

FEDERAL RESERVE BANK OF CHICAGO



HEALTHY COMMUNITIES

CHICAGO REGIONAL SUMMIT

AGENDA

June 12 and 13, 2013

Federal Reserve Bank of Chicago • Chicago, IL



FEDERAL RESERVE BANK
OF CHICAGO



ADLER SCHOOL

Institute on Social Exclusion



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LISC
Chicago

Northern Illinois
Public Health Consortium, Inc.

WELCOME

Welcome to the Healthy Communities Chicago Regional Summit. Over the next two days we will explore the Converging Visions of Community Health and Community Development.

This forum brings together professionals from academia, public health, community development, finance, philanthropy and other disciplines to shed light on the social determinants of health and explore community-based models and strategies that are addressing both the social and physical conditions of at-risk populations. We sincerely hope that you will share your ideas and participate thoughtfully in the interactive sessions, as our intent is to build upon ideas you share to inform upcoming stakeholder and community meetings, and ultimately a set of policy recommendations and an action plan for our region.

Community development in a broad context is concerned with the issues of access to credit, housing, jobs, and education, among others. Public health is concerned with preventing disease and creating conditions where people can be healthy. And in those places where poor housing, lack of education and other socio-economic barriers are highest, people are sicker and live shorter lives. These are the social determinants of health, and both community development and public health are working to address them.

The World Health Organization declares that “health is a state of complete physical, mental and social well-being and not merely the absence of disease or infirmity.” With this definition in mind, it is clear that the fields of community development and public health have many aims in common. We hope this summit will help community development organizations make health-focused considerations a common aspect of community asset development, and will help public health practitioners learn effective ways to address the social and economic root causes of poor health. Access to nutritious food, higher quality housing, better jobs and stronger community economies, facility/neighborhood designs that encourage physical activity and creating neighborhoods that are free of violence represent just a few areas where public health and community development intersect and may be more effective working together.

The relationship between a community and the health and well-being of residents is well established, but leveraging existing resources, exploring and adapting leading practices and creating opportunities for interdisciplinary efforts have been few. With your help, over the next two days, that will begin to change.

Sincerely,

Alicia Williams
Vice President
Community Development and Policy Studies
Federal Reserve Bank of Chicago

Elissa Bassler
CEO
Illinois Public Health Institute

WEDNESDAY JUNE 12, 2013

9:00 - 9:30

Registration

9:30 - 9:40

Welcoming Remarks

Alicia Williams, Vice President, Community Development and Policy Studies Division, Federal Reserve Bank of Chicago

Elissa Bassler, CEO, Illinois Public Health Institute

9:40 - 9:50

Learning from the Healthy Community Series

David J. Erickson, Director, Center for Community Development Investments, Federal Reserve Bank of San Francisco

9:50 - 10:00

Welcome – A Vision for Healthy Communities in the Chicago Region

Terry Mazany, President & CEO, Chicago Community Trust

10:00 - 10:20

Keynote: Why Health, Poverty and Community Development Are Inseparable

Jane Isaacs Lowe, Senior Advisor, Program Development, The Robert Wood Johnson Foundation

Dr. Lowe will establish the association between community development and health outcomes. An understanding of the interplay between community development interventions and the health of communities and residents will create a foundation for the meeting's discussions.

10:20 - 10:40

The Social and Economic Context for Health

LaMar Hasbrouck, Director, Illinois Department of Public Health

Dr. Hasbrouck will discuss the social determinants of health: how health is largely dependent on where one lives, and other social and economic factors such as income, education and race/ethnicity. He will share information about how Illinois' State Health Improvement Plan is a catalyst for aligning health improvement efforts across sectors and disciplines.

10:40 - 11:40

Health in All Policies Panel Discussion

Moderator: **Elissa Bassler**, CEO, Illinois Public Health Institute

Anne C. Haddix, Senior Advisor to the Director of the Division of Nutrition, Physical Activity, and Obesity, Centers for Disease Control

Barbara Otto, CEO, Health and Disability Advocates; member, National Prevention Council Advisory Group on Prevention, Health Promotion, and Integrative and Public Health

Lynn C. Todman, Vice President, Leadership in Social Justice; Executive Director, Institute on Social Exclusion, The Adler School of Professional Psychology

This panel will focus on how considerations of health outcomes can be integrated into housing, economic development, social, as well as other areas of policy.

11:45 - 12:45

Lunch Buffet

Introduction of Luncheon Keynote: **Terry Mazany**, President & CEO, Chicago Community Trust
Luncheon Keynote: **Toni Preckwinkle**, Cook County Board President

12:45 - 2:00

The Chicago Region – A Vision for Putting it all Together

Moderator: **Randy Blankenhorn**, Executive Director, Chicago Metropolitan Agency for Planning

Bechara Choucair, Commissioner, Chicago Department of Public Health

Joe Neri, CEO, IFF

Susana Vasquez, Executive Director, LISC Chicago

From the diverse perspectives of finance, community development, and public health, this panel will help frame a vision for Healthy Communities through convergence of strategies and effort.

2:00 - 3:15

Plenary on Practice I – Putting the Package Together

Moderator: **Michael V. Berry**, Director of Policy Studies, Community Development and Policy Studies Division, Federal Reserve Bank of Chicago

Raul Garza, CEO, Aunt Martha's Youth Service Center

Bruce Miller, CEO, Lawndale Christian Health Center

Thurman “Tony” Smith, Market Manager-Community Banking, PNC Bank

This panel will discuss approaches for financing community health and development initiatives. Panelists will share their varied experiences with these complex projects – from concept to completion.

3:15 - 3:30

Break

3:30 - 5:00

Plenary on Practice II – Community Development is Public Health & Public Health is Community Development

Moderator: **Susan N. Dreyfus**, President and CEO, Families International and Alliance for Children and Families

Adam Becker, Executive Director, Consortium to Lower Obesity in Chicago Children

Jason Berry, Special Projects Manager and Zoning Administrator for the City of Blue Island

Maria Kim, Chief Operating Officer, The Cara Program

Mark McHugh, Executive Director, Northern Region, One Hope United

This panel will illustrate, through examples, how “health” projects promote community development goals, and “community development” projects promote health goals.

5:00 - 6:30

Networking Reception

THURSDAY JUNE 12, 2013

8:00 - 8:30

Continental Breakfast

8:30 - 9:00

Healthcare Reform in Illinois - The New Paradigm

Julie Hamos, Director, Illinois Department of Healthcare and Family Services

Director Hamos will discuss how health care reform changes the landscape for health and human services, and how those changes present new opportunities for community development and community health.

9:00 - 10:00

Hospitals as Partners in Community Health and Community Development

Moderator: Elissa Bassler, CEO, Illinois Public Health Institute

Marice Ashe, CEO, ChangeLab Solutions

Rev. Bonnie Condon, Vice President, Faith Outreach and Mission Integration, Advocate Health Care

Angela M. Haggard, System Service Line Vice President, Medicaid & Community Health Strategy, Presence Health

In light of new requirements under the Affordable Care Act for non-profit hospitals to conduct Community Health Needs Assessments, panelists will discuss how to align community development and non-profit hospital community benefit investments and funding streams for maximum impact on community health and well-being.

10:00 - 11:00

The Role of Philanthropy in Fostering Convergence: Funding Community Health and Development to Achieve Common Aims

Moderator: Donna Thompson, CEO, Access Community Health Network

Wendy DuBoe, President and CEO, United Way of Metropolitan Chicago

Ryan J. Maley, Member, Board of Directors, Dunham Fund

Kuliva Wilburn, Senior Program Officer for Health, Chicago Community Trust

This panel will illuminate how philanthropy and philanthropic tools can foster convergence between community development and health. Panelists will give specific examples of cross-sector initiatives in health and community development, as well as how philanthropy partners with other sectors.

11:00 - 12:15

Breakout Sessions: Funding, Policy, Practice

Informed by ideas generated during day one, breakout sessions will provide participants the opportunity to discuss the topics that are most important to them, further explore areas of convergence from the perspectives of funding, policy and practice, and identify areas for action.

12:15 - 12:45

Breakout Capture, Report Back, Next Steps

12:45 - 1:30

Closing Remarks and Lunch

KEYNOTE SPEAKER BIOGRAPHIES

Toni Preckwinkle was elected Cook County board president on November 2, 2010. As a dedicated community leader for over two decades, she has provided independent and progressive leadership founded on experience, coalition building and a commitment to practical results. Through collaboration, President Preckwinkle is working with the County Board, elected officials, and county employees to implement major reforms to reshape county government into a world-class institution of which the people of Cook County can be proud. As a high school teacher in Chicago, President Preckwinkle ran a nonprofit organization aimed at neighborhood improvement. She stood up to the city's political machine and prevailed. Her tenacious grassroots campaign in 1991 delivered her to the City Council as alderman of the Fourth Ward. In her 19 years as alderman, President Preckwinkle improved the quality of life of her constituents by providing independent, transparent, and accountable leadership. She built a professional and responsive ward organization and worked tirelessly to meet the diverse needs of her constituents. She has successfully fought for greater funding for education and affordable housing in her ward. She sponsored the Living Wage and Affordable Housing Ordinances, and was a lead plaintiff in a lawsuit to institute a more racially equitable map of Chicago's ward boundaries. President Preckwinkle sponsored an ordinance that limits the establishment of payday loan stores and was a lead sponsor of the anti-smoking ordinance. She has not been afraid to stand-up to the status-quo, voting against parking meter privatization and standing with a small minority in opposition to the 2008 tax increases.

President Preckwinkle's independent and progressive leadership earned her the IVI-IPO Best Alderman Award in 1993, 1995, 1997, 1999, 200, and 2008, and the 1997 and 2009 Leon Despres Awards. She taught high school history for ten years before being elected to City Council. She holds a bachelor's degree and a master's degree from the University of Chicago.

Elissa J. Bassler has been the CEO of the Illinois Public Health Institute (IPHI) since 2001. IPHI conducts public health practice improvements and related systems research, public policy development and advocacy, training and technical assistance, promotion of data and health information technology, and health improvement planning. Ms. Bassler leads IPHI's broad range of health initiatives through three centers: the Center for Policy and Partnership Initiatives, the Center for Community Capacity Development, and the Center for Health and Information Technology. Ms. Bassler also serves as the executive director of the Illinois Alliance to Prevent Obesity (IAPO), a statewide, multi-sector coalition involving more than 100 partners that is managed and convened by IPHI. IAPO's Obesity Action Roadmap seeks to ensure that trends in obesity in Illinois are stable by 2015 and moving downward by 2018 through state-level action to promote policy and environmental change. In 2003, IPHI led efforts to pass groundbreaking legislation requiring that Illinois develop a State Health Improvement Plan (SHIP) and, subsequently, IPHI facilitated development of Illinois' first two SHIPs.

Prior to joining IPHI, Ms. Bassler was the public policy director at the Day Care Action Council of Illinois (now Illinois Action for Children), executive director of the Coalition for New Priorities and executive director of the Chicago Chapter of Physicians for Social Responsibility. She has served in advisory and board capacities on a number of non-profit and state initiatives. Ms. Bassler is currently on the board of the National Network of Public Health Institutes. She also serves as a member of the leadership team for the IDPH We Choose Health Initiative, on the Governor's Council on Health and Physical Fitness, and the Illinois Enhance Physical Education Task Force.

David Erickson is the director of the Center for Community Development Investments at the Federal Reserve Bank of San Francisco and edits the Federal Reserve journal *Community Development Investment Review*. His research areas in the Community Development Department of the Federal Reserve include community development finance, affordable housing, economic development, and institutional changes that benefit low-income communities. He recently served as an editor of a joint research project with the Brookings Metropolitan Policy Program studying areas of concentrated poverty in the United States, and was also an editor of a collection of research papers and essays on the Community Reinvestment Act, which was recently translated into Chinese by the People's Bank of China. Mr. Erickson has a PhD in history from UC Berkeley, with a focus on economic history and public policy. He also holds a master's degree in public policy from the Goldman School of Public Policy at Berkeley, and an undergraduate degree from Dartmouth College. His book on the history of community development, *The Housing Policy Revolution: Networks and Neighborhoods*, was published in 2009 by the Urban Institute Press.

Julie Hamos was appointed director of the Illinois Department of Healthcare and Family Services (HFS) in April 2010. HFS is the largest state agency with management responsibility for the Medicaid Program and Child Support Services, a \$17.7 billion budget and staff of 2,400. Ms. Hamos has been successful in launching a major expansion of care coordination and managed care for Medicaid clients, planning for national healthcare reform, and crafting a plan, in a bipartisan legislative collaboration, to rescue Medicaid by closing a \$2.7 billion budget gap.

Previous to this position, Ms. Hamos was the elected State Representative of the 18th District for over 11 years. In the General Assembly, Ms. Hamos was chair of the Mass Transit Committee, the Housing and Urban Development Committee and the Aviation Committee.

In June 2004, Ms. Hamos was selected as a fellow at the Harvard Kennedy School of Government for Senior Executives in State and Local Government. She has been named "top legislator" by over 50 organizations, and was named "25 Women to Watch" by *Crain's Chicago Business* in 2007. In December, 2012, Ms. Hamos was presented the "Excellence in Public Service Award" by Motorola Solutions Foundation, in partnership with the Civic Federation. In January 2013, Ms. Hamos was named by the *Chicago Tribune Business Section* one of the "People to Watch" in 2013.

Long before seeking public office, for over 20 years Ms. Hamos championed public interest policies and community issues as a public interest attorney, legislative counsel, community relations consultant and advocate. Ms. Hamos received her BA degree from Washington University and her JD from George Washington National Law Center.

Jane Isaacs Lowe is a senior adviser for program development at the Robert Wood Johnson Foundation and a member of the Vulnerable Populations Portfolio, which creates new opportunities for better health for society's most vulnerable members by investing in health where it starts—where we live, learn, work, and play. In this role, Dr. Lowe works on strategies related to community development and the social determinants of health, violence, and mental health. In addition, she is a member of the Foundation's Global Health Working Group. Dr. Lowe came to the Foundation from the University of Pennsylvania's School of Social Work where she was a member of the faculty from 1989 through 1998. She taught and published in the areas of community health practice, administration, and planning, and was the recipient of the Outstanding Teaching Award. Earlier in her career, she worked at the Mt. Sinai Medical Center in New York City, where she was a social work administrator and faculty member in the medical school's Department of Community Medicine.

Dr. Lowe earned a doctorate in social welfare policy and planning from Rutgers University, a master's in social work from Columbia University, and a bachelor's degree in sociology and education from Cedar Crest College in Allentown, Pennsylvania, where she is a member of the board of trustees. She is a current fellow at the New York Academy of Medicine.

Terry Mazany is president and CEO of one of the nation's largest community foundations with assets of more than \$1.8 billion and grant making exceeding \$100 million annually that benefits more than a thousand not-for-profit organizations in metropolitan Chicago. Mr. Mazany was selected as the sixth executive in The Chicago Community Trust's ninety-seven year history in 2004. In 2011, Mr. Mazany served as the interim chief executive officer of Chicago Public Schools, a district of more than 400,000 students and over 650 schools with a budget of \$6 billion.

In addition, Mr. Mazany is a member of the board of directors of the Federal Reserve Bank of Chicago and the Council on Foundations, as well as past chair of its Community Foundation Leadership Team representing the nation's 700 community foundations. He was also recently appointed by Secretary of Education Arne Duncan to serve on the National Assessment Governing Board that oversees the National Assessment of Education Progress.

His work in philanthropy is based on fifteen years' experience in public education, working in several districts across the country including Detroit, Chicago, Baltimore, Oakland, and San Francisco. Preceding his work in the public sector, Mr. Mazany enjoyed his first career as an archaeologist and dendrochronologist – using tree-ring chronologies to date human settlements and develop past climate records. Mr. Mazany earned Master's degrees in Anthropology and Business Administration at the University of Arizona and a Masters in Education Policy from the University of Illinois at Chicago. He has also been awarded Honorary Doctorate degrees from DePaul University and Lewis University.

Alicia Williams is vice president in charge of community development and policy studies in the economic research department of the Federal Reserve Bank of Chicago. Ms. Williams is also the Bank's Community Affairs Officer. She has oversight responsibility for the Bank's community affairs program, emerging consumer compliance issues and consumer and community development research. Ms. Williams has experience in the regulatory and examination field. While at the Fed, she served as examiner in charge of bank examinations and bank holding company inspections. Ms. Williams also served as the officer in charge of the compliance examination division for 12 years. Ms. Williams holds a B.B. in finance from Western Illinois University and is a 1997 graduate of Northwestern University's Executive Masters Program.

PANELIST BIOGRAPHIES

Marice Ashe is the founder and chief executive officer of ChangeLab Solutions. Ms. Ashe has launched a number of groundbreaking efforts to improve public health through the use of law and policy. Under her leadership, ChangeLab Solutions builds the capacity of leaders across the nation to address a range of chronic diseases through practical policy solutions. ChangeLab Solutions' team of lawyers, city planners, architects, and policy specialists develop model laws and policies, consult on tough policy questions, and provide training and technical assistance to ensure strong policy initiatives and sustainable solutions. Ms. Ashe is a frequent speaker at public health conferences throughout the nation, and she consults with federal and state agencies on how best to incorporate legal and policy tools into public health strategies. She is a graduate of the University of Notre Dame, and received her MPH and JD from the University of California at Berkeley.

Adam B. Becker is interim co-director of the Maryann and J. Milburn Smith Child Health Research Program at the Children's Hospital of Chicago Research Center, associate professor of Pediatrics and Preventive Medicine at the Northwestern University Feinberg School of Medicine, and executive director of the Consortium to Lower Obesity in Chicago Children (CLOCC). CLOCC is a nationally recognized organization with a coordinated, multi-sector and multi-level approach to preventing childhood obesity. Since 2002, it has been the catalyst to build a broad-based network of over 3,000 individuals representing over 1,200 organizations working together to create and support environments that promote healthy eating and physical activity. CLOCC has been identified as a leading community model by the Institute of Medicine, American Medical Association, and the Centers for Disease Control and Prevention. It is housed at Ann and Robert H. Lurie Children's Hospital of Chicago.

Dr. Becker received his MPH in 1994 and his PhD in 1999, both in Health Behavior and Health Education from the University of Michigan School of Public Health, and his BA from Tufts. Dr. Becker has extensive training and experience in the practice of Community-Based Participatory Research and has written a number of book chapters and articles on this approach to examining and addressing public health problems. Some of the issues to which Dr. Becker has applied this methodology include: the impact of stressful community conditions on the health of women raising children, youth violence prevention, and the impact of the social and physical environment on physical activity. Dr. Becker was a member of the faculty for six years at Tulane University's School of Public Health and Tropical Medicine. He taught courses in community organizing, qualitative methods and CBPR, program evaluation, and community change strategies. Prior to becoming the executive director of the CLOCC, Dr. Becker was the Director of Evaluation and Research at the Louisiana Public Health Institute in New Orleans.

Jason Berry is a municipal planner and community development professional with wide-ranging experience in historic preservation, sustainability, active transportation, heritage tourism, urban agriculture, brownfields revitalization, zoning and land-use law. He is currently special projects manager and zoning administrator for the City of Blue Island. His work includes active transportation initiatives, green infrastructure implementation, and cultural heritage tourism and preservation. Prior to joining the City of Blue Island, Mr. Berry was a planner with the City of Highland Park and an easement consultant with Landmarks Illinois.

Mr. Berry sits on the Calumet Stewardship Initiative's Smart Growth Committee and is a founding member of the Calumet Waterway Stewards, an organization dedicated to promoting the Little Calumet River and Cal-Sag Channel.

Mr. Berry holds an AM degree in Art History from the University of Chicago.

Michael V. Berry is the director of policy studies in the Federal Reserve Bank of Chicago's Community Development and Policy Studies division, and the managing editor of the Chicago Fed publication, Profitwise News and Views. Prior to joining the Chicago Fed, Mr. Berry headed the market research group at RESCORP, a real estate development and consulting organization. Mr. Berry's research interests include policy interventions to address the foreclosure crisis and the business models, roles, and impacts of community development financial institutions. Mr. Berry holds a BA degree in political science from Susquehanna University and an MBA degree from DePaul University.

Randy Blankenhorn is executive director of CMAP, the Chicago Metropolitan Agency for Planning. Under his leadership, CMAP developed and is now guiding the implementation of GO TO 2040, metropolitan Chicago's first comprehensive regional plan in more than 100 years. The plan's four themes -- Livable Communities, Human Capital, Efficient Governance, and Regional Mobility -- address the fundamental challenges that shape residents' daily lives. Mr. Blankenhorn and CMAP staff work closely with seven counties, 284 municipalities, and scores of stakeholder groups to implement the plan's strategies for aligning public policies and investments, seeking to maximize the benefit of scarce resources as the region adds more than two million new residents in the next three decades. With GO TO 2040's integrated approach to transportation, housing, economic development, open space, the environment, and other quality-of-life issues, CMAP is dedicated to strengthening the region's communities and ensuring economic prosperity. In 2013, the American Planning Association selected CMAP as its first-ever recipient of the National Planning Excellence Award for a Planning Agency. Prior to joining CMAP in 2006, Mr. Blankenhorn was bureau chief of Urban Program Planning for the Illinois Department of Transportation (IDOT), coordinating activities of the 14 metropolitan planning organizations across Illinois.

Bechara Choucair serves as commissioner of the Chicago Department of Public Health. Appointed on November 25, 2009 Dr. Choucair is re-shaping the department to meet the public health challenges of the 21st century. Most recently, with the full support of Mayor Rahm Emanuel, Dr. Choucair unveiled "Healthy Chicago," the first city-wide comprehensive public health agenda. Healthy Chicago is a call to action for all Chicagoans to work together on a common vision of making Chicago the healthiest city in the nation.

Born in Beirut, Lebanon, Dr. Choucair earned a Bachelor of Sciences degree in Chemistry (with distinction) in 1993 and a Medical Diploma in 1997 from the American University of Beirut. From 1997 to 2000 he completed his Family Medicine Residency at the Baylor College of Medicine in Houston, Texas. In 2009 he earned a Master's Degree in Health Care Management from the University of Texas at Dallas. From 2001 to 2005, Dr. Choucair served as medical director of Crusader Community Health in Rockford, Illinois. From 2005 to 2009, he was executive director of Heartland International Health Center. He is also an adjunct associate professor with the Department of Family & Community Medicine at Feinberg School of Medicine, Northwestern University.

Reverend Bonnie Rodgers Condon is an outcome-oriented health care executive with over ten years of progressive experience in acute health care leadership. Rev. Condon is currently system vice president for faith outreach and mission integration at Advocate Health Care. Prior to this she served for seven years as vice president of mission and service excellence at Advocate Good Samaritan Hospital, where she was a member of a results oriented senior executive team, and the senior advisor and advocate for ethics, patient relations, patient satisfaction, and leadership development. Through her work in mission and service excellence, Rev. Condon was part of a team that significantly increased in-patient satisfaction results, and she championed several innovative pilot programs related to faith group and community outreach. Prior to this, Rev. Condon was the chaplain supervisor and coordinator of clinical pastoral education at Advocate Good Samaritan Hospital. After graduating from Purdue University with a degree in Humanities with Highest Distinction, she earned her MS

from Indiana University and her MTS from Beeson Divinity School in Birmingham, Alabama. She serves on the National Board for the Council of Health and Human Services Ministries (CHHSM) of the United Church of Christ (UCC), Advocate Bethany Hospital Community Health Fund Board, Community Renewal Society Board, Consecra Housing Board, United Way of DuPage and Western Cook Community Impact Committee, Advocate Home Health Professional Advisory Committee, Advocate Health Care Alzheimer's Advisory Council and Advocate Health Care Parish Nurse Advisory Council.

Susan N. Dreyfus is president and CEO of Families International, the parent organization of the Alliance for Children and Families, United Neighborhood Centers of America (UNCA), Ways to Work, and FEI Behavioral Health. In addition, she is president and CEO of the Alliance; CEO of UNCA and Ways to Work; and a member of the FEI Behavioral Health Board of Directors.

Prior to rejoining Families International in 2012 (Ms. Dreyfus served as senior vice president and chief operating officer for both Families International and the Alliance from 2003-2007), Ms. Dreyfus was secretary for the Washington State Department of Social and Health Services. She was appointed by Gov. Chris Gregoire in May 2009 and served as a member of the Governor's Executive Cabinet. She had responsibility for Medicaid, aging and long-term care, child welfare, behavioral health care, juvenile justice, economic assistance, and other human services.

In 1996 she was appointed by the Gov. Tommy G. Thompson Administration in Wisconsin to be the first administrator of the Division of Children and Family Services. Her responsibilities included child welfare, child care quality and licensing, youth development and an array of emergency assistance and other community programs.

Ms. Dreyfus is a member of Leadership 18, a coalition of CEOs from the largest and most respected nonprofit organizations in America. She is also a member of the American Public Human Services Association and Generations United Boards of Directors. She is part of the 12-member National Commission to Eliminate Child Abuse and Neglect Fatalities, being appointed by John Boehner, speaker of the United States House of Representatives and U.S. Representative from Ohio's 8th congressional district.

Wendy DuBoe is the president and chief executive officer for United Way of Metropolitan Chicago, the largest private funder of health and human services in the Chicago region. In this capacity, Ms. DuBoe plays a leadership role in working with staff, volunteers, donors, and community partners to maximize the impact of United Way's over \$50 million raised to invest in communities of greatest need. Ms. DuBoe has worked for more than two decades in both the private and not-for-profit sectors and is committed to using her background to make a difference in the lives of those most vulnerable. Her background spans research, strategic planning, program and business development, fundraising, marketing and communications, community relations, public policy, government affairs and the operation and management of local offices.

Since joining United Way in 2003, she led the effort to move United Way's investment to greater measurable impact in three critical areas: financial stability, health and education. She has spearheaded new civic initiatives, built community coalitions and developed public policy partnerships. She also played a pivotal leadership role in bringing together United Way's regional merger of 54 local offices into one metropolitan system, unifying staff and volunteers, integrating investments and operations, and eliminating cost across the territory.

Prior to joining United Way, she was vice president of the seminars program at the Aspen Institute where she oversaw content, operations and marketing for the Institute's keystone leadership program. As director of business development, she played a leadership role in strategy and business development for Ameritech

International in the European market. Wendy started her career as a program officer for The Chicago Council on Foreign Relations.

Ms. DuBoe graduated cum laude from the University of Michigan with a BA in Economics and Psychology. She earned her MA in International Economics and International Relations from the Johns Hopkins University School of Advanced International Studies (SAIS). She also received a General Course Degree in Economics from the London School of Economics and Political Science (LSE). Wendy served as a member of Mayor Rahm Emanuel's 2011 Transition Team, acts as a commissioner of the Governor's Human Services Commission, and chairs the board of FEMA's Emergency Food and Shelter Program for Chicago and Cook County. She sits on the Illinois Governing Board for 2011 as well as the Governing Board of the State of Illinois Open Door Program Initiative. She has collaborated on health and human service publications and authored telecommunications and economic development policy statements. She is a member of the International MENSA Society.

Raul Garza is chief executive officer of Aunt Martha's Youth Service Center, Inc. He joined Aunt Martha's in 1993, serving for nine years as chief financial officer before becoming chief operations officer in 2002. Mr. Garza assumed his current role as CEO in January of 2009. Prior to joining the organization, he served 10 years in the United States Air Force as an executive and budget officer.

Within a community of several hundred volunteers and more than 1,100 employees, Aunt Martha's offers help and hope for youth and their family members through a wide range of programs that focus on education and life skills, providing housing and shelter as well as crisis support and intervention. Since 2003, Aunt Martha's Youth Service Center and its Healthcare Network have grown to be one of Illinois' largest integrated systems of healthcare and human services. In 2012, the agency's health services provided more than 310,000 primary care, women's health, oral and behavioral health encounters for some 80,000 individual patients across 20 sites. Today, Mr. Garza is expanding on his vision of cross-integrating internal services to what today is called "coordinated care" to ensure that every patient has access to the full range of services offered by Aunt Martha's. The organization is continuously accredited by the Joint Commission and is positioned for changes under the Affordable Care Act.

Mr. Garza holds a MS in Communications from Northwestern University; an MBA from the University of Chicago's Booth Graduate School of Business; and a MS in Public Service from DePaul University. He has also completed the Managing Healthcare Delivery and Emerging Issues in Healthcare programs at Harvard University Business School.

Mr. Garza also serves on the Community Development Committee at the Illinois Primary Health Care Association; Child Welfare Advisory Council; Board of Directors - Child Care Association of Illinois; Board of Directors - Illinois Collaboration on Youth; Illinois Latino Family Commission; and Chicago Alliance for Collaborative Effort.

Anne C. Haddix is the senior advisor to the director of the Division of Nutrition, Physical Activity, and Obesity in the CDC National Center for Chronic Disease Prevention and Health Promotion where she provides strategic direction on food system and community health policy.

Prior to joining NCCDPHP, Dr. Haddix served as the chief policy officer for CDC. There she provided leadership and perspective on policy development, review, and analysis.

Dr. Haddix joined CDC/ATSDR in 1992 as the first PhD-trained economist at CDC where she successfully cultivated economic analysis as a public health discipline, eventually training more than 2,000 CDC staff and establishing the Prevention Effectiveness Fellowship program. Dr. Haddix left CDC in 1998 to become an associate professor in the Department of Global Health at the Rollins School of Public Health of Emory University. She returned to CDC in 2004. She received her PhD in agricultural economics from the University of Georgia.

Angela Haggard serves as the system service line vice president of Medicaid and community health strategy for Presence Health. Ms. Haggard has responsibility for developing the Presence Health Medicaid strategy, working collaboratively with executive, physician, payor, and community leaders across the system to identify and establish both long- and short-term innovative strategies for care delivery models that achieve a measurable impact on the health of communities. Ms. Haggard is charged as a key leader in positioning the system for health reform transformation. In addition, leads the system-wide community benefit efforts and oversees awareness of, and sensitivity to, the diverse cultural and linguistic needs of those served by Presence Health.

Ms. Haggard has spent her career in Catholic healthcare, having served in a number of key leadership roles such as system director, community benefit; vice president, strategic and support services for Provena St. Mary's Hospital-Kankakee and system director, service and operational excellence over the course of nearly 20 years of service with legacy Provena Health and now Presence Health.

In 2011, she was named one of "Tomorrow's Leaders," a national distinction awarded by CHA to high-performing individuals who have demonstrated commitment to advancing the mission of Catholic health care. Angela earned her MBA from Olivet Nazarene University in Bourbonnais, Illinois and her BS in Administrative Management from Eastern Illinois University in Charleston, Illinois. She is co-chair of the Catholic Health Association Community (CHA) Community Benefit Committee and a member of the American College of Healthcare Executives

Presence Health is the largest Catholic healthcare system in Illinois, encompassing 12 hospitals, 28 long-term care and senior facilities and numerous outpatient services, home health, hospice, and comprehensive Behavioral Health services.

LaMar Hasbrouck was appointed as the 17th director of the Illinois Department of Public Health, effective April 23, 2012, by Gov. Pat Quinn.

Prior to his appointment, Dr. Hasbrouck, a board certified medical internist, served from 2009 to 2012 as the director of the Ulster County (New York) Department of Public Health, and from 2011 to 2012 as director and commissioner of the Ulster County Department of Mental Health.

Dr. Hasbrouck, a native of San Diego, California, has an impressive record of public health service around the globe, beginning in 1998 with the U.S. Centers for Disease Control and Prevention (CDC) as a member of the Epidemic Intelligence Service. During his 11 years with CDC, Dr. Hasbrouck worked in Bangladesh, Brazil, Guyana, Haiti, Jamaica, Namibia, Nigeria, Rwanda, Switzerland, Uganda, Vietnam and Zimbabwe. He was actively engaged in two of the largest global health initiatives in history – polio eradication, where he served as a consultant for the World Health Organization to Bangladesh and the U.S. President's Emergency Plan for AIDS Relief, serving for two years in a diplomatic appointment as the director and chief of party for CDC in Guyana. Before joining CDC, Dr. Hasbrouck was an assistant professor and attending physician at the Emory University School of Medicine in Atlanta.

A graduate of the University of California-Berkeley, where he also received a Master's in Public Health; and the Charles Drew/UCLA Medical Education Program, Dr. Hasbrouck completed his medical residency in internal medicine at New York-Presbyterian Hospital/Weill Cornell Medical Center and Memorial Sloan-Kettering Cancer Center. He has published numerous scientific articles, reports and book chapters, including co-authorship of the 2001 U.S. Surgeon General's Report on Youth Violence. He also is the recipient of several distinguished honors, including the U.S. Department of Health and Human Services (HHS) Secretary's Primary Health Care Policy Fellowship, the HHS Secretary's Award for Distinguished Service, and the Meritorious Honor Award from the U.S. Department of State.

Maria Kim is chief operating officer for The Cara Program. After 13 years in the insurance industry (with her last position leading the technology division for a \$400 million insurance firm), Ms. Kim joined The Cara Program – a social purpose organization helping men and women affected by homelessness and poverty to secure and sustain quality employment – in 2005. As chief operating officer, Ms. Kim is charged with the oversight of The Cara Program's service delivery across the enterprise – including recruitment, training, placement, retention, and advancement services – as well as the visioning of how to bring those services to greater scale.

Ms. Kim's nonprofit experience prior to The Cara Program includes 11 years as a board member, development chair, and active volunteer for Horizons for Youth, three years on the Leadership Greater Chicago Fellows Association board, and her current role as a founding board member for the EPIC Academy, a charter high school in South Chicago. Ms. Kim was a fellow for Leadership Greater Chicago's class of 2008 and a 2012 American Marshall Memorial Fellow. She received a bachelor's degree in comparative literature and French from University of Wisconsin-Madison and an MBA from Chicago Booth's Executive MBA Program North America.

Ryan Maley serves on the Board of the Dunham Fund, the largest private foundation in Aurora, Illinois. The Dunham Fund supports education, enterprise and community development programs. The Fund has recently announced funding for implementation of a social impact bond program to encourage state government and private social impact investors to fund innovative and impactful social programs in the State of Illinois. He is also a vice president at Global Inventures, a management services firm, where he advises global technology associations on strategy and standards development. He also serves on the Human Relations Commission for the City of Aurora. Mr. Maley holds BSc degrees in business and psychology.

Mark McHugh is executive director for One Hope United (OHU), an organization with a 118-year history of serving children and families in northern Illinois and southern Wisconsin.

At One Hope United, Mr. McHugh is responsible for a budget of \$32 million and a staff of nearly 500 professionals that support early childhood, child abuse prevention, counseling, youth services and child welfare programs. In this role, he has expanded his agency's capacity to serve children and families by 50 percent over the past six years. In particular, OHU's early education programs now serve 1,200 children each day across the Chicago metropolitan area. One Hope United has achieved NAEYC accreditation in 10 of its early childhood programs.

Mr. McHugh began his career with One Hope United, then known as Central Baptist Family Services, as the child development director at Bridgeport Child Development Center, where he initiated center-based and family child care and state pre-kindergarten programs for the agency.

Previously, Mr. McHugh served as executive director of Metropolitan Family Services Midway Center. He also held positions as the director of child and family development services and director of operations for Christopher House, where he led the design and implementation of a \$2.8 million child care facility serving more than 250 children.

Mr. McHugh is an active member of the Early Learning Council. He is also the past board president of the Chicago Metropolitan Association for the Education of Young Children, a not-for-profit association of more than 1,000 early childhood professionals in the Chicago metro area.

Mr. McHugh earned a Master of Education, Master of Social Work and Bachelor of Arts degrees from the University of Illinois at Chicago.

Bruce Miller has served as the chief executive officer of Lawndale Christian Health Center (LCHC) since 2008 and served previously as LCHC's chief operating officer and chief financial officer since 1998. In his current role Mr. Miller is responsible for leading the organization to ensure that it achieves its mission. Mr. Miller began his career in 1984 providing administrative leadership at community health centers similar to LCHC in rural Mississippi and then in central Pennsylvania. In 1989, he joined the Children's Hospital of Pittsburgh and advanced through several positions involving oversight of hospital operations with primary responsibility for the hospital's ambulatory care programs. He earned a BA degree in Sociology from Geneva College and an MHA from the University of Pittsburgh.

Joe Neri is the chief executive officer of IFF. As CEO, he is charged with leading all of IFF's business units and programs including: lending, real estate services, research, public policy, school services and affordable housing, and is responsible for meeting all financial and program goals. Mr. Neri has worked in comprehensive community development for over 25 years and has broad, direct experience in community facility planning and development; affordable housing; community small business lending; child care facilities design and finance; and charter school authorization, finance and development. Mr. Neri provides national commentary on community development finance and the nonprofit sector.

Mr. Neri joined IFF in 1997 to create IFF's Real Estate Services division which actively provides real estate consulting and project management to nonprofits. He developed IFF's Children's Capital Fund program, a partnership with the City of Chicago, to finance and develop low-income child care centers, and initiated IFF's research division. In 2003, Mr. Neri managed a redesign of IFF's lending program for nonprofit agencies serving low income and special needs communities. Under his leadership, IFF's loan portfolio grew over 140 percent in three and a half years and expanded into five states. During that time, he also designed the Chicago Charter School Capital program. From 2008, Mr. Neri served as executive vice president responsible for coordinating loan and real estate service activities, overseeing the further growth of the loan portfolio to over \$160 million and directing over \$196 million in credit enhanced charter financings.

Prior to joining IFF, Mr. Neri helped create and was the associate director of The Resurrection Project, a nationally recognized Chicago community development corporation, and served as the director of economic development for a municipality, where he managed two job-creation loan funds. He has held adjunct instructor positions at the graduate planning schools of the University of Iowa and the University of Illinois, Chicago. Mr. Neri serves on boards of the Housing Partnership Network and Accion Chicago. He also sits on the Community Advisory Committee of the St. Louis Federal Reserve and the Illinois Early Learning Council. Mr. Neri holds a Master's in City Planning from UC Berkeley, and a BA in Urban Affairs from Grinnell College.

Barbara Otto has been the executive director (subsequently CEO) of Health & Disability Advocates (HDA) since 1994. HDA is a driving force behind building smarter systems of health, disability employment, education and income supports for vulnerable people and places across the nation, state of Illinois, and metropolitan Chicago. Ms. Otto is a policy analyst with extensive expertise in Medicaid, Medicare, and Social Security as well as other public benefits programs for older adults, children and adults with disabilities.

She is the principal founder of HDA Consulting providing consultation to state Medicaid and workforce agencies on the development of employment and health-related employment supports for people with disabilities. In 2011, Ms. Otto was appointed by President Obama to the Advisory Group on Prevention, Health Promotion and Integrative Public Health whose charge is to facilitate implementation of the nation's first National Prevention Strategy created under the Patient Protection & Affordable Care Act of 2010. Ms. Otto chairs the Advisory Group's Task Force on Public Engagement.

Prior to her work with HDA, Ms. Otto worked on health care reform issues and on working women's issues. She is a member of the National Academy of Social Insurance (NASI), and is an author of several publications including the No Nonsense Guide Series on Employment & Disability, and Access to Health Care. She is a graduate of Marquette University in Milwaukee, Wisconsin and holds certificates from both the Harvard Kennedy School of Government and the Harvard Business School.

Thurman "Tony" Smith joined PNC Bank in May 2010 to lead PNC's community development efforts in the Wisconsin-Illinois-St. Louis region. In this capacity he also serves on the bank's foundation and grant committee for the region and represents the bank on numerous community boards and advisory groups. PNC Community Development Banking is devoted to the delivery of community development banking programs and investments that support sustainable economic development for low- and moderate-income (LMI) communities and consumers. This is achieved through strategic investments, lending, public service and technical assistance, including financial education.

He previously served as president of Highland Strategic Advisors, a minority-owned financial services consulting firm and also served as a senior financial director for OHcp in the Capital Advisory services area focusing on financial institutions, New Market Tax Credit, tax increment financing, and project development support for developers, investors and not-for-profit companies.

He has more than 30 years of banking experience, including three years as an executive vice president at ShoreBank. Mr. Smith also spent 15 years with Bank of America where he held increasingly senior positions, including being promoted to senior vice president to lead a team to redesign the process for commercial and private lending after the merger with Nation's Bank. Mr. Smith has served as a vice president at the First National Bank of Chicago and with Grubb and Ellis Commercial Real Estate. He was an adjunct professor in the business school at California State University. He is also a former Marine and a member of the elite Presidential Helicopter Squadron (HMX-1) where he served during the Ford and Carter administrations.

He graduated with an MBA from the University of Southern California's Graduate School of Management with a concentration in Finance.

Mr. Smith has a long history of community and civic board commitments, including serving on the City of Chicago's 5 Year Housing Plan Advisory Committee, executive committee for Community Investment Corporation and Community Initiatives Corporation; and the boards of Neighborhood Housing Services, Quad Community Development, executive committee for The Preservation Compact, SomerCor 504 credit committee, the finance committee for DuSable Museum, and Trinity 95th and Cottage Grove Community Development. He has also served on the board of Morgan Park Academy, Deeply Rooted Dance Theater and other community organizations.

Donna Thompson is the chief executive officer of Access Community Health Network. When Donna Thompson joined Access Community Health Network (ACCESS) as chief operating officer in 1995, she was familiar with the difficulties patients faced because they lacked access to primary and preventive care. Now CEO of

ACCESS, a post held since 2004, Ms. Thompson demonstrates daily how a focused commitment to high quality community health care can save lives, revitalize communities, and preserve the possibility of a healthy life for hundreds of thousands of patients of all ages and backgrounds.

By mission, ACCESS provides high quality, comprehensive community-based health care in communities that might otherwise lack these resources. In her eight years as CEO, Donna has led ACCESS to become one of the largest federally qualified health care (FQHC) organizations in the country. ACCESS serves more than 200,000 patients annually, 60,000 of whom are uninsured, in 43 health center locations across the greater Chicago area including suburban Cook and DuPage Counties. In FY 2013 with a \$116 million budget and 300 medical providers, ACCESS is projected to provide its patients with over 560,000 medical visits and deliver close to 3,200 babies.

Under Ms. Thompson's leadership, ACCESS has developed a model of health care that helps patients navigate the gap between community based care and other resources, both those in hospitals and in other community agencies. ACCESS has been continuously accredited by the Joint Commission since 2000, and was recognized by the United Way.

Ms. Thompson was named a Robert Wood Johnson Foundation Executive Nurse Fellow in 2003. She received the 2007 Chicago Athena Award for her leadership in developing community health and was recognized as one of Chicago United's 2007 Business Leaders of Color. In 2008, Ms. Thompson received the Chicago National Organization for Women's 2008 Outstanding Community Leader Award. Ms. Thompson serves on boards of directors of the Illinois College of Optometry and The Chicago Network. She is a 2010 graduate of the Kellogg School of Management's CEO Perspectives program.

Lynn Todman is vice president of leadership in social justice and executive director of the Institute on Social Exclusion at the Adler School of Professional Psychology. With a background in urban planning, she specializes in the areas of social exclusion, community development, urban poverty, and urban health. Dr. Todman's work is trans-disciplinary and draws from the fields of economics, political science, sociology, public health, psychology, anthropology, nutrition sciences, human development, and systems' dynamics. At the Adler School, her work focuses on the identification of the ways in which laws, public policies and institutional practices prohibit access to normatively available rights, resources and opportunities. Dr. Todman earned a BA from Wellesley College, and a Master's in City Planning and a PhD in Urban and Regional Planning from the Massachusetts Institute of Technology.

Susana Vasquez was named LISC Chicago's executive director in 2011. Local Initiatives Support Corporation (LISC) Chicago's mission is to organize capital and other resources to support the comprehensive development of healthy, stable neighborhoods and foster their connection to the socioeconomic mainstream of the metropolitan region. Ms. Vasquez oversees a staff of 15, an organizational budget of \$10 million and loan portfolio of \$14 million.

Ms. Vasquez joined LISC in 2003 as a program officer and soon became director of the New Communities Program, an initiative to support comprehensive community development across 16 neighborhoods. As director of that program, she helped define and expand the field of comprehensive community development, while raising more than \$60 million from private and public sources to support neighborhood work. In partnership with the City of Chicago's Digital Excellence Initiative, Ms. Vasquez also developed the Smart Communities program, which promotes meaningful adoption of digital technology in Chicago's underserved neighborhoods.

Ms. Vasquez began her career in Chicago as a community organizer on the Affordable Housing Campaign led by the Chicago Rehab Network, as a tenant organizer at the Metropolitan Tenants Organization, and as a senior community organizer at The Resurrection Project, where she became the deputy director.

Ms. Vasquez has served on the boards of the Community Economic Development Law Project, the Crossroads Fund and the Chicago Foundation for Women. She currently serves on the advisory committee of the University of Chicago Crime Lab and the Board of Directors for Business and Professional People for the Public Interest (BPI). Ms. Vasquez earned a master's degree from Harvard University's Kennedy School of Government and has a bachelor's degree in history from the University of Illinois at Urbana-Champaign.

Kuliva N. Wilburn is the senior program officer for Health at the Chicago Community Trust. Before working at the Trust, Ms. Wilburn worked at Access Community Health Network as their manager of planning and development. While working with Access, Ms. Wilburn managed a \$5M portfolio of community health grants from private and public institutions, lead community assessment processes, and facilitated fundraising and program development activities for a state-wide programmatic initiative. Her previous work and academic background in Biotechnology has afforded her with opportunities to work with NASA and pharmaceutical companies such as SmithKline Beecham and Merck. Ms. Wilburn also has many years of experience consulting on and researching community health initiatives.

Ms. Wilburn holds a BS degree in Biochemistry from Drexel University and a MPH degree from the University of Illinois at Chicago. She is currently a Doctoral student in the DrPH Division at the University of Illinois at Chicago School of Public Health.

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