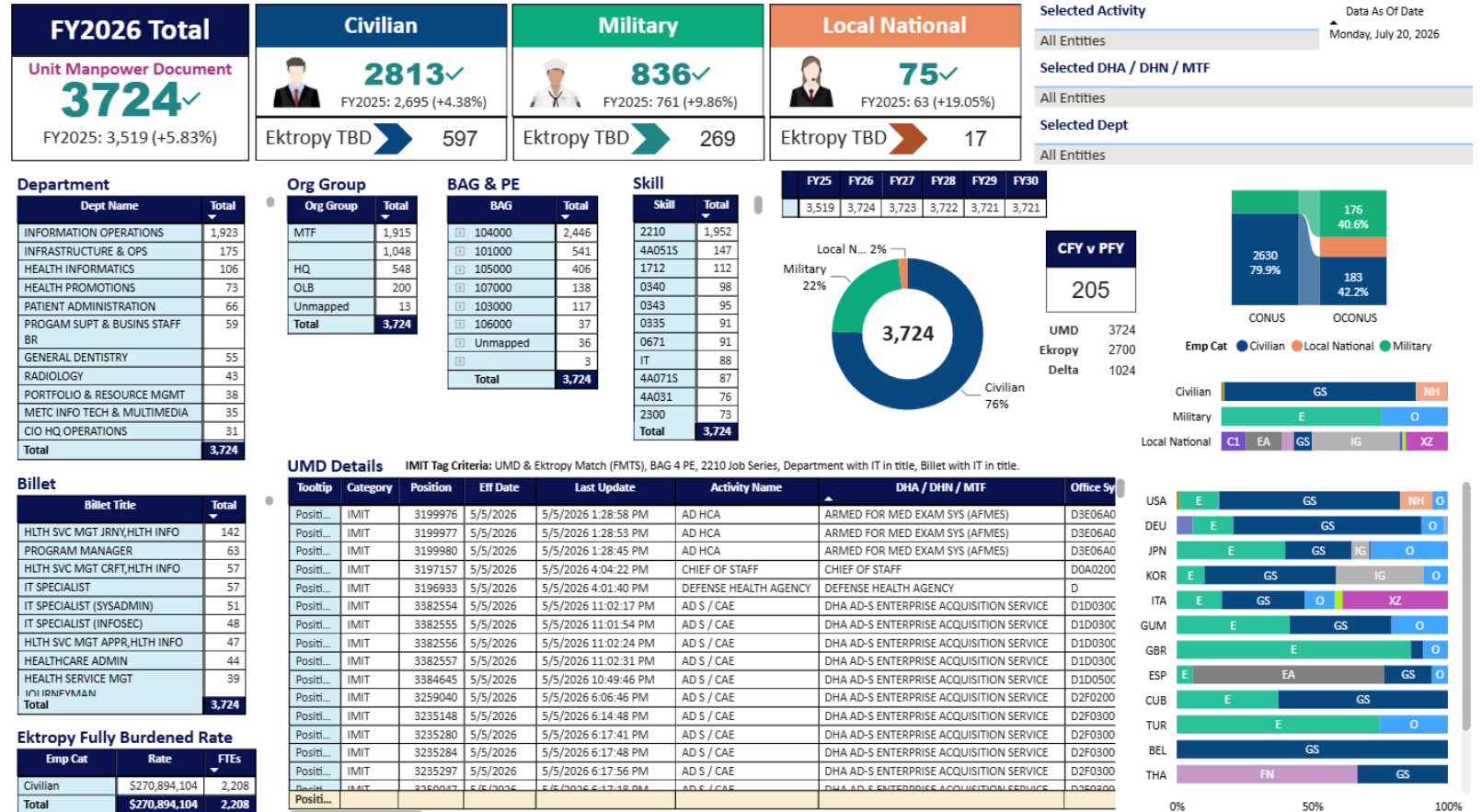
Unit Manning Document (UMD)

Understanding Your Dashboard

This dashboard integrates Ektropy Positions (Spaces), Ektropy Personnel (Faces) with UMD (Spaces) data.

IM/IT Manpower = In Ektropy, BAG 4, 2210, department Information Operations, IT series description

- Discover all IM/IT positions
- Determine disconnects between Ektropy Positions and UMD
- LOA BAG 4 PE disconnects
- Organization alignments
- Grade and Job Series
- Fully Burdened Rates



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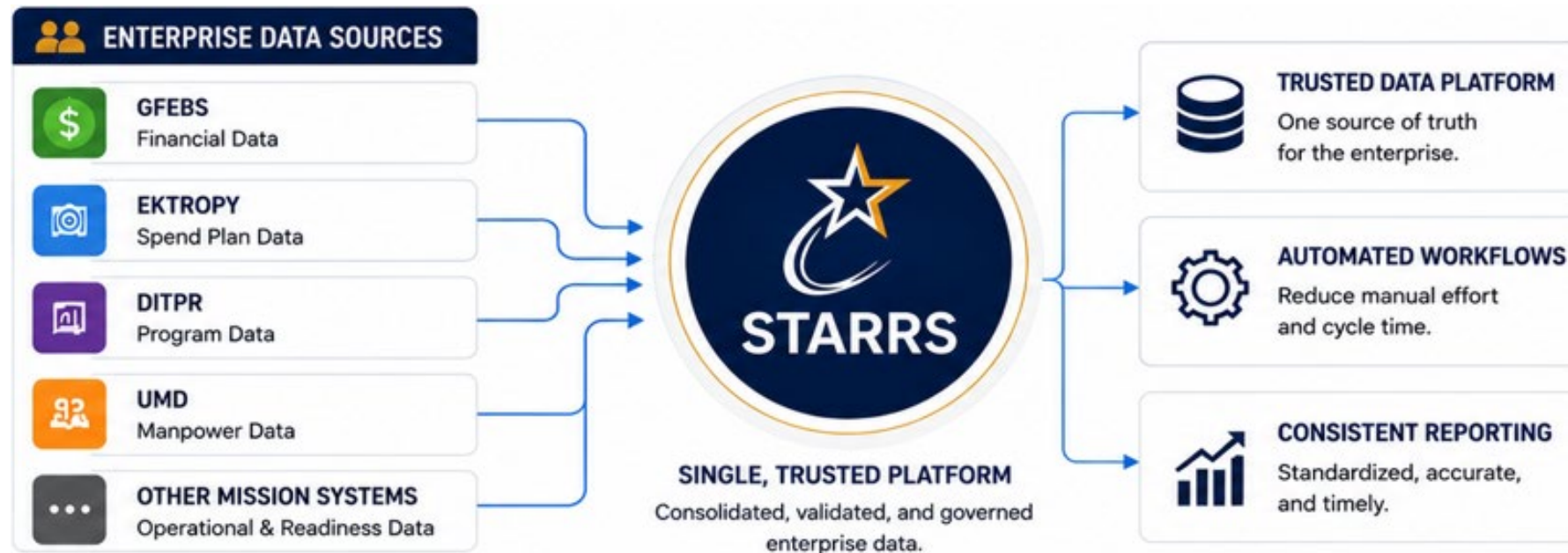
Solution: Efficient & cost effective

Technological Approaches

Mr. Edward Frazier



- CIOs oversee their MTF's IM/IT portfolio.
- Data Stewards validate source data daily, weekly, and monthly.
- Accurate data enables trusted reporting and informed decisions.



The Big Picture

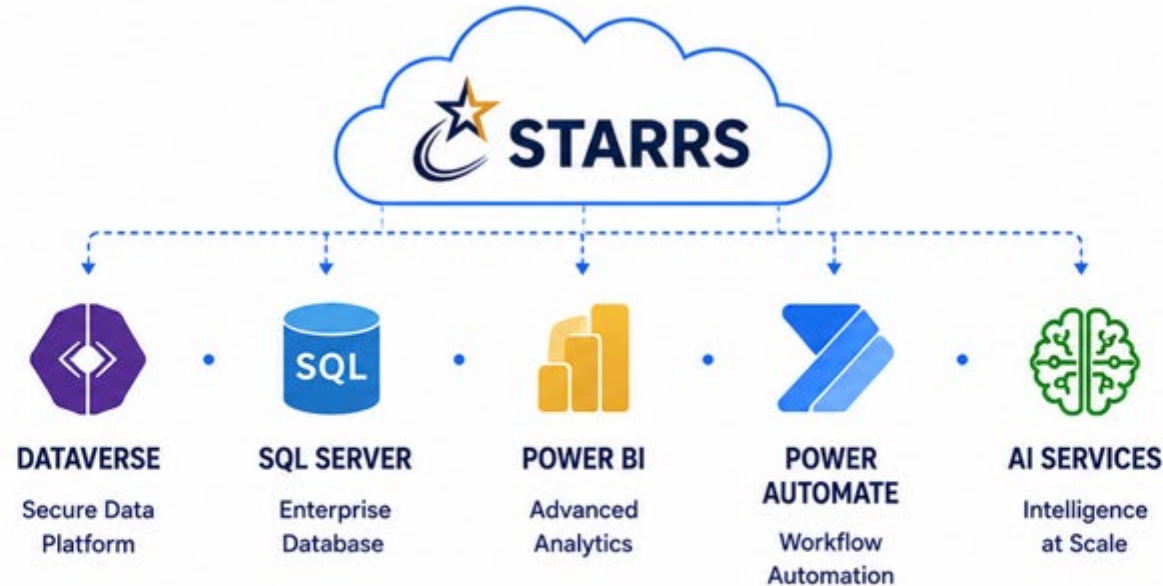
STARRS Dashboards

Technological Approaches

- | | | | | | | | |
|---|-------------------------------|-------------------|-----------------------------|--------------|--------------------------------------|-------------------------------------|-----------------------|
| 1 Enterprise Rationalization & Data Centralization | 2 Corporate Challenges | 3 Homepage | 4 Ektropy Spend Plan | 5 UMD | 6 MED365 Power BI / Dataverse | 7 Maximizing Cloud Platforms | 8 Future State |
|---|-------------------------------|-------------------|-----------------------------|--------------|--------------------------------------|-------------------------------------|-----------------------|

Value to MTF CIOs

- ✓ Scalable platform for mission growth
- ✓ Future-ready architecture
- ✓ Faster deployment of new capabilities
- ✓ Secure enterprise data
- ✓ Foundation for AI innovation

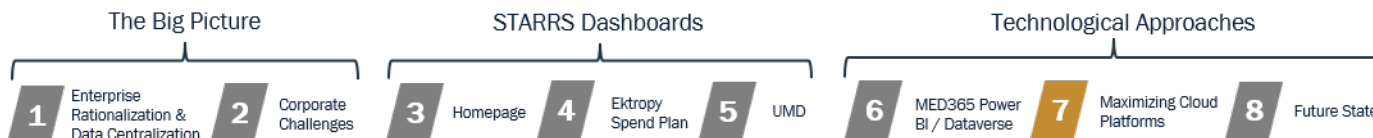


Value to MTF CIOs

- Scalable**
Grow with mission needs without disruption.
- Secure**
Protect enterprise data with layered security.
- Agile**
Enable rapid deployment of capabilities.
- Efficient**
Automate processes and reduce complexity.
- Innovative**
Leverage AI and analytics to drive mission impact.

BUSINESS OUTCOME

A secure, flexible, and modern platform grows with mission needs while enabling continuous innovation and delivering greater value.

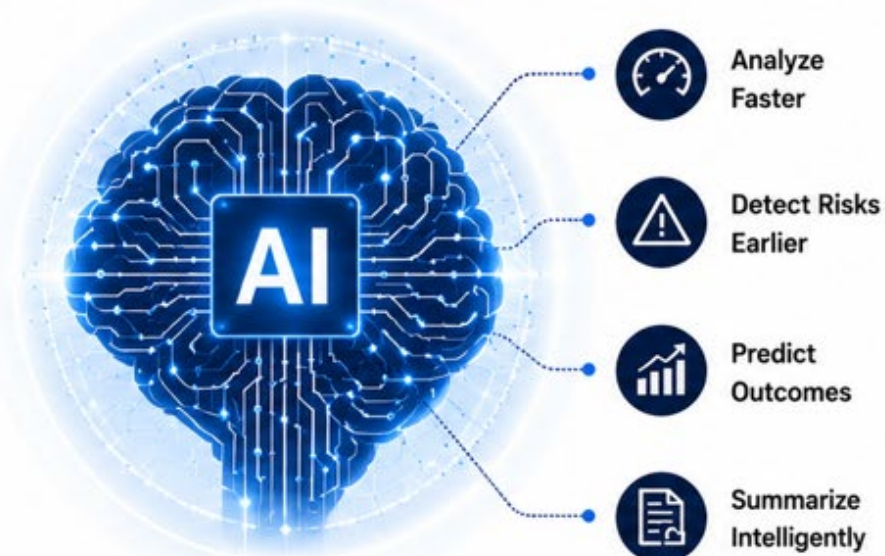


Use Artificial Intelligence and Generative AI to transform raw financial and operational data into actionable insights that drive better outcomes.



Value to MTF CIOs

- ✓ Faster executive decision-making
- ✓ Early identification of risks
- ✓ Predictive insights and trends
- ✓ Executive summaries in seconds
- ✓ Reduced information overload



Analyze Faster



Detect Risks Earlier



Predict Outcomes



Summarize Intelligently



BUSINESS OUTCOME

Leaders spend less time searching for information and more time making strategic decisions.



Value to MTF CIOs



Speed

Make faster, more confident decisions.



Risk Awareness

Identify issues and risks before they impact the mission.



Forward Thinking

Use predictive insights to anticipate future outcomes.



Clarity

Receive concise, actionable summaries in seconds.



Focus

Reduce information overload and focus on what matters most.

The Big Picture

STARRS Dashboards

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Questions & Answers



UNCLASSIFIED

QUESTIONS ANSWERS

Your Questions. Our Mission.



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Thank You!



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